



Serving Learners, Families, and the Community

CECIL COUNTY PUBLIC SCHOOLS
 DEPARTMENT OF BUSINESS SERVICES
 GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
 201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • www.ccps.org

Jeffrey A. Lawson, Ed. D.
 Superintendent of Schools

Diana B. Hawley
 President, Board of Education

July 7, 2022

Ms. Danielle Hornberger
 200 Chesapeake Blvd
 Suite 2100
 Elkton, Maryland 21921

Dear Ms. Hornberger:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for June 2022 at their Board Meeting on July 6, 2022. This is a preliminary report. A final report will be submitted in August 2022. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2022 operating budget.

Revenue		Expenditure	
Local Appropriation	\$ -	Administration	\$ 235,779
Other Revenue	64,190	Instruction Leadership/Support	(35,174)
State Revenue	50,611	Instruction Salaries/Wages	3,190,112
Federal Revenue	7,182,666	Instruction Materials/Supplies	527,411
		Instruction Other Costs	2,111,886
		Special Education	509,529
		Student Personnel Services	(166,639)
		Student Health Services	(17,099)
		Student Transportation	86,930
		Operation of Plant	89,797
		Maintenance of Plant	(88,295)
		Fixed Charges	996,356
		Community Services	(143,126)
		Capital Outlay	-
Total Revenue	\$ 7,297,467	Total Expenditures	\$ 7,297,467

Sincerely,

Jeffrey A Lawson, Ed.D.
 Superintendent

JAL/ees

cc: James Appel, Director of Finance, Cecil County Government
 Sandra Jack, Chief Financial Officer, Cecil County Public Schools
 Erynn Seato, Supervisor of Finance, Cecil County Public Schools

Our Mission: CCPS serves equitably through positive relationships as a safe, collaborative community. We will ensure all learners acquire the knowledge, skills, and qualities to be responsible, caring, and ethical citizens.

The following budget adjustments were recorded for the period 6/1/22 to 6/30/22 (PRELIMINARY) :

Restricted Other Revenue		
Description	Project Number	Amount
FY22 Amateur Radio Digital Communication grant to Perryville High to support a student radio communications project.	16622	\$ 4,095
FY22 VapeEducate grant from Youth Empowerment Source (YES) to purchase an online program to educate students on the dangers of vaping.	18622	2,000
FY22 Hostetter Agency donation to Charlestown Elementary for classroom materials.	20322	5,000
FY22 National Parks Trust grant to Cecil Manor Elementary to support student field trips to Elk Mills Community Park.	21222	1,285
Total		\$ 12,380

Restricted State Revenue		
Description	Project Number	Amount
FY22 Cecil County Health Department Catch My Breath Anti-Vaping grant providing prevention activities and resources for middle and high school students.	14722	\$ 4,000
FY22 Youth Empowerment Source (YES) Opioid Operational Command Center grant to support portion of CCPS staff working with school prevention groups.	15022	6,611
FY22 National Board Certification awards for 33 National Board Certified Teachers.	22122	40,000
Total		\$ 50,611

Restricted Federal Revenue		
Description	Project Number	Amount
FY22 Maryland Leads grant supporting new state-wide initiatives to overcome learning loss, accelerate student learning, and provide targeted support for underserved students. Strategies for this program include Grow Your Own Staff, Staff Support and Retention, and the Science of Reading.	34023	\$ 6,968,087
FY22 Special Education DORS Summer Youth Employment grant providing job opportunities for Special Education students.	42422	171,680
FY22 Special Education Infant & Toddler Part C State Improvement grant providing early childhood reading program staff training, student materials, and Parent Resource Center materials for families.	42522	42,899
Total		\$ 7,182,666

Unrestricted Other Revenue		
Description	Project Number	Amount
Additional revenue collections for All-County Concert program.	90200	\$ 6,220
Additional revenue collections for UCSCA summer fine arts program.	90300	45,590
Total		\$ 51,810

Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	88,527,026	-	-	88,527,026	81,149,772	-	7,377,254
22 Other Revenue	4,262,891	51,810	3,124,544	7,387,435	374,193	-	7,013,241
24 State Revenue	108,094,780	-	-	108,094,780	105,548,960	-	2,545,820
Grand Total	200,884,697	51,810	3,124,544	204,009,241	187,072,925	-	16,936,316

Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,733,197	10,075	51,236	5,784,433	5,719,455	117,040	(52,062)
02 Instruction -Leadership/Support	15,084,191	(22,318)	(869,251)	14,214,940	14,245,680	26,869	(57,609)
03 Instruction -Salaries/Wages	76,706,930	(40,545)	144,082	76,851,012	74,804,167	35,748	2,011,097
04 Instruction-Materials/Supplies	1,576,522	2,200	2,071,276	3,647,798	1,786,365	988,468	872,965
05 Instruction-Other Costs	3,644,884	7,161	232,396	3,877,280	3,408,963	334,593	133,724
06 Special Education	28,615,230	101,285	(98,850)	28,516,380	24,342,869	431,225	3,742,286
07 Student Personnel Services	1,642,800	(101,285)	(165,315)	1,477,485	1,331,621	304	145,560
08 Student Health Services	1,633,415	1,790	165,503	1,798,918	1,716,938	-	81,980
09 Student Transportation	11,331,596	88,145	342,056	11,673,652	11,718,515	23,324	(68,187)
10 Operation of Plant	12,456,812	89,797	231,675	12,688,487	11,983,341	263,932	441,214
11 Maintenance of Plant	3,788,909	(88,295)	293,369	4,082,278	3,986,067	39,049	57,162
12 Fixed Charges	38,209,503	2,222	143,194	38,352,698	36,093,617	842,824	1,416,257
14 Community Services	-	1,578	77,751	77,751	64,829	-	12,922
15 Capital Outlay	460,707	-	505,422	966,129	541,399	333,308	91,422
Grand Total	200,884,697	51,810	3,124,544	204,009,241	191,743,826	3,436,684	8,828,731

Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	130,693,813	(47,716)	(1,038,319)	129,655,494	126,775,272	36,344	2,843,878
02 Contracted Charges	18,870,378	(100,498)	225,916	19,096,294	16,028,453	891,665	2,176,176
03 Supplies and Materials	3,164,159	213,705	2,652,623	5,816,782	3,607,382	1,134,438	1,074,962
04 Other Charges	44,270,332	(24,498)	695,218	44,965,550	42,361,128	997,120	1,607,302
05 Land, Buildings, Equipment	986,516	10,817	589,105	1,575,621	1,539,679	230,414	(194,472)
08 Transfers	2,899,500	-	-	2,899,500	1,431,912	146,703	1,320,885
Grand Total	200,884,697	51,810	3,124,544	204,009,241	191,743,826	3,436,684	8,828,731

Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
22 Other Revenue	-	12,380	231,358	231,358	196,221	-	35,137
24 State Revenue	3,837,010	50,611	1,714,727	5,551,737	4,148,105	-	1,403,632
26 Federal Revenue	26,810,826	7,182,666	40,557,719	67,368,545	27,173,156	-	40,195,389
Grand Total	30,647,836	7,245,657	42,503,804	73,151,640	31,517,482	-	41,634,158

Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	998,763	225,704	1,640,490	2,639,253	878,251	102,680	1,658,322
02 Instruction -Leadership/Support	1,461,853	(12,856)	2,104,325	3,566,178	1,491,528	85,867	1,988,783
03 Instruction -Salaries/Wages	9,044,446	3,230,657	15,407,565	24,452,011	11,096,821	-	13,355,190
04 Instruction-Materials/Supplies	1,802,307	525,211	4,163,015	5,965,322	3,485,925	164,340	2,315,057
05 Instruction-Other Costs	2,060,120	2,104,725	5,294,398	7,354,518	3,127,246	309,249	3,918,023
06 Special Education	5,936,067	408,244	4,182,790	10,118,857	6,925,814	237,457	2,955,586
07 Student Personnel Services	458,172	(65,354)	609,107	1,067,279	738,712	374,310	(45,743)
08 Student Health Services	293,437	(18,889)	207,023	500,460	371,987	1,840	126,633
09 Student Transportation	417,982	(1,215)	1,404,009	1,821,991	728,683	-	1,093,308
10 Operation of Plant	474,477	-	445,266	919,742	500,412	5,076	414,254
11 Maintenance of Plant	472,585	-	415,585	888,170	328,740	-	559,430
12 Fixed Charges	6,171,381	994,134	6,108,648	12,280,029	5,966,624	6,713	6,306,692
14 Community Services	1,056,247	(144,704)	521,583	1,577,830	719,017	52,399	806,414
15 Capital Outlay	-	-	-	-	-	-	-
Grand Total	30,647,836	7,245,657	42,503,804	73,151,640	36,359,760	1,339,931	35,451,949

Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	17,214,462	3,489,337	20,563,186	37,777,648	18,888,345	-	18,889,303
02 Contracted Charges	4,035,619	1,778,390	9,149,747	13,185,366	6,215,926	874,428	6,095,012
03 Supplies and Materials	2,117,049	619,463	4,551,648	6,668,697	4,039,912	253,895	2,374,890
04 Other Charges	6,532,123	1,227,262	7,091,703	13,623,826	6,457,909	76,057	7,089,860
05 Land, Buildings, Equipment	22,900	7,500	216,035	238,935	138,102	102,681	(1,848)
08 Transfers	725,683	123,705	931,485	1,657,168	619,566	32,870	1,004,732
Grand Total	30,647,836	7,245,657	42,503,804	73,151,640	36,359,760	1,339,931	35,451,949

Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	88,527,026	-	-	88,527,026	81,149,772	-	7,377,254
22 Other Revenue	4,262,891	64,190	3,355,902	7,618,793	570,414	-	7,048,378
24 State Revenue	111,931,790	50,611	1,714,727	113,646,517	109,697,065	-	3,949,452
26 Federal Revenue	26,810,826	7,182,666	40,557,719	67,368,545	27,173,156	-	40,195,389
Grand Total	231,532,533	7,297,467	45,628,348	277,160,881	218,590,407	-	58,570,474

Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	6,731,960	235,779	1,691,726	8,423,686	6,597,706	219,720	1,606,260
02 Instruction -Leadership/Support	16,546,044	(35,174)	1,235,074	17,781,118	15,737,208	112,736	1,931,174
03 Instruction -Salaries/Wages	85,751,375	3,190,112	15,551,647	101,303,023	85,900,988	35,748	15,366,287
04 Instruction-Materials/Supplies	3,378,829	527,411	6,234,291	9,613,120	5,272,290	1,152,808	3,188,022
05 Instruction-Other Costs	5,705,004	2,111,886	5,526,794	11,231,798	6,536,209	643,842	4,051,747
06 Special Education	34,551,297	509,529	4,083,940	38,635,237	31,268,683	668,682	6,697,872
07 Student Personnel Services	2,100,972	(166,639)	443,792	2,544,764	2,070,333	374,614	99,817
08 Student Health Services	1,926,852	(17,099)	372,526	2,299,378	2,088,925	1,840	208,613
09 Student Transportation	11,749,577	86,930	1,746,065	13,495,643	12,447,198	23,324	1,025,121
10 Operation of Plant	12,931,289	89,797	676,941	13,608,229	12,483,753	269,008	855,468
11 Maintenance of Plant	4,261,494	(88,295)	708,954	4,970,448	4,314,807	39,049	616,592
12 Fixed Charges	44,380,884	996,356	6,251,842	50,632,727	42,060,241	849,537	7,722,949
14 Community Services	1,056,247	(143,126)	599,334	1,655,581	783,846	52,399	819,336
15 Capital Outlay	460,707	-	505,422	966,129	541,399	333,308	91,422
Grand Total	231,532,533	7,297,467	45,628,348	277,160,881	228,103,586	4,776,615	44,280,680

Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	147,908,275	3,441,621	19,524,867	167,433,142	145,663,617	36,344	21,733,181
02 Contracted Charges	22,905,997	1,677,892	9,375,663	32,281,660	22,244,379	1,766,093	8,271,188
03 Supplies and Materials	5,281,207	833,168	7,204,272	12,485,479	7,647,294	1,388,333	3,449,852
04 Other Charges	50,802,454	1,202,764	7,786,922	58,589,376	48,819,037	1,073,177	8,697,162
05 Land, Buildings, Equipment	1,009,416	18,317	805,140	1,814,556	1,677,781	333,095	(196,320)
08 Transfers	3,625,183	123,705	931,485	4,556,668	2,051,478	179,573	2,325,617
Grand Total	231,532,533	7,297,467	45,628,348	277,160,881	228,103,586	4,776,615	44,280,680

Unrestricted Expenditures
% of Current Budget to Prior Year Trend

Category		Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2022	5,733,197	5,784,433	5,719,455	99%	INCREASED COSTS IN TECHNOLOGY AND SAFE SCHOOLS CONTRACTED SERVICES
	2021	5,476,162	5,639,368	4,857,431	86%	
	2020	5,354,678	5,126,035	5,124,508	100%	
02 - INSTRUCTION-LEAD/SUPPORT	2022	15,084,191	14,214,940	14,245,680	100%	
	2021	14,825,615	14,583,376	14,096,928	97%	
	2020	15,438,601	14,722,397	14,603,756	99%	
03 - INSTRUCTION-SALARIES/WAGES	2022	76,706,930	76,851,012	74,804,167	97%	ESSER III
	2021	80,653,419	80,503,503	77,401,277	96%	
	2020	77,769,406	77,914,528	77,899,423	100%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2022	1,576,522	3,647,798	1,786,365	49%	INCREASES IN TECHNOLOGY, SCIENCE, AND SCHOOLS
	2021	1,926,967	2,288,328	1,196,986	52%	
	2020	2,810,213	2,347,050	1,471,399	63%	
05 - INSTRUCTION-OTHER COSTS	2022	3,644,884	3,877,280	3,408,963	88%	
	2021	3,635,038	3,997,722	3,458,834	87%	
	2020	3,014,045	3,148,274	3,117,516	99%	
06 - SPECIAL EDUCATION	2022	28,615,230	28,516,380	24,342,869	85%	
	2021	29,688,937	28,431,781	24,807,029	87%	
	2020	25,986,579	27,362,003	27,312,433	100%	
07 - STUDENT PERSONNEL SERVICES	2022	1,642,800	1,477,485	1,331,621	90%	
	2021	1,703,483	1,629,664	1,353,833	83%	
	2020	1,816,218	1,385,894	1,385,894	100%	
08 - STUDENT HEALTH SERVICES	2022	1,633,415	1,798,918	1,716,938	95%	
	2021	1,749,090	1,665,996	1,640,477	98%	
	2020	1,720,429	1,672,624	1,672,624	100%	
09 - STUDENT TRANSPORTATION	2022	11,331,596	11,673,652	11,718,515	100%	BUS CONTRACTORS, 2 BUSES, 2 VEHICLES
	2021	11,281,805	11,295,796	9,499,014	84%	
	2020	10,268,868	10,711,864	10,711,864	100%	
10 - OPERATION OF PLANT	2022	12,456,812	12,688,487	11,983,341	94%	UTILITIES COSTS
	2021	12,081,908	11,642,899	10,903,904	94%	
	2020	11,735,962	10,956,044	10,956,044	100%	
11 - MAINTENANCE OF PLANT	2022	3,788,909	4,082,278	3,986,067	98%	
	2021	3,674,202	4,030,506	3,925,480	97%	
	2020	4,227,225	3,974,980	3,974,980	100%	
12 - FIXED CHARGES	2022	38,209,503	38,352,698	36,093,617	94%	ESSER III
	2021	40,655,767	39,334,761	38,695,131	98%	
	2020	38,208,899	39,806,822	39,806,822	100%	
14 - COMMUNITY SERVICES	2022	-	77,751	64,829	83%	FY21 NEHS STADIUM LIGHTING
	2021	40,000	200,640	161,829	81%	
	2020	30,000	43,872	43,872	100%	
15 - CAPITAL OUTLAY	2022	460,707	966,129	541,399	56%	EHS GYMNASIUM FLOORING, RSES PARKING LOT
	2021	448,491	447,091	418,988	94%	
	2020	426,145	679,910	679,910	100%	
TOTAL	2022	200,884,697	204,009,241	191,743,826	94%	
	2021	207,840,884	205,691,431	192,417,141	94%	
	2020	198,807,268	199,852,297	198,761,045	99%	
2022 - 2021		(6,956,187)	(1,682,190)	(673,315)		

