



Serving Learners, Families, and the Community

# CECIL COUNTY PUBLIC SCHOOLS

DEPARTMENT OF BUSINESS SERVICES  
GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER  
201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • [www.ccps.org](http://www.ccps.org)

Jeffrey A. Lawson, Ed. D.  
Superintendent of Schools

William H. Malesh  
President, Board of Education

October 15, 2020

Dr. Alan McCarthy  
200 Chesapeake Blvd  
Suite 2100  
Elkton, Maryland 21921

Dear Dr. McCarthy:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for September 2020 at their Board Meeting on October 14, 2020. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2021 operating budget.

Revenue		Expenditure	
Local Appropriation	\$ -	Administration	\$ 21,555
Other Revenue	22,350	Instruction Leadership/Support	152,767
State Revenue	97,278	Instruction Salaries/Wages	(9,693)
Federal Revenue	67,690	Instruction Materials/Supplies	(29,464)
		Instruction Other Costs	51,649
		Special Education	94,559
		Student Personnel Services	(1)
		Student Health Services	776
		Student Transportation	(5,887)
		Operation of Plant	(215,673)
		Maintenance of Plant	60,704
		Fixed Charges	(11,642)
		Community Services	77,668
		Capital Outlay	-
<b>Total Revenue</b>	<b>\$ 187,318</b>	<b>Total Expenditures</b>	<b>\$ 187,318</b>

Sincerely,

Jeffrey A Lawson, Ed.D.  
Superintendent

JAL/ees

cc: Lisa Saxton, Director of Finance, Cecil County Government  
Rebecca Anderson, Budget Manager, Cecil County Government  
Sandra Jack, Chief Financial Officer, Cecil County Public Schools  
Erynn Seato, Assistant in Business Services, Cecil County Public Schools

**Our Mission:** CCPS serves equitably through positive relationships as a safe, collaborative community. We will ensure all learners acquire the knowledge, skills, and qualities to be responsible, caring, and ethical citizens.

The following budget adjustments were recorded for the period 9/1/20 to 9/30/20:

Restricted Other Revenue		
Description	Project Number	Amount
Reduce balance of FY20 Chesapeake Bay Trust grants.	13520	\$ (6,192)
Reduce balance of FY20 MABE Risk Management grant.	15720	(16)
FY21 APGFCU Technology Grant supporting Bohemia Manor Middle student hot spots.	16221	2,200
Reduce FY20 YES donation for My Family Matters program.	18620	(900)
FY20 BEPAC Classroom Partnership Grants provided to various schools for classroom supplies, cultural events, and after-school activities.	19220	20,953
<b>Total</b>		<b>\$ 16,045</b>

Restricted State Revenue		
Description	Project Number	Amount
FY21 MCSS Safe Schools Fund grant to support school radios and emergency planning tools.	12421	\$ 24,985
Reduce balance of FY19 Aging Schools fund.	12819	(30,889)
Reduce balance of FY20 Opioid Operational Command Center grant.	15020	(1)
Reduce balance of FY20 DNR Trout in the Classroom grant.	21320	(573)
FY21 Blueprint for Maryland's Future Special Education Infant & Toddler grant to provide contracted related services.	42221	33,548
Additional FY21 Judy Hoyer Center Early Childhood Education funding providing services to Thomson Estates Elementary students and the surrounding community.	48721	80,000
Transfer FY20 Special Education Infant & Toddler state grant to federal Medical Assistance funds.	41520	(5,557)
Reduce balance of FY19 Readiness for Kindergarten grant.	49019	(4,235)
<b>Total</b>		<b>\$ 97,278</b>

Restricted Federal Revenue		
Description	Project Number	Amount
Reduce balance of FY20 Curricular Materials Support grant.	15320	\$ (675)
FY21 Lead Higher Project supporting minority enrollment in Advance Placement courses.	23521	10,000
FY21 Governor's Office of Rural Broadband for Unserved Students grant to provide broadband service for the school year.	30521	14,000
Reduce balance of FY20 DORS Maryland Work-Based Learning Collaboration grant.	42620	(6,731)
Correct balance of FY20 funding for Medical Assistance School Aged students.	43820	45,539
Transfer FY20 Special Education Infant & Toddler state grant to federal Medical Assistance funds.	43920	5,557
<b>Total</b>		<b>\$ 67,690</b>

