



Serving Learners, Families, and the Community

**CECIL COUNTY PUBLIC SCHOOLS**  
 DEPARTMENT OF BUSINESS SERVICES  
 GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER  
 201 Booth Street • Elkton, MD 21921

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Jeffrey A. Lawson, Ed. D.  
 Superintendent of Schools

William H. Malesh  
 President, Board of Education

July 15, 2021

Ms. Danielle Hornberger  
 200 Chesapeake Blvd  
 Suite 2100  
 Elkton, Maryland 21921

Dear Ms. Hornberger:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for June 2021 at their Board Meeting on July 14, 2021. This is a preliminary report. A final report will be submitted in August 2021. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2021 operating budget.

Revenue		Expenditure	
Local Appropriation	\$ -	Administration	\$ 1,475,320
Other Revenue	8,861	Instruction Leadership/Support	420,505
State Revenue	45,000	Instruction Salaries/Wages	2,757,689
Federal Revenue	11,914,650	Instruction Materials/Supplies	1,215,380
		Instruction Other Costs	3,050,792
		Special Education	1,266,524
		Student Personnel Services	(217,626)
		Student Health Services	1,000
		Student Transportation	272,144
		Operation of Plant	300,205
		Maintenance of Plant	(40,702)
		Fixed Charges	1,247,647
		Community Services	221,087
		Capital Outlay	(1,454)
<b>Total Revenue</b>	<b>\$ 11,968,511</b>	<b>Total Expenditures</b>	<b>\$ 11,968,511</b>

Sincerely,

Jeffrey A Lawson, Ed.D.  
 Superintendent

JAL/ees

cc: James Appel, Director of Finance, Cecil County Government  
 Rebecca Anderson, Deputy Director of Finance, Cecil County Government  
 Sandra Jack, Chief Financial Officer, Cecil County Public Schools  
 Erynn Seato, Assistant in Business Services, Cecil County Public Schools

The following budget adjustments were recorded for the period 6/1/21 to 6/30/21 (PRELIMINARY):

Restricted Other Revenue		
Description	Project Number	Amount
FY21 American Legion Mason Dixon Post 194 donation to Rising Sun Elementary to purchase student homework journals and replacement media books.	17421	\$ 2,000
FY21 Northrop Grumman donation to Cecil County School of Technology for student STEM Capstone projects.	17722	500
FY21 VFW donation to Perryville Middle to support student and staff incentive programs.	21921	1,500
<b>Total</b>		<b>\$ 4,000</b>

Restricted State Revenue		
Description	Project Number	Amount
FY21 Cecil County Health Department Youth Leadership Grant supporting drug-free youth activities.	14521	\$ 45,000
<b>Total</b>		<b>\$ 45,000</b>

Restricted Federal Revenue		
Description	Project Number	Amount
Correction to NIJ Restorative Practices Year 4 funding.	14921	\$ (648,746)
FY21 Coronavirus Response and Relief Supplemental Act of 2021 (CRRSA) ESSER II grant to provide academic and social emotional support for students by addressing the reopening of schools, student learning loss, summer school activities, and maintaining staff .	30721	12,391,716
FY21 DORS Summer Youth Program supporting work-based learning opportunities for special education students.	42421	171,680
<b>Total</b>		<b>\$ 11,914,650</b>

Unrestricted Other Revenue		
Description	Project Number	Amount
Donation from Bohemia Manor Middle to purchase 4 electric range ovens for ProStart classrooms.	n/a	\$ 1,016
Donation of Chromebooks to North East Middle.	n/a	3,516
Donation of student iPad to Holly Hall Elementary.	n/a	329
<b>Total</b>		<b>\$ 4,861</b>

## Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	86,367,865	-	-
22 Other Revenue	9,130,019	4,861	1,012,320	10,142,339	736,564	-	9,405,775
24 State Revenue	112,343,000	-	(3,161,772)	109,181,228	107,515,659	-	1,665,569
<b>Grand Total</b>	<b>207,840,884</b>	<b>4,861</b>	<b>(2,149,452)</b>	<b>205,691,432</b>	<b>194,620,088</b>	<b>-</b>	<b>11,071,344</b>

## Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,476,162	(29,278)	163,206	5,639,368	5,315,130	108,453	215,785
02 Instruction -Leadership/Support	14,825,615	124,597	(102,239)	14,723,376	14,056,212	7,374	659,790
03 Instruction -Salaries/Wages	80,653,419	(112,271)	(149,916)	80,503,503	77,392,788	20,929	3,089,786
04 Instruction-Materials/Supplies	1,926,967	(15,547)	361,566	2,288,533	1,057,192	69,332	1,162,009
05 Instruction-Other Costs	3,635,038	254,861	222,479	3,857,517	3,219,793	48,631	589,093
06 Special Education	29,688,937	-	(1,257,156)	28,431,781	24,608,509	503,091	3,320,181
07 Student Personnel Services	1,703,483	-	(73,819)	1,629,664	1,353,100	-	276,564
08 Student Health Services	1,749,090	-	(83,094)	1,665,996	1,639,249	-	26,747
09 Student Transportation	11,281,805	-	13,991	11,295,796	9,444,875	311,397	1,539,524
10 Operation of Plant	12,081,908	(15,749)	(439,009)	11,642,899	10,715,332	314,856	612,711
11 Maintenance of Plant	3,674,202	(40,702)	356,304	4,030,506	3,865,983	64,022	100,501
12 Fixed Charges	40,655,767	(159,596)	(1,321,005)	39,334,762	38,824,066	365,427	145,269
14 Community Services	40,000	-	160,640	200,640	162,165	-	38,475
15 Capital Outlay	448,491	(1,454)	(1,400)	447,091	387,441	33,448	26,202
<b>Grand Total</b>	<b>207,840,884</b>	<b>4,861</b>	<b>(2,149,452)</b>	<b>205,691,432</b>	<b>192,041,835</b>	<b>1,846,960</b>	<b>11,802,637</b>

## Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	134,651,224	(124,771)	(1,873,102)	132,778,122	128,264,723	21,275	4,492,124
02 Contracted Charges	18,508,144	40,982	156,338	18,664,482	14,871,580	519,390	3,273,512
03 Supplies and Materials	3,575,907	96,849	340,280	3,916,187	2,113,820	181,594	1,620,773
04 Other Charges	46,533,287	(151,796)	(1,047,010)	45,486,277	43,669,892	584,545	1,231,840
05 Land, Buildings, Equipment	1,380,322	(16,000)	114,445	1,494,767	1,064,279	311,887	118,601
08 Transfers	3,192,000	159,597	159,597	3,351,597	2,057,541	228,269	1,065,787
<b>Grand Total</b>	<b>207,840,884</b>	<b>4,861</b>	<b>(2,149,452)</b>	<b>205,691,432</b>	<b>192,041,835</b>	<b>1,846,960</b>	<b>11,802,637</b>

## Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
22 Other Revenue	-	4,000	284,523	284,523	243,088	-	41,435
24 State Revenue	439,994	45,000	4,216,081	4,656,075	2,818,834	-	1,837,241
26 Federal Revenue	9,653,234	11,914,650	23,478,463	33,131,697	13,329,486	-	19,802,211
<b>Grand Total</b>	<b>10,093,228</b>	<b>11,963,650</b>	<b>27,979,067</b>	<b>38,072,295</b>	<b>16,391,408</b>	<b>-</b>	<b>21,680,887</b>

## Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	271,407	1,504,598	2,407,089	2,678,496	829,206	-	1,849,290
02 Instruction -Leadership/Support	12,695	295,908	490,216	502,911	186,636	5,094	311,181
03 Instruction -Salaries/Wages	2,374,750	2,869,960	5,524,271	7,899,021	3,193,304	-	4,705,717
04 Instruction-Materials/Supplies	295,465	1,230,927	4,969,088	5,264,553	2,928,181	701,538	1,634,834
05 Instruction-Other Costs	322,167	2,795,931	5,632,023	5,954,190	2,641,054	809,915	2,503,221
06 Special Education	4,322,838	1,266,524	3,083,232	7,406,070	4,607,664	267,750	2,530,656
07 Student Personnel Services	-	(217,626)	1,335,886	1,335,886	639,850	92,910	603,126
08 Student Health Services	-	1,000	381,207	381,207	243,282	-	137,925
09 Student Transportation	233,479	272,144	627,033	860,512	374,751	-	485,761
10 Operation of Plant	-	315,954	264,593	264,593	962,328	10,611	(708,346)
11 Maintenance of Plant	-	-	23,133	23,133	13,961	-	9,172
12 Fixed Charges	2,046,021	1,407,243	2,545,562	4,591,583	2,547,052	1,628	2,042,903
14 Community Services	-	221,087	910,140	910,140	322,975	236,283	350,882
15 Capital Outlay	214,406	-	(214,406)	-	-	-	-
<b>Grand Total</b>	<b>10,093,228</b>	<b>11,963,650</b>	<b>27,979,067</b>	<b>38,072,295</b>	<b>19,490,244</b>	<b>2,125,729</b>	<b>16,456,322</b>

## Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	5,238,724	4,531,517	9,347,636	14,586,360	7,638,373	-	6,947,987
02 Contracted Charges	1,625,596	4,014,660	8,152,389	9,777,985	3,704,831	1,363,806	4,709,348
03 Supplies and Materials	410,948	1,569,019	5,988,185	6,399,133	4,274,736	711,752	1,412,645
04 Other Charges	2,387,682	1,374,725	3,433,447	5,821,129	3,203,081	20,282	2,597,766
05 Land, Buildings, Equipment	48,818	-	158,710	207,528	137,887	5,000	64,641
08 Transfers	381,460	473,729	898,700	1,280,160	531,336	24,889	723,935
<b>Grand Total</b>	<b>10,093,228</b>	<b>11,963,650</b>	<b>27,979,067</b>	<b>38,072,295</b>	<b>19,490,244</b>	<b>2,125,729</b>	<b>16,456,322</b>

## Revenues

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	86,367,865	-	-
22 Other Revenue	9,130,019	8,861	1,296,843	10,426,862	979,652	-	9,447,210
24 State Revenue	112,782,994	45,000	1,054,309	113,837,303	110,334,493	-	3,502,810
26 Federal Revenue	9,653,234	11,914,650	23,478,463	33,131,697	13,329,486	-	19,802,211
<b>Grand Total</b>	<b>217,934,112</b>	<b>11,968,511</b>	<b>25,829,615</b>	<b>243,763,727</b>	<b>211,011,496</b>	<b>-</b>	<b>32,752,231</b>

## Expenditures by Category

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,747,569	1,475,320	2,570,295	8,317,864	6,144,336	108,453	2,065,075
02 Instruction -Leadership/Support	14,838,310	420,505	387,977	15,226,287	14,242,848	12,468	970,971
03 Instruction -Salaries/Wages	83,028,169	2,757,689	5,374,355	88,402,524	80,586,092	20,929	7,795,503
04 Instruction-Materials/Supplies	2,222,432	1,215,380	5,330,654	7,553,086	3,985,373	770,870	2,796,843
05 Instruction-Other Costs	3,957,205	3,050,792	5,854,502	9,811,707	5,860,847	858,546	3,092,314
06 Special Education	34,011,775	1,266,524	1,826,076	35,837,851	29,216,173	770,841	5,850,837
07 Student Personnel Services	1,703,483	(217,626)	1,262,067	2,965,550	1,992,950	92,910	879,690
08 Student Health Services	1,749,090	1,000	298,113	2,047,203	1,882,531	-	164,672
09 Student Transportation	11,515,284	272,144	641,024	12,156,308	9,819,626	311,397	2,025,285
10 Operation of Plant	12,081,908	300,205	(174,416)	11,907,492	11,677,660	325,467	(95,635)
11 Maintenance of Plant	3,674,202	(40,702)	379,437	4,053,639	3,879,944	64,022	109,673
12 Fixed Charges	42,701,788	1,247,647	1,224,557	43,926,345	41,371,118	367,055	2,188,172
14 Community Services	40,000	221,087	1,070,780	1,110,780	485,140	236,283	389,357
15 Capital Outlay	662,897	(1,454)	(215,806)	447,091	387,441	33,448	26,202
<b>Grand Total</b>	<b>217,934,112</b>	<b>11,968,511</b>	<b>25,829,615</b>	<b>243,763,727</b>	<b>211,532,079</b>	<b>3,972,689</b>	<b>28,258,959</b>

