

CECIL COUNTY PUBLIC SCHOOLS

DEPARTMENT OF BUSINESS SERVICES

GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
201 Booth Street
Elkton, MD 21921

410-996-5497 • FAX 410-996-1081 • www.ccps.org

Jeffrey A. Lawson, Ed. D. Superintendent of Schools

William H. Malesh President, Board of Education

August 12, 2021

Ms. Danielle Hornberger 200 Chesapeake Blvd Suite 2100 Elkton, Maryland 21921

Dear Ms. Hornberger:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for June 2021 at their Board Meeting on August 11, 2021. This is an unaudited report. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2021 operating budget.

Revenue	е		Expenditure	
Local Appropriation	\$	-	Administration	\$ 11,956
Other Revenue	E.	(1,958)	Instruction Leadership/Support	(141,500
State Revenue		20,365	Instruction Salaries/Wages	78,255
Federal Revenue		1,004,300	Instruction Materials/Supplies	73,579
			Instruction Other Costs	359,743
			Special Education	281,582
			Student Personnel Services	-
			Student Health Services	9 2
			Student Transportation	162,221
			Operation of Plant	=
			Maintenance of Plant	-
			Fixed Charges	(65,629
			Community Services	262,500
			Capital Outlay	 _
Total Revenue	\$	1,022,707	Total Expenditures	\$ 1,022,707

Sincerely

Jeffrey A Lawson, Ed.D. Superintendent

JAL/ees

cc:

James Appel, Director of Finance, Cecil County Government Rebecca Anderson, Deputy Director of Finance, Cecil County Government Sandra Jack, Chief Financial Officer, Cecil County Public Schools Erynn Seato, Assistant in Business Services, Cecil County Public Schools

Our Mission: CCPS serves equitably through positive relationships as a safe, collaborative community. We will ensure all learners acquire the knowledge, skills, and qualities to be responsible, caring, and ethical citizens.

The following budget adjustments were recorded for the period 6/1/21 to 6/30/21 (UNAUDITED):

Restricted Other Revenue									
Description	Project Number	Prior Approval	Additional						
Additional funding for FY19 Rochester Institute of Technology grant for Project Lead the Way supplies at Bohemia Manor High and Rising Sun High.	11519	\$ -	\$ 40						
Additional funding for FY21 Carefirst Wellness grant.	15121		2						
FY21 American Legion Mason Dixon Post 194 donation to Rising Sun Elementary to purchase student homework journals and replacement media books.	17421	2,000							
FY21 Northrop Grumman donation to Cecil County School of Technology for student STEM Capstone projects.	17722	500							
Correction to FY21 PNC donation to Holly Hall Elementary for early childhood classroom supplies.	18421		(2,000)						
FY21 VFW donation to Perryville Middle to support student and staff incentive programs.	21921	1,500							
Total		\$ 4,000	\$ (1,958)						

Restricted State Revenue									
Description	Project Number	Prio	r Approval	Ad	ditional				
FY21 Cecil County Health Department Youth Leadership Grant supporting drug-free youth activities.	14521	\$	45,000						
FY22 Readiness for Kindergarten (R4K) grant providing staff development opportunities for early childhood teachers.	49022			\$	20,365				
Total	_	\$	45,000	\$	20,365				

Restricted Federal Revenue				
Description	Project Number	Prior Approval	Additional	
Correction to NIJ Restorative Practices Year 4 funding.	14921	\$ (648,746)		
FY21 Coronavirus Response and Relief Supplemental Act of 2021 (CRRSA) ESSER II grant to				
provide academic and social emotional support for students by addressing the reopening of	30721	12,391,716		
schools, student learning loss, summer school activities, and maintaining staff.				
FY21 American Rescue Plan Act Supplemental Reopening grant providing technology	30921	_	\$ 196,072	
replacement supplies and reinstallation services.	30921	_	3 190,072	
FY21 American Rescue Plan Act Supplemental Summer School grant providing support for	31021		424,721	
summer school enrichment programs and transportation.	31021	_	424,721	
FY21 American Rescue Plan Act Supplemental Behavioral and Trauma Support grant funding	31121		106.072	
Student Support Technician positions and social-emotional learning software licenses.	31121	-	196,072	
FY21 DORS Summer Youth Program supporting work-based learning opportunities for special	42421	171,680		
education students.	42421	171,000		
FY21 Medical Assistance for School Aged students supporting special education services.	43821	-	203,291	
Reduction in FY21 Medical Assistance for Infant and Toddler children supporting special	42021		/1F 0F 6\	
education services.	43921	-	(15,856)	
Total	_	\$ 11,914,650	\$ 1,004,300	