Unrestricted Other Revenue		
Description	Project Number	Amount
Carryover FY20 UCSCA funds as well as additional FY21 collections.	90300	\$ 731
Carryover FY20 College and Career Night funds as well as additional FY21 collections.	90600	5,574
<b>Total</b>		<b>\$ 6,305</b>

## Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	21,591,966	-	64,775,899
22 Other Revenue	9,130,019	6,305	876,068	10,006,087	395,099	(600)	9,611,588
24 State Revenue	112,343,000	-	(1,538,151)	110,804,849	36,302,207	-	74,502,642
<b>Grand Total</b>	<b>207,840,884</b>	<b>6,305</b>	<b>(662,083)</b>	<b>207,178,801</b>	<b>58,289,272</b>	<b>(600)</b>	<b>148,890,129</b>

## Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,476,162	-	-	5,476,162	1,452,084	3,735,558	288,520
02 Instruction -Leadership/Support	14,825,615	145,915	153,906	14,979,521	2,995,909	10,773,928	1,209,684
03 Instruction -Salaries/Wages	80,653,419	(117)	(303,310)	80,350,109	6,689,798	69,874,132	3,786,179
04 Instruction-Materials/Supplies	1,926,967	(34,704)	369,240	2,296,207	176,903	22,831	2,096,473
05 Instruction-Other Costs	3,635,038	14,684	4,424	3,639,462	766,729	314,557	2,558,176
06 Special Education	29,688,937	-	(58,333)	29,630,604	2,209,792	22,244,720	5,176,092
07 Student Personnel Services	1,703,483	-	-	1,703,483	260,334	1,131,291	311,858
08 Student Health Services	1,749,090	776	(98,426)	1,650,664	202,869	1,459,391	(11,596)
09 Student Transportation	11,281,805	5,109	5,109	11,286,914	1,644,919	851,754	8,790,241
10 Operation of Plant	12,081,908	(215,918)	(255,918)	11,825,990	2,503,844	5,918,433	3,403,713
11 Maintenance of Plant	3,674,202	91,841	157,207	3,831,409	903,592	2,204,141	723,676
12 Fixed Charges	40,655,767	(1,281)	(736,622)	39,919,145	9,318,584	9,650,803	20,949,758
14 Community Services	40,000	-	100,640	140,640	100,460	-	40,180
15 Capital Outlay	448,491	-	-	448,491	129,726	244,028	74,737
<b>Grand Total</b>	<b>207,840,884</b>	<b>6,305</b>	<b>(662,083)</b>	<b>207,178,801</b>	<b>29,355,543</b>	<b>128,425,567</b>	<b>49,397,691</b>

## Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	134,651,224	(115)	(525,845)	134,125,379	15,227,865	113,337,177	5,560,337
02 Contracted Charges	18,508,144	89,693	186,933	18,695,077	2,896,551	2,935,909	12,862,617
03 Supplies and Materials	3,575,907	(105,763)	323,181	3,899,088	361,303	252,224	3,285,561
04 Other Charges	46,533,287	22,490	(711,718)	45,821,569	10,553,284	10,726,123	24,542,162
05 Land, Buildings, Equipment	1,380,322	-	65,366	1,445,688	323,111	604,208	518,369
08 Transfers	3,192,000	-	-	3,192,000	(6,571)	569,926	2,628,645
<b>Grand Total</b>	<b>207,840,884</b>	<b>6,305</b>	<b>(662,083)</b>	<b>207,178,801</b>	<b>29,355,543</b>	<b>128,425,567</b>	<b>49,397,691</b>

## Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
22 Other Revenue	-	16,045	156,535	156,535	108,096	-	48,439
24 State Revenue	439,994	97,278	1,986,465	2,426,459	97,417	-	2,329,042
26 Federal	9,653,234	67,690	9,794,795	19,448,029	556,352	-	18,891,677
<b>Grand Total</b>	<b>10,093,228</b>	<b>181,013</b>	<b>11,937,795</b>	<b>22,031,023</b>	<b>761,865</b>	<b>-</b>	<b>21,269,158</b>

## Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	271,407	21,555	945,807	1,217,214	235,732	32,011	949,471
02 Instruction -Leadership/Support	12,695	6,852	187,611	200,306	8,072	150,712	41,522
03 Instruction -Salaries/Wages	2,374,750	(9,576)	1,973,649	4,348,399	324,556	1,567,033	2,456,810
04 Instruction-Materials/Supplies	295,465	5,240	3,071,296	3,366,761	316,569	1,499,881	1,550,311
05 Instruction-Other Costs	322,167	36,965	2,339,222	2,661,389	872,322	888,752	900,315
06 Special Education	4,322,838	94,559	663,011	4,985,849	425,370	3,076,498	1,483,981
07 Student Personnel Services	-	(1)	1,000,524	1,000,524	83,861	256,606	660,057
08 Student Health Services	-	-	377,623	377,623	29,260	226,544	121,819
09 Student Transportation	233,479	(10,996)	239,133	472,612	-	-	472,612
10 Operation of Plant	-	245	(57,311)	(57,311)	105,929	60,832	(224,072)
11 Maintenance of Plant	-	(31,137)	23,133	23,133	5,363	-	17,770
12 Fixed Charges	2,046,021	(10,361)	724,959	2,770,980	209,597	50,649	2,510,734
14 Community Services	-	77,668	663,544	663,544	51,024	90,087	522,433
15 Capital Outlay	214,406	-	(214,406)	-	-	-	-
<b>Grand Total</b>	<b>10,093,228</b>	<b>181,013</b>	<b>11,937,795</b>	<b>22,031,023</b>	<b>2,667,655</b>	<b>7,899,605</b>	<b>11,463,763</b>

## Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	5,238,724	9,997	2,893,015	8,131,739	734,151	4,339,554	3,058,034
02 Contracted Charges	1,625,596	108,065	3,255,595	4,881,191	801,966	1,684,303	2,394,922
03 Supplies and Materials	410,948	28,151	3,689,708	4,100,656	485,549	1,646,190	1,968,917
04 Other Charges	2,387,682	31,642	1,506,089	3,893,771	366,228	130,976	3,396,567
05 Land, Buildings, Equipment	48,818	(5)	154,719	203,537	110,202	-	93,335
08 Transfers	381,460	3,163	438,669	820,129	169,559	98,582	551,988
<b>Grand Total</b>	<b>10,093,228</b>	<b>181,013</b>	<b>11,937,795</b>	<b>22,031,023</b>	<b>2,667,655</b>	<b>7,899,605</b>	<b>11,463,763</b>

## Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	86,367,865	-	-	86,367,865	21,591,966	-	64,775,899
22 Other Revenue	9,130,019	22,350	1,032,603	10,162,622	503,195	(600)	9,660,027
24 State Revenue	112,782,994	97,278	448,314	113,231,308	36,399,624	-	76,831,684
26 Federal Revenue	9,653,234	67,690	9,794,795	19,448,029	556,352	-	18,891,677
<b>Grand Total</b>	<b>217,934,112</b>	<b>187,318</b>	<b>11,275,712</b>	<b>229,209,824</b>	<b>59,051,137</b>	<b>(600)</b>	<b>170,159,287</b>

## Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,747,569	21,555	945,807	6,693,376	1,687,816	3,767,569	1,237,991
02 Instruction -Leadership/Support	14,838,310	152,767	341,517	15,179,827	3,003,981	10,924,640	1,251,206
03 Instruction -Salaries/Wages	83,028,169	(9,693)	1,670,339	84,698,508	7,014,354	71,441,165	6,242,989
04 Instruction-Materials/Supplies	2,222,432	(29,464)	3,440,536	5,662,968	493,472	1,522,712	3,646,784
05 Instruction-Other Costs	3,957,205	51,649	2,343,646	6,300,851	1,639,051	1,203,309	3,458,491
06 Special Education	34,011,775	94,559	604,678	34,616,453	2,635,162	25,321,218	6,660,073
07 Student Personnel Services	1,703,483	(1)	1,000,524	2,704,007	344,195	1,387,897	971,915
08 Student Health Services	1,749,090	776	279,197	2,028,287	232,129	1,685,935	110,223
09 Student Transportation	11,515,284	(5,887)	244,242	11,759,526	1,644,919	851,754	9,262,853
10 Operation of Plant	12,081,908	(215,673)	(313,229)	11,768,679	2,609,773	5,979,265	3,179,641
11 Maintenance of Plant	3,674,202	60,704	180,340	3,854,542	908,955	2,204,141	741,446
12 Fixed Charges	42,701,788	(11,642)	(11,663)	42,690,125	9,528,181	9,701,452	23,460,492
14 Community Services	40,000	77,668	764,184	804,184	151,484	90,087	562,613
15 Capital Outlay	662,897	-	(214,406)	448,491	129,726	244,028	74,737
<b>Grand Total</b>	<b>217,934,112</b>	<b>187,318</b>	<b>11,275,712</b>	<b>229,209,824</b>	<b>32,023,198</b>	<b>136,325,172</b>	<b>60,861,454</b>

## Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	139,889,948	9,882	2,367,170	142,257,118	15,962,016	117,676,731	8,618,371
02 Contracted Charges	20,133,740	197,758	3,442,528	23,576,268	3,698,517	4,620,212	15,257,539
03 Supplies and Materials	3,986,855	(77,612)	4,012,889	7,999,744	846,852	1,898,414	5,254,478
04 Other Charges	48,920,969	54,132	794,371	49,715,340	10,919,512	10,857,099	27,938,729
05 Land, Buildings, Equipment	1,429,140	(5)	220,085	1,649,225	433,313	604,208	611,704
08 Transfers	3,573,460	3,163	438,669	4,012,129	162,988	668,508	3,180,633
<b>Grand Total</b>	<b>217,934,112</b>	<b>187,318</b>	<b>11,275,712</b>	<b>229,209,824</b>	<b>32,023,198</b>	<b>136,325,172</b>	<b>60,861,454</b>

**Unrestricted Expenditures**  
**% of Current Budget to Prior Year Trend**

Category		Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2021	5,476,162	5,476,162	1,452,084	27%	
	2020	5,354,678	5,354,843	1,364,087	25%	
02 - INSTRUCTION-LEAD/SUPPORT	2021	14,825,615	14,979,521	2,995,909	20%	
	2020	15,438,601	15,474,930	3,111,085	20%	
03 - INSTRUCTION-SALARIES/WAGES	2021	80,653,419	80,350,109	6,689,798	8%	
	2020	77,769,406	77,462,538	6,132,731	8%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2021	1,926,967	2,296,207	176,903	8%	
	2020	2,810,213	3,528,186	529,478	15%	
05 - INSTRUCTION-OTHER COSTS	2021	3,635,038	3,639,462	766,729	21%	
	2020	3,014,045	3,122,805	689,380	22%	
06 - SPECIAL EDUCATION	2021	29,688,937	29,630,604	2,209,792	7%	
	2020	25,986,579	26,118,559	2,218,221	8%	
07 - STUDENT PERSONNEL SERVICES	2021	1,703,483	1,703,483	260,334	15%	
	2020	1,816,218	1,816,218	240,165	13%	
08 - STUDENT HEALTH SERVICES	2021	1,749,090	1,650,664	202,869	12%	
	2020	1,720,429	1,720,429	161,883	9%	
09 - STUDENT TRANS	2021	11,281,805	11,286,914	1,644,919	15%	
	2020	10,268,868	10,268,868	1,943,497	19%	
10 - OPER PLANT	2021	12,081,908	11,825,990	2,503,844	21%	
	2020	11,735,962	11,728,662	2,566,988	22%	
11 - MAINTENANCE PLANT	2021	3,674,202	3,831,409	903,592	24%	
	2020	4,227,225	4,229,525	1,076,757	25%	
12 - FIXED CHARGES	2021	40,655,767	39,919,145	9,318,584	23%	
	2020	38,208,899	38,210,035	10,333,236	27%	
14 - COMMUNITY SERVICES	2021	40,000	140,640	100,460	71%	USE OF BUILDING PROJECT - NEHS
	2020	30,000	30,000	2,294	8%	LIGHTING
15 - CAPITAL OUTLAY	2021	448,491	448,491	129,726	29%	SECURE ENTRANCE PROJECTS
	2020	426,145	1,488,291	702,229	47%	DURING FY20
<b>TOTAL</b>	2021	207,840,884	207,178,801	29,355,543	14%	
	2020	198,807,268	200,553,889	31,072,031	15%	
<b>2021 - 2020</b>		<b>9,033,616</b>	<b>6,624,912</b>	<b>(1,716,488)</b>		