**Unrestricted Budget Report
By Department**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
ADMINISTRATIVE SERVICES	18,980,126	2,805,216	21,785,343	19,746,084	1,828,463	210,796	99%
10000 - BOARD	224,050	(22,400)	201,650	197,677	-	3,973	98%
20000 - SUPERINTENDENT	48,690	22,400	71,090	54,600	8,596	7,894	89%
30000 - DIV OF ADMIN SERVICES	5,720	-	5,720	2,566	-	3,154	45%
30100 - HR AND BENEFITS	76,241	20,000	96,241	44,768	2,420	49,053	49%
30200 - INFORMATION TECHNOLOGY	2,048,195	1,224,784	3,272,979	2,014,053	1,186,780	72,146	98%
30300 - ASST/ACCTBLTY	1,964	-	1,964	414	-	1,550	21%
30400 - SAFE SCHOOLS	103,240	63,069	166,309	151,306	-	15,003	91%
50000 - OFFICE OF FINANCE	758,016	568,189	1,326,205	1,296,115	-	30,090	98%
50100 - BUS SVCS	160,890	(2,900)	157,990	123,016	2,051	32,923	79%
50200 - PURCHASING	693,511	2,900	696,411	448,696	59,784	187,931	73%
50300 - UTILITIES	4,442,400	-	4,442,400	4,450,907	52,332	(60,839)	101%
60100 - STUDENT TRANS	8,418,575	114,174	8,532,749	8,500,688	23,324	8,737	100%
60200 - OPER PLANT	1,186,418	(89,003)	1,097,415	978,265	113,928	5,222	100%
60300 - MAINTENANCE PLANT	578,212	201,094	779,306	731,662	21,813	25,831	97%
60310 - ELECTRICAL SERVICES	298,640	(61,439)	237,201	221,787	9,230	6,184	97%
60311 - ELECTRICAL SERVICES - PROJECTS	-	-	-	-	-	-	0%
60320 - HVAC SERVICES	266,165	251,712	517,877	506,660	4,711	6,506	99%
60321 - HVAC SERVICES - PROJECTS	-	-	-	-	-	-	0%
60330 - SAFETY SERVICES	53,500	(19,739)	33,761	34,421	-	(660)	102%
60331 - SAFETY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60340 - CARPENTRY SERVICES	60,000	14,293	74,293	73,837	-	456	99%
60341 - CARPENTRY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60350 - GROUNDS MAINTENANCE	194,500	(25,700)	168,800	158,366	3,296	7,138	96%
60351 - GROUNDS MAINTENANCE - PROJECTS	-	-	-	-	-	-	0%
60600 - CAPITAL OUTLAY	131,200	498,782	629,982	211,892	333,308	84,782	87%
92500 - INSURANCE RECOVERY	-	45,000	45,000	31,424	6,890	6,686	85%
92600 - CORONAVIRUS	-	-	-	-	-	-	0%
99100 - INDIRECT FEES	(770,000)	-	(770,000)	(487,036)	-	(282,964)	63%
EDUCATION SERVICES	16,932,980	254,666	17,187,646	12,539,734	736,019	3,911,893	77%
40000 - DIV OF ED SERVICES	2,861,767	36,559	2,898,326	2,871,047	11,811	15,468	99%
40100 - CAREER & TECHNOLOGY PROGRAM	460,649	262,655	723,304	593,957	47,125	82,222	89%
40200 - GIFTED AND TALENTED	14,765	-	14,765	10,784	80	3,901	74%
40250 - BLENDED VIRTUAL LEARNING	-	18,844	18,844	10,323	-	8,521	55%
40300 - SPECIAL EDUCATION	2,512,300	-	2,512,300	2,332,728	29,454	150,118	94%