## Expenditures by Object

	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	139,889,948	4,406,746	7,474,534	147,364,482	135,903,096	21,275	11,440,111
02 Contracted Charges	20,133,740	4,055,642	8,308,727	28,442,467	18,576,411	1,883,196	7,982,860
03 Supplies and Materials	3,986,855	1,665,868	6,328,465	10,315,320	6,388,556	893,346	3,033,418
04 Other Charges	48,920,969	1,222,929	2,386,437	51,307,406	46,872,973	604,827	3,829,606
05 Land, Buildings, Equipment	1,429,140	(16,000)	273,155	1,702,295	1,202,166	316,887	183,242
08 Transfers	3,573,460	633,326	1,058,297	4,631,757	2,588,877	253,158	1,789,722
<b>Grand Total</b>	<b>217,934,112</b>	<b>11,968,511</b>	<b>25,829,615</b>	<b>243,763,727</b>	<b>211,532,079</b>	<b>3,972,689</b>	<b>28,258,959</b>

**Unrestricted Expenditures**  
**% of Current Budget to Prior Year Trend**

Category		Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2021	5,476,162	5,639,368	5,315,130	94%	
	2020	5,354,678	5,126,035	5,390,141	105%	
02 - INSTRUCTION-LEAD/SUPPORT	2021	14,825,615	14,723,376	14,056,212	95%	
	2020	15,438,601	14,722,397	14,603,147	99%	
03 - INSTRUCTION-SALARIES/WAGES	2021	80,653,419	80,503,503	77,392,788	96%	
	2020	77,769,406	77,914,528	77,881,256	100%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2021	1,926,967	2,288,533	1,057,192	46%	VIRTUAL LEARNING
	2020	2,810,213	2,347,050	1,472,318	63%	
05 - INSTRUCTION-OTHER COSTS	2021	3,635,038	3,857,517	3,219,793	83%	
	2020	3,014,045	3,148,274	3,117,470	99%	
06 - SPECIAL EDUCATION	2021	29,688,937	28,431,781	24,608,509	87%	RELATED SERVICES
	2020	25,986,579	27,362,003	27,350,401	100%	
07 - STUDENT PERSONNEL SERVICES	2021	1,703,483	1,629,664	1,353,100	83%	
	2020	1,816,218	1,385,894	1,385,312	100%	
08 - STUDENT HEALTH SERVICES	2021	1,749,090	1,665,996	1,639,249	98%	
	2020	1,720,429	1,672,624	1,672,488	100%	
09 - STUDENT TRANS	2021	11,281,805	11,295,796	9,444,875	84%	VIRTUAL LEARNING
	2020	10,268,868	10,711,864	10,727,860	100%	
10 - OPER PLANT	2021	12,081,908	11,642,899	10,715,332	92%	VIRTUAL LEARNING
	2020	11,735,962	10,956,044	10,954,235	100%	
11 - MAINTENANCE PLANT	2021	3,674,202	4,030,506	3,865,983	96%	
	2020	4,227,225	3,974,980	3,977,010	100%	
12 - FIXED CHARGES	2021	40,655,767	39,334,762	38,824,066	99%	HEALTHCARE COSTS
	2020	38,208,899	39,806,822	39,839,885	100%	
14 - COMMUNITY SERVICES	2021	40,000	200,640	162,165	81%	USE OF BUILDING PROJECT - NEHS STADIUM LIGHTING, JUMP
	2020	30,000	43,872	43,872	100%	
15 - CAPITAL OUTLAY	2021	448,491	447,091	387,441	87%	SECURE ENTRANCE PROJECTS DURING FY20
	2020	426,145	679,910	679,910	100%	
<b>TOTAL</b>	2021	207,840,884	205,691,432	192,041,835	93%	
	2020	198,807,268	199,852,297	199,095,305	100%	
<b>2021 - 2020</b>		<b>9,033,616</b>	<b>5,839,135</b>	<b>(7,053,470)</b>		