Unrestricted Other Revenue									
Description	Project Number	Prior	Approval	Additional					
Donation from Bohemia Manor Middle to purchase 4 electric range ovens for ProStart classrooms.	n/a	\$	1,016						
Donation of Chromebooks to North East Middle.	n/a		3,516						
Donation of student iPad to Holly Hall Elementary.	n/a		329						
Total	\$	4,861	\$ -						

Budget Update - Unrestricted Fiscal 2021

Revenues

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	86,367,865	-	-
22 Other Revenue	9,130,019	4,861	1,012,320	10,142,339	730,623		9,411,716
24 State Revenue	112,343,000	-	(3,161,772)	109,181,228	109,333,423	-	(152,195)
Grand Total	207,840,884	4,861	(2,149,452)	205,691,432	196,431,911	-	9,259,521

Expenditures by Category

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Administration	5,476,162	(29,278)	163,206	5,639,368	4,857,431	-	781,937
02 Instruction -Leadership/Support	14,825,615	(15,403)	(242,239)	14,583,376	14,096,928	-	486,448
03 Instruction -Salaries/Wages	80,653,419	(112,271)	(149,916)	80,503,503	77,401,277	-	3,102,226
04 Instruction-Materials/Supplies	1,926,967	(15,752)	361,361	2,288,328	1,196,986	-	1,091,342
05 Instruction-Other Costs	3,635,038	395,066	362,684	3,997,722	3,458,834	-	538,888
06 Special Education	29,688,937	-	(1,257,156)	28,431,781	24,807,029	-	3,624,752
07 Student Personnel Services	1,703,483	-	(73,819)	1,629,664	1,353,833	-	275,831
08 Student Health Services	1,749,090	-	(83,094)	1,665,996	1,640,477	-	25,519
09 Student Transportation	11,281,805	-	13,991	11,295,796	9,499,014	-	1,796,782
10 Operation of Plant	12,081,908	(15,749)	(439,009)	11,642,899	10,903,904	-	738,995
11 Maintenance of Plant	3,674,202	(40,702)	356,304	4,030,506	3,907,501	-	123,005
12 Fixed Charges	40,655,767	(159,596)	(1,321,005)	39,334,762	38,637,947	-	696,815
14 Community Services	40,000	-	160,640	200,640	161,829	-	38,811
15 Capital Outlay	448,491	(1,454)	(1,400)	447,091	418,988		28,103
Grand Total	207,840,884	4,861	(2,149,452)	205,691,432	192,341,978	-	13,349,454

Expenditures by Object

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	134,651,224	(264,771)	(2,013,102)	132,638,122	128,297,159	-	4,340,963
02 Contracted Charges	18,508,144	180,982	296,338	18,804,482	15,009,091	-	3,795,391
03 Supplies and Materials	3,575,907	96,644	340,075	3,915,982	2,344,367	-	1,571,615
04 Other Charges	46,533,287	(151,591)	(1,046,805)	45,486,482	43,626,963	-	1,859,519
05 Land, Buildings, Equipment	1,380,322	(16,000)	114,445	1,494,767	1,074,851	-	419,916
08 Transfers	3,192,000	159,597	159,597	3,351,597	1,989,547	-	1,362,050
Grand Total	207,840,884	4,861	(2,149,452)	205,691,432	192,341,978	-	13,349,454