**Unrestricted Budget Report  
By Budget Rollup Code**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
ADMINISTRATIVE SERVICES	18,618,681	167,288	18,785,968	3,924,903	3,337,024	11,524,041	39%
10000 - BOARD	221,647	-	221,647	98,589	-	123,058	44%
20000 - SUPERINTENDENT	74,190	-	74,190	6,573	6,923	60,694	18%
30000 - DIV OF ADMIN SERVICES	5,720	-	5,720	253	-	5,467	4%
30100 - HR AND BENEFITS	76,241	-	76,241	8,408	3,760	64,073	16%
30200 - INFORMATION TECHNOLOGY	1,753,922	-	1,753,922	569,912	724,734	459,276	74%
30300 - ASST/ACCTBLTY	159,134	-	159,134	86,955	-	72,179	55%
30400 - SAFE SCHOOLS	103,240	-	103,240	6,012	-	97,228	6%
50000 - OFFICE OF FINANCE	1,370,447	1,282	1,371,729	539,784	794,161	37,783	97%
50100 - BUS SVCS	167,114	-	167,114	9,151	57,651	100,312	40%
50200 - PURCHASING	663,226	-	663,226	101,364	334,142	227,720	66%
50300 - UTILITIES	3,995,712	-	3,995,712	753,770	681,283	2,560,659	36%
60100 - STUDENT TRANS	8,117,882	-	8,117,882	1,224,368	111,091	6,782,423	16%
60200 - OPER PLANT	1,244,906	(100,000)	1,144,906	150,427	388,887	605,591	47%
60300 - MAINTENANCE PLANT	353,100	-	353,100	143,933	87,692	121,475	66%
60310 - ELECTRICAL SERVICES	98,000	200,640	298,640	129,333	63,021	106,286	64%
60311 - ELECTRICAL SERVICES - PROJECTS	-	-	-	-	-	-	0%
60320 - HVAC SERVICES	265,000	65,366	330,366	77,416	83,436	169,514	49%
60321 - HVAC SERVICES - PROJECTS	-	-	-	-	-	-	0%
60330 - SAFETY SERVICES	53,500	-	53,500	24,894	242	28,365	47%
60331 - SAFETY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60340 - CARPENTRY SERVICES	60,000	-	60,000	8,067	-	51,933	13%
60341 - CARPENTRY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60350 - GROUNDS MAINTENANCE	194,500	-	194,500	6,156	-	188,344	3%
60351 - GROUNDS MAINTENANCE - PROJECTS	-	-	-	-	-	-	0%
60600 - CAPITAL OUTLAY	131,200	-	131,200	56,463	-	74,737	43%
92500 - INSURANCE RECOVERY	10,000	-	10,000	-	-	10,000	0%
92600 - CORONAVIRUS	-	-	-	-	-	-	0%
99100 - INDIRECT FEES	(500,000)	-	(500,000)	(76,925)	-	(423,075)	15%
EDUCATION SERVICES	17,710,095	32,581	17,742,676	905,158	2,227,997	14,609,521	18%
40000 - DIV OF ED SERVICES	2,861,208	(10,350)	2,850,858	37,251	83,520	2,730,087	4%
40100 - CAREER & TECHNOLOGY PROGRAM	460,649	1,550	462,199	84,247	6,328	371,624	20%
40200 - GIFTED AND TALENTED	17,150	-	17,150	62	-	17,088	0%
40300 - SPECIAL EDUCATION	2,597,650	-	2,597,650	188,909	22,489	2,386,252	8%
40310 - NONPUBLIC SCHOOL PROGRAMS	3,272,000	-	3,272,000	53,504	499,713	2,718,783	17%
40320 - PSYCHOLOGICAL SERVICES	381,000	-	381,000	38,730	77,273	264,997	30%
40330 - SPED RELATED SERVICES	2,090,000	-	2,090,000	36,325	1,172,882	880,793	58%
40340 - INFANTS AND TODDLERS	396,000	-	396,000	25,793	294,235	75,972	81%
40350 - STEP	-	25,000	25,000	846	-	24,154	3%