40310 - NONPUBLIC SCHOOL PROGRAMS	3,259,500	-	3,259,500	1,877,452	146,703	1,235,345	62%
40320 - PSYCHOLOGICAL SERVICES	143,000	-	143,000	80,859	30,353	31,788	78%
40330 - SPED RELATED SERVICES	1,615,000	-	1,615,000	91,999	139,709	1,383,292	14%
40340 - INFANTS AND TODDLERS	360,000	-	360,000	72,389	6,880	280,731	22%
40350 - STEP	-	49,864	49,864	45,279	-	4,585	91%
40400 - EARLY CHILDHOOD	3,425	4,000	7,425	5,583	-	1,842	75%
40500 - STUDENT PERSONNEL SERVICES	2,246,115	(149,984)	2,096,131	1,749,145	176,520	170,466	92%
40610 - HOME/HOSP	343,000	101,285	444,285	319,859	108,479	15,947	96%
40620 - ALTERNATIVE EDUCATION	85,000	(35,069)	49,931	15,776	-	34,155	32%
40700 - STUDENT HEALTH SERVICES	94,500	36	94,536	61,793	-	32,743	65%
40800 - MEDIA PROGRAMS	53,670	(12,696)	40,974	29,712	-	11,262	73%
40900 - GUIDANCE SERVICES	48,800	-	48,800	7,117	-	41,683	15%
41000 - MATH-ELEMENTARY	4,300	1,350	5,650	3,739	-	1,911	66%
41100 - MATH-SECONDARY	15,620	1,708	17,328	16,030	-	1,298	93%
41200 - ELA-ELEMENTARY	68,120	2,912	71,032	12,834	692	57,506	19%
41300 - ELA-SECONDARY	71,110	3,576	74,686	50,684	3,000	21,002	72%
41400 - ART	17,352	-	17,352	15,878	-	1,474	92%
41500 - MUSIC	207,527	49,618	257,145	159,702	2,200	95,243	63%
41600 - INTEGRATED ARTS	2,400	-	2,400	216	-	2,184	9%
41700 - FOREIGN LANGUAGE	7,030	-	7,030	3,093	-	3,937	44%
41800 - ESOL	35,200	-	35,200	11,326	-	23,874	32%
41900 - SCIENCE	138,770	(13,000)	125,770	122,235	-	3,535	97%
42000 - STEM	3,800	-	3,800	1,706	-	2,094	45%
42100 - SOCIAL STUDIES	62,000	-	62,000	14,542	-	47,458	23%
42200 - HEALTH EDUCATION	6,234	500	6,734	479	-	6,255	7%
42300 - PHYSICAL EDUCATION	53,000	-	53,000	36,185	915	15,900	70%
42400 - ATHLETICS	1,647,526	5,833	1,653,359	1,516,640	32,098	104,621	94%
70000 - EXEC DIR FOR ELEMENTARY	42,500	(26,700)	15,800	6,857	-	8,943	43%
80000 - EXEC DIR FOR MIDDLE	353,000	-	353,000	344,550	-	8,450	98%
90000 - EXEC DIR FOR HIGH	96,000	(46,625)	49,375	47,236	-	2,139	96%
ELEMENTARY SCHOOLS	398,270	496,537	894,809	539,051	17,348	338,411	62%
MIDDLE SCHOOLS	207,350	191,859	399,209	258,435	12,011	128,761	68%
HIGH SCHOOLS	264,944	306,569	571,513	315,702	19	255,792	55%
FTE SALARIES	164,101,027	(930,303)	163,170,721	158,344,820	842,824	3,983,078	98%
99999 - FTE SALARIES	125,891,522	(1,073,500)	124,818,022	122,251,204	-	2,566,818	98%
60400 - FIXED CHARGES	38,209,505	143,197	38,352,699	36,093,616	842,824	1,416,260	96%
TOTAL	200,884,697	3,124,544	204,009,241	191,743,826	3,436,684	8,828,731	96%