\$ 4,089,933

Budget Update - Restricted Fiscal 2021

Revenues

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
22 Other Revenue	-	2,042	282,565	282,565	206,045	-	76,520
24 State Revenue	439,994	65,365	4,236,446	4,676,440	3,734,575	-	941,865
26 Federal Revenue	9,653,234	12,918,950	24,482,763	34,135,997	16,713,333	-	17,422,664
Grand Total	10,093,228	12,986,357	29,001,774	39,095,002	20,653,953	-	18,441,049

Expenditures by Category

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Administration	271,407	1,516,554	2,419,045	2,690,452	1,052,021	-	1,638,431
02 Instruction -Leadership/Support	12,695	294,408	488,716	501,411	204,325	-	297,086
03 Instruction -Salaries/Wages	2,374,750	2,948,215	5,602,526	7,977,276	3,749,459	-	4,227,817
04 Instruction-Materials/Supplies	295,465	1,304,711	5,042,872	5,338,337	2,956,613	54,863	2,326,861
05 Instruction-Other Costs	322,167	3,015,469	5,851,561	6,173,728	2,512,063	721,949	2,939,716
06 Special Education	4,322,838	1,548,106	3,364,814	7,687,652	4,921,421	132,530	2,633,701
07 Student Personnel Services	-	(217,626)	1,335,886	1,335,886	639,887	92,910	603,089
08 Student Health Services	-	1,000	381,207	381,207	257,210	-	123,997
09 Student Transportation	233,479	434,365	789,254	1,022,733	378,735	-	643,998
10 Operation of Plant	-	315,954	264,593	264,593	964,536	-	(699,943)
11 Maintenance of Plant	-		23,133	23,133	13,961	-	9,172
12 Fixed Charges	2,046,021	1,341,614	2,479,933	4,525,954	2,632,270	-	1,893,684
14 Community Services	-	483,587	1,172,640	1,172,640	371,451	205,449	595,740
15 Capital Outlay	214,406	1	(214,406)	-	-	-	-
Grand Total	10,093,228	12,986,357	29,001,774	39,095,002	20,653,952	1,207,701	17,233,349

Expenditures by Object

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	5,238,724	4,508,859	9,324,978	14,563,702	8,431,779	-	6,131,923
02 Contracted Charges	1,625,596	5,011,602	9,149,331	10,774,927	3,690,358	1,141,440	5,943,129
03 Supplies and Materials	410,948	1,667,574	6,086,740	6,497,688	4,324,847	61,261	2,111,580
04 Other Charges	2,387,682	1,312,636	3,371,358	5,759,040	3,308,280	-	2,450,760
05 Land, Buildings, Equipment	48,818	-	158,710	207,528	137,887	5,000	64,641
08 Transfers	381,460	485,686	910,657	1,292,117	760,801	-	531,316
Grand Total	10,093,228	12,986,357	29,001,774	39,095,002	20,653,952	1,207,701	17,233,349

Budget Update - Total Fiscal 2021

Revenues

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	86,367,865	-	-
22 Other Revenue	9,130,019	6,903	1,294,885	10,424,904	936,668	-	9,488,236
24 State Revenue	112,782,994	65,365	1,074,674	113,857,668	113,067,998	-	789,670
26 Federal Revenue	9,653,234	12,918,950	24,482,763	34,135,997	16,713,333	-	17,422,664
Grand Total	217,934,112	12,991,218	26,852,322	244,786,434	217,085,864	-	27,700,570