**Unrestricted Budget Report  
By Budget Rollup Code**

<b>Rollup Code</b>	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Revised Budget</b>	<b>YTD Actual</b>	<b>Encumbrances</b>	<b>Available</b>	<b>% of Budget Used</b>
40400 - EARLY CHILDHOOD	25,950	-	25,950	-	-	25,950	0%
40500 - STUDENT PERSONNEL SERVICES	1,875,615	-	1,875,615	211,874	70,932	1,592,809	15%
40610 - HOME/HOSP	343,000	-	343,000	3,905	-	339,095	1%
40620 - ALTERNATIVE EDUCATION	425,000	-	425,000	13,928	-	411,072	3%
40700 - STUDENT HEALTH SERVICES	94,500	776	95,276	17,173	-	78,103	18%
40800 - MEDIA PROGRAMS	94,360	-	94,360	33,600	-	60,760	36%
40900 - GUIDANCE SERVICES	46,550	5,574	52,124	3,418	-	48,706	7%
41000 - MATH-ELEMENTARY	3,000	2,200	5,200	-	-	5,200	0%
41100 - MATH-SECONDARY	36,280	-	36,280	782	-	35,498	2%
41200 - ELA-ELEMENTARY	26,506	-	26,506	2,625	-	23,881	10%
41300 - ELA-SECONDARY	89,869	4,400	94,269	-	-	94,269	0%
41400 - ART	18,194	500	18,694	363	625	17,706	5%
41500 - MUSIC	250,427	731	251,158	82,115	-	169,044	33%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	28,244	-	28,244	3,700	-	24,544	13%
41800 - ESOL	47,531	-	47,531	13,134	-	34,397	28%
41900 - SCIENCE	140,909	2,200	143,109	4,433	-	138,676	3%
42000 - STEM	12,270	-	12,270	-	-	12,270	0%
42100 - SOCIAL STUDIES	22,870	-	22,870	-	-	22,870	0%
42200 - HEALTH EDUCATION	2,400	-	2,400	-	-	2,400	0%
42300 - PHYSICAL EDUCATION	53,650	-	53,650	-	-	53,650	0%
42400 - ATHLETICS	1,531,014	-	1,531,014	33,282	-	1,497,732	2%
70000 - EXEC DIR FOR ELEMENTARY	42,500	-	42,500	-	-	42,500	0%
80000 - EXEC DIR FOR MIDDLE	352,800	-	352,800	15,160	-	337,640	4%
90000 - EXEC DIR FOR HIGH	71,000	-	71,000	-	-	71,000	0%
ELEMENTARY SCHOOLS	617,650	223,281	840,933	52,370	5,858	782,706	7%
MIDDLE SCHOOLS	313,104	91,590	404,694	23,399	4,692	376,603	7%
HIGH SCHOOLS	401,984	94,904	496,888	39,890	5,840	451,157	9%
FTE SALARIES	170,179,371	(1,271,727)	168,907,642	24,409,822	122,844,157	21,653,663	87%
99999 - FTE SALARIES	129,523,602	(535,106)	128,988,496	15,091,240	113,193,353	703,902	99%
60400 - FIXED CHARGES	40,655,769	(736,621)	39,919,146	9,318,583	9,650,803	20,949,760	48%
<b>TOTAL</b>	<b>207,840,884</b>	<b>(662,083)</b>	<b>207,178,801</b>	<b>29,355,543</b>	<b>128,425,567</b>	<b>49,397,691</b>	<b>76%</b>