**Unrestricted Budget Report  
By Budget Rollup Code**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
ADMINISTRATIVE SERVICES	18,618,681	292,403	18,911,084	16,481,783	847,369	1,581,931	92%
10000 - BOARD	221,647	(5,000)	216,647	146,928	-	69,719	68%
20000 - SUPERINTENDENT	74,190	5,000	79,190	37,203	346	41,641	47%
30000 - DIV OF ADMIN SERVICES	5,720	-	5,720	1,996	-	3,724	35%
30100 - HR AND BENEFITS	76,241	-	76,241	27,669	2,025	46,547	39%
30200 - INFORMATION TECHNOLOGY	1,753,922	43,784	1,797,706	1,756,090	20,799	20,817	99%
30300 - ASST/ACCTBLTY	159,134	-	159,134	131,806	-	27,328	83%
30400 - SAFE SCHOOLS	103,240	-	103,240	40,764	-	62,476	39%
50000 - OFFICE OF FINANCE	1,370,447	1,282	1,371,729	1,323,783	-	47,946	97%
50100 - BUS SVCS	167,114	(11,224)	155,890	90,299	302	65,289	58%
50200 - PURCHASING	663,226	(1,594)	661,632	373,111	105,780	182,740	72%
50300 - UTILITIES	3,995,712	-	3,995,712	3,374,908	211,988	408,816	90%
60100 - STUDENT TRANS	8,117,882	26	8,117,908	7,222,335	311,397	584,175	93%
60200 - OPER PLANT	1,244,906	(329,298)	915,608	728,079	97,261	90,268	90%
60300 - MAINTENANCE PLANT	353,100	257,278	610,378	552,828	7,306	50,244	92%
60310 - ELECTRICAL SERVICES	98,000	209,043	307,043	288,634	16,193	2,216	99%
60311 - ELECTRICAL SERVICES - PROJECTS	-	-	-	-	-	-	0%
60320 - HVAC SERVICES	265,000	230,142	495,142	410,199	40,524	44,419	91%
60321 - HVAC SERVICES - PROJECTS	-	-	-	-	-	-	0%
60330 - SAFETY SERVICES	53,500	(9,812)	43,688	38,940	-	4,748	89%
60331 - SAFETY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60340 - CARPENTRY SERVICES	60,000	(23,170)	36,830	34,234	-	2,596	93%
60341 - CARPENTRY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60350 - GROUNDS MAINTENANCE	194,500	(81,145)	113,355	107,629	-	5,725	95%
60351 - GROUNDS MAINTENANCE - PROJECTS	-	-	-	-	-	-	0%
60600 - CAPITAL OUTLAY	131,200	(2,908)	128,292	68,103	33,448	26,741	79%
92500 - INSURANCE RECOVERY	10,000	10,000	20,000	(9,153)	-	29,153	-46%
92600 - CORONAVIRUS	-	-	-	-	-	-	0%
99100 - INDIRECT FEES	(500,000)	-	(500,000)	(264,605)	-	(235,395)	53%
EDUCATION SERVICES	17,710,095	54,418	17,764,513	9,805,088	581,718	7,377,707	58%
40000 - DIV OF ED SERVICES	2,861,208	(12,578)	2,848,630	1,095,035	15,262	1,738,334	39%
40100 - CAREER & TECHNOLOGY PROGRAM	460,649	4,398	465,047	330,172	2,290	132,585	71%
40200 - GIFTED AND TALENTED	17,150	-	17,150	131	-	17,019	1%
40300 - SPECIAL EDUCATION	2,597,650	-	2,597,650	1,319,900	74,986	1,202,764	54%
40310 - NONPUBLIC SCHOOL PROGRAMS	3,272,000	-	3,272,000	2,022,549	228,269	1,021,181	69%
40320 - PSYCHOLOGICAL SERVICES	381,000	-	381,000	108,536	22,891	249,573	34%
40330 - SPED RELATED SERVICES	2,090,000	(130,070)	1,959,930	1,123,338	119,088	717,505	63%
40340 - INFANTS AND TODDLERS	396,000	-	396,000	195,095	78,430	122,475	69%
40350 - STEP	-	25,000	25,000	15,955	-	9,045	64%