Expenditures by Category

Expenditures by Category		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Administration	5,747,569	1,487,276	2,582,251	8,329,820	5,909,452	-	2,420,368
02 Instruction -Leadership/Support	14,838,310	279,005	246,477	15,084,787	14,301,253	-	783,534
03 Instruction -Salaries/Wages	83,028,169	2,835,944	5,452,610	88,480,779	81,150,736	-	7,330,043
04 Instruction-Materials/Supplies	2,222,432	1,288,959	5,404,233	7,626,665	4,153,599	54,863	3,418,203
05 Instruction-Other Costs	3,957,205	3,410,535	6,214,245	10,171,450	5,970,897	721,949	3,478,604
06 Special Education	34,011,775	1,548,106	2,107,658	36,119,433	29,728,450	132,530	6,258,453
07 Student Personnel Services	1,703,483	(217,626)	1,262,067	2,965,550	1,993,720	92,910	878,920
08 Student Health Services	1,749,090	1,000	298,113	2,047,203	1,897,687	-	149,516
09 Student Transportation	11,515,284	434,365	803,245	12,318,529	9,877,749	-	2,440,780
10 Operation of Plant	12,081,908	300,205	(174,416)	11,907,492	11,868,440	-	39,052
11 Maintenance of Plant	3,674,202	(40,702)	379,437	4,053,639	3,921,462	-	132,177
12 Fixed Charges	42,701,788	1,182,018	1,158,928	43,860,716	41,270,217	-	2,590,499
14 Community Services	40,000	483,587	1,333,280	1,373,280	533,280	205,449	634,551
15 Capital Outlay	662,897	(1,454)	(215,806)	447,091	418,988	-	28,103
Grand Total	217,934,112	12,991,218	26,852,322	244,786,434	212,995,930	1,207,701	30,582,803

Expenditures by Object

		Current	YTD		YTD	Open	Available
	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	139,889,948	4,244,088	7,311,876	147,201,824	136,728,938	-	10,472,886
02 Contracted Charges	20,133,740	5,192,584	9,445,669	29,579,409	18,699,449	1,141,440	9,738,520
03 Supplies and Materials	3,986,855	1,764,218	6,426,815	10,413,670	6,669,214	61,261	3,683,195
04 Other Charges	48,920,969	1,161,045	2,324,553	51,245,522	46,935,243	-	4,310,279
05 Land, Buildings, Equipment	1,429,140	(16,000)	273,155	1,702,295	1,212,738	5,000	484,557
08 Transfers	3,573,460	645,283	1,070,254	4,643,714	2,750,348	-	1,893,366
Grand Total	217,934,112	12,991,218	26,852,322	244,786,434	212,995,930	1,207,701	30,582,803

Budget Update Fiscal 2021

Unrestricted Expenditures % of Current Budget to Prior Year Trend

Category		Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2021	5,476,162	5,639,368	4,857,431	86%	MOTHALLEADNING
	2020	5,354,678	5,126,035	5,124,508	100%	VIRTUAL LEARNING
02 - INSTRUCTION-LEAD/SUPPORT	2021	14,825,615	14,583,376	14,096,928	97%	
	2020	15,438,601	14,722,397	14,603,756	99%	
03 - INSTRUCTION-SALARIES/WAGES	2021	80,653,419	80,503,503	77,401,277	96%	
	2020	77,769,406	77,914,528	77,899,423	100%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2021	1,926,967	2,288,328	1,196,986	52%	VIDTUAL LEADNING
	2020	2,810,213	2,347,050	1,471,399	63%	VIRTUAL LEARNING
05 - INSTRUCTION-OTHER COSTS	2021	3,635,038	3,997,722	3,458,834	87%	
	2020	3,014,045	3,148,274	3,117,516	99%	
06 - SPECIAL EDUCATION	2021	29,688,937	28,431,781	24,807,029	87%	RELATED SERVICES
	2020	25,986,579	27,362,003	27,312,433	100%	RELATED SERVICES
07 - STUDENT PERSONNEL SERVICES	2021	1,703,483	1,629,664	1,353,833	83%	
	2020	1,816,218	1,385,894	1,385,894	100%	
08 - STUDENT HEALTH SERVICES	2021	1,749,090	1,665,996	1,640,477	98%	
	2020	1,720,429	1,672,624	1,672,624	100%	
09 - STUDENT TRANS	2021	11,281,805	11,295,796	9,499,014	84%	VIDTUAL LEADNING
	2020	10,268,868	10,711,864	10,711,864	100%	VIRTUAL LEARNING
10 - OPER PLANT	2021	12,081,908	11,642,899	10,903,904	94%	VIRTUAL LEARNING
	2020	11,735,962	10,956,044	10,956,044	100%	VIRTUAL LEARNING
11 - MAINTENANCE PLANT	2021	3,674,202	4,030,506	3,907,501	97%	
	2020	4,227,225	3,974,980	3,974,980	100%	
12 - FIXED CHARGES	2021	40,655,767	39,334,762	38,637,947	98%	HEALTHCARE COSTS
	2020	38,208,899	39,806,822	39,806,822	100%	HEALTHCARE COSTS
14 - COMMUNITY SERVICES	2021	40,000	200,640	161,829	81%	USE OF BUILDING PROJECT - NEHS
	2020	30,000	43,872	43,872	100%	STADIUM LIGHTING, JUMP
15 - CAPITAL OUTLAY	2021	448,491	447,091	418,988	94%	SECURE ENTRANCE PROJECTS
	2020	426,145	679,910	679,910	100%	DURING FY20
TOTAL	2021	207,840,884	205,691,432	192,341,978	94%	
TOTAL	2020	198,807,268	199,852,297	198,761,045	99%	
2021 - 2020		9,033,616	5,839,135	(6,419,067)		

Unrestricted Budget Report By Budget Rollup Code

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
ADMINISTRATIVE SERVICES	18,618,681	299,553	18,918,234	16,345,470	-	2,572,764	86%
10000 - BOARD	221,647	(5,000)	216,647	151,634	-	65,013	70%
20000 - SUPERINTENDENT	74,190	5,000	79,190	38,588	-	40,602	49%
30000 - DIV OF ADMIN SERVICES	5,720	-	5,720	2,064	-	3,656	36%
30100 - HR AND BENEFITS	76,241	-	76,241	29,769	-	46,472	39%
30200 - INFORMATION TECHNOLOGY	1,753,922	50,934	1,804,856	1,801,847	-	3,010	100%
30300 - ASST/ACCTBLTY	159,134	-	159,134	131,806	-	27,328	83%
30400 - SAFE SCHOOLS	103,240	-	103,240	41,354	-	61,886	40%
50000 - OFFICE OF FINANCE	1,370,447	1,282	1,371,729	1,323,447	-	48,282	96%
50100 - BUS SVCS	167,114	(11,224)	155,890	90,299	-	65,591	58%
50200 - PURCHASING	663,226	(1,594)	661,632	379,092	-	282,539	57%
50300 - UTILITIES	3,995,712	-	3,995,712	3,473,987	-	521,725	87%
60100 - STUDENT TRANS	8,117,882	26	8,117,908	7,243,585	-	874,323	89%
60200 - OPER PLANT	1,244,906	(329,298)	915,608	798,615	-	116,992	87%
60300 - MAINTENANCE PLANT	353,100	257,278	610,378	571,880	-	38,498	94%
60310 - ELECTRICAL SERVICES	98,000	209,043	307,043	302,978	-	4,065	99%
60311 - ELECTRICAL SERVICES - PROJECTS	-	-	-	-	-	-	0%
60320 - HVAC SERVICES	265,000	230,142	495,142	415,361	-	79,781	84%
60321 - HVAC SERVICES - PROJECTS	-	-	-	-	-	-	0%
60330 - SAFETY SERVICES	53,500	(9,812)	43,688	41,332	-	2,356	95%
60331 - SAFETY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60340 - CARPENTRY SERVICES	60,000	(23,170)	36,830	34,646	-	2,184	94%
60341 - CARPENTRY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60350 - GROUNDS MAINTENANCE	194,500	(81,145)	113,355	107,785	-	5,569	95%
60351 - GROUNDS MAINTENANCE - PROJECTS	-	-	-	-	-	-	0%
60600 - CAPITAL OUTLAY	131,200	(2,908)	128,292	99,651	-	28,641	78%
92500 - INSURANCE RECOVERY	10,000	10,000	20,000	3,000	-	17,000	15%
92600 - CORONAVIRUS	-	-	-	-	-	-	0%
99100 - INDIRECT FEES	(500,000)	-	(500,000)	(737,249)	-	237,249	147%
EDUCATION SERVICES	17,710,095	47,267	17,757,362	10,334,073	-	7,423,289	58%
40000 - DIV OF ED SERVICES	2,861,208	(159,728)	2,701,480	1,111,982	-	1,589,498	41%
40100 - CAREER & TECHNOLOGY PROGRAM	460,649	144,398	605,047	604,474	-	573	100%
40200 - GIFTED AND TALENTED	17,150	-	17,150	131	-	17,019	1%
40300 - SPECIAL EDUCATION	2,597,650	-	2,597,650	1,332,470	-	1,265,180	51%
40310 - NONPUBLIC SCHOOL PROGRAMS	3,272,000	-	3,272,000	2,172,380	-	1,099,620	66%
40320 - PSYCHOLOGICAL SERVICES	381,000	-	381,000	108,847	-	272,153	29%
40330 - SPED RELATED SERVICES	2,090,000	(130,070)	1,959,930	1,164,624	-	795,307	59%
40340 - INFANTS AND TODDLERS	396,000	-	396,000	187,522	-	208,478	47%
40350 - STEP	-	25,000	25,000	16,045	-	8,955	64%