**Unrestricted Budget Report  
By Budget Rollup Code**

<b>Rollup Code</b>	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Revised Budget</b>	<b>YTD Actual</b>	<b>Encumbrances</b>	<b>Available</b>	<b>% of Budget Used</b>
40400 - EARLY CHILDHOOD	25,950	-	25,950	785	-	25,165	3%
40500 - STUDENT PERSONNEL SERVICES	1,875,615	270,097	2,145,712	2,112,817	-	32,895	98%
40610 - HOME/HOSP	343,000	-	343,000	76,907	2,318	263,776	23%
40620 - ALTERNATIVE EDUCATION	425,000	-	425,000	281,655	-	143,345	66%
40700 - STUDENT HEALTH SERVICES	94,500	1,258	95,758	60,396	-	35,362	63%
40800 - MEDIA PROGRAMS	94,360	(24,199)	70,161	68,406	-	1,755	97%
40900 - GUIDANCE SERVICES	46,550	5,076	51,626	6,374	-	45,251	12%
41000 - MATH-ELEMENTARY	3,000	2,200	5,200	324	-	4,876	6%
41100 - MATH-SECONDARY	36,280	-	36,280	34,773	-	1,507	96%
41200 - ELA-ELEMENTARY	26,506	-	26,506	2,625	-	23,881	10%
41300 - ELA-SECONDARY	89,869	4,400	94,269	35,002	-	59,267	37%
41400 - ART	18,194	500	18,694	4,373	-	14,321	23%
41500 - MUSIC	250,427	731	251,158	131,785	630	118,743	53%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	28,244	-	28,244	6,599	-	21,644	23%
41800 - ESOL	47,531	-	47,531	14,652	-	32,879	31%
41900 - SCIENCE	140,909	2,200	143,109	68,252	-	74,857	48%
42000 - STEM	12,270	-	12,270	1,426	-	10,844	12%
42100 - SOCIAL STUDIES	22,870	-	22,870	-	-	22,870	0%
42200 - HEALTH EDUCATION	2,400	-	2,400	800	-	1,600	33%
42300 - PHYSICAL EDUCATION	53,650	-	53,650	28,722	22,331	2,597	95%
42400 - ATHLETICS	1,531,014	(123,026)	1,407,988	576,265	15,224	816,500	42%
70000 - EXEC DIR FOR ELEMENTARY	42,500	15,930	58,430	17,250	-	41,180	30%
80000 - EXEC DIR FOR MIDDLE	352,800	-	352,800	15,410	-	337,390	4%
90000 - EXEC DIR FOR HIGH	71,000	12,500	83,500	48,779	-	34,722	58%
<b>ELEMENTARY SCHOOLS</b>	<b>617,650</b>	<b>236,989</b>	<b>854,641</b>	<b>295,676</b>	<b>24,411</b>	<b>534,554</b>	<b>37%</b>
<b>MIDDLE SCHOOLS</b>	<b>313,104</b>	<b>95,483</b>	<b>408,587</b>	<b>145,308</b>	<b>18,751</b>	<b>244,529</b>	<b>40%</b>
<b>HIGH SCHOOLS</b>	<b>401,984</b>	<b>96,120</b>	<b>498,104</b>	<b>190,473</b>	<b>9,286</b>	<b>298,346</b>	<b>40%</b>
<b>FTE SALARIES</b>	<b>170,179,371</b>	<b>(2,924,865)</b>	<b>167,254,503</b>	<b>165,123,508</b>	<b>365,426</b>	<b>1,765,570</b>	<b>99%</b>
99999 - FTE SALARIES	129,523,602	(1,603,860)	127,919,742	126,299,442	-	1,620,300	99%
60400 - FIXED CHARGES	40,655,769	(1,321,006)	39,334,761	38,824,067	365,426	145,270	100%
<b>TOTAL</b>	<b>207,840,884</b>	<b>(2,149,452)</b>	<b>205,691,432</b>	<b>192,041,835</b>	<b>1,846,960</b>	<b>11,802,637</b>	<b>94%</b>