Fiscal 2021

Unrestricted Budget Report By Budget Rollup Code

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
40400 - EARLY CHILDHOOD	25,950	-	25,950	1,894	-	24,056	7%
40500 - STUDENT PERSONNEL SERVICES	1,875,615	270,097	2,145,712	2,116,415	-	29,297	99%
40610 - HOME/HOSP	343,000	-	343,000	79,224	-	263,776	23%
40620 - ALTERNATIVE EDUCATION	425,000	-	425,000	288,672	-	136,328	68%
40700 - STUDENT HEALTH SERVICES	94,500	1,258	95,758	61,624	-	34,135	64%
40800 - MEDIA PROGRAMS	94,360	(24,199)	70,161	68,406	-	1,755	97%
40900 - GUIDANCE SERVICES	46,550	5,076	51,626	6,970	-	44,655	14%
41000 - MATH-ELEMENTARY	3,000	2,200	5,200	466	-	4,734	9%
41100 - MATH-SECONDARY	36,280	-	36,280	34,873	-	1,407	96%
41200 - ELA-ELEMENTARY	26,506	-	26,506	4,843	-	21,663	18%
41300 - ELA-SECONDARY	89,869	4,400	94,269	18,819	-	75,450	20%
41400 - ART	18,194	500	18,694	4,373	-	14,321	23%
41500 - MUSIC	250,427	731	251,158	138,930	-	112,228	55%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	28,244	-	28,244	6,599	-	21,644	23%
41800 - ESOL	47,531	-	47,531	14,763	-	32,768	31%
41900 - SCIENCE	140,909	2,200	143,109	68,337	-	74,772	48%
42000 - STEM	12,270	-	12,270	1,426	-	10,844	12%
42100 - SOCIAL STUDIES	22,870	-	22,870	3,952	-	18,918	17%
42200 - HEALTH EDUCATION	2,400	-	2,400	800	-	1,600	33%
42300 - PHYSICAL EDUCATION	53,650	-	53,650	28,722	-	24,928	54%
42400 - ATHLETICS	1,531,014	(123,026)	1,407,988	602,919	-	805,069	43%
70000 - EXEC DIR FOR ELEMENTARY	42,500	15,930	58,430	17,250	-	41,180	30%
80000 - EXEC DIR FOR MIDDLE	352,800	-	352,800	16,543	-	336,257	5%
90000 - EXEC DIR FOR HIGH	71,000	12,500	83,500	48,779	-	34,722	58%
ELEMENTARY SCHOOLS	617,650	236,989	854,641	326,705	-	527,937	38%
MIDDLE SCHOOLS	313,104	95,483	408,587	193,239	-	215,348	47%
HIGH SCHOOLS	401,984	96,120	498,104	193,702	-	304,402	39%
FTE SALARIES	170,179,371	(2,924,865)	167,254,503	164,948,789	-	2,305,714	99%
99999 - FTE SALARIES	129,523,602	(1,603,860)	127,919,742	126,310,844	-	1,608,898	99%
60400 - FIXED CHARGES	40,655,769	(1,321,006)	39,334,761	38,637,945	-	696,817	98%
TOTAL	207,840,884	(2,149,452)	205,691,432	192,341,978	-	13,349,454	94%