Memorandum

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To:	Citizens Oversight Committee
From:	Michael Bayer and Clive Graham
Date:	May 22, 2009
Subject:	COC Goals

ERM®

COC members:

As a follow-up to the discussion at the meeting on May 20, attached please find two tables that include the goals of the COC subcommittees and show how we will use this input as we move through the discussion of the map issues next week and the development of the Concept Plan ("white paper") and draft Comprehensive Plan this spring and summer.

The first table, labeled as "Unsorted Goals," includes the goals of each committee as submitted to and compiled by Dr. Lane. This is the table we reviewed and discussed briefly at the May 20 meeting.
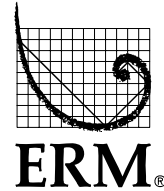
These "goals" are comprised of text that we would broadly consider *goals*, *objectives*, *policies* or *action items* in a plan document. Thus, we have classified each COC goal into one of these categories and lightly edited them to serve as potential plan language and the basis for COC discussion as the process moves forward.

To facilitiate our analysis of this input, we also have classified each goal by the major issue it addresses and the specific type of input it provides. This is our way of fitting the specific goals identified by the subcommittees into a larger planning framework.

The second table, then, labeled as "Sorted Goals," sorts the goals by major issue. This enables us to identify overlapping input, regardless of the committee from which it originated. For example, many of the goals submitted by different COC subcommittees broadly relate to "managing growth." Within this issue, the subcommittees have provided detailed input related to different aspects of growth and the many elements the Comprehensive Plan addresses.

We anticipate that the "Sorted Goals" table will be a living document as the process moves forward. We will continue to refine it as the COC provides input, and we will use it as a tracking device to show how the final plan document addresses the goals and input of the COC and its subcommittees. All of the subcommittee goals in the "Unsorted Goals" table are in the Sorted table but in a different order.

To facilitate the discussion of this input, we have added color codes that relate to when we anticipate addressing them with the COC. Beginning May 27, the

process will have three major stages: addressing the future land use *map*, developing and discussing the ***Draft Concept Plan (White Paper)***, and developing the ***Draft Comprehensive Plan***. The following table shows the color codes and when we would address each scale of issue with the COC:

Step in process	Start of discussion with COC
Map Issues	May 27
Draft Concept Plan (White Paper)	June 17
Draft Comprehensive Plan	September 16

The subcommittees were very comprehensive in their approach and covered many issues. Some of these goals have broad support but others may not and will require discussion by the COC. Therefore, we have put in **bold** text those items we think merit discussion by the COC at the appropriate step in the process and that we will explicitly incorporate into our presentations and documents.

The other items (those not in bold) will be addressed but will not necessarily be flagged for detailed discussion unless, in the COC's review of these issues, the COC would like to specifically address them. Thus, we would ask each COC member to carefully review the document of sorted goals and flag any unbolded item you believe merits discussion with the COC and bring these to the May 27 meeting.

Finally, there are a number of major issues that we have discussed with the COC over time but may not have been explicitly addressed in the goals document. We have added these to the end of the sorted goals table. Many of these issues relate to the future land use map and will be addressed beginning May 27.

Cecil County Comprehensive Plan
Citizens Oversight Committee Goals, Objectives, Policies and Action Items

COMMITTEE INPUT	CMTE	MAJOR ISSUE (What?)	TYPE of ISSUE	PROPOSED GOALS/OBJECTIVES (What are we trying to achieve? How would we measure it?)	PROPOSED POLICIES (What should we do?)	PROPOSED ACTION ITEMS (What will we do?)
Agriculture, Preservation & Minerals						
1. Identify and protect sensitive environmental lands, our network of green infrastructure hubs and corridors, and areas critical to the health of our watersheds, wildlife habitats, and the Chesapeake Bay.	APM	Protecting Natural Resources	Watersheds, wildlife habitat and Environmental corridors	Protect sensitive environmental lands, green infrastructure hubs and corridors, and other areas critical to the health of the County's watersheds, wildlife habitats and the Chesapeake Bay.	Identify and protect sensitive areas	
a. Adopt the 2007 Cecil County Green Infrastructure Plan	APM	Protecting Natural Resources	Environmental corridors			Adopt Green Infrastructure Plan
b. Adopt the State of Maryland Goals for Natural Resource Land Conservation, including the following:	APM	Protecting Natural Resources	Setting priorities			Adopt the State of Maryland Goals for Natural Resource Land Conservation
c. Expand and connect forests, farmlands, and other natural lands as a network of contiguous green infrastructure	APM	Protecting Natural Resources	Forests, farmlands, Environmental corridors		Expand and connect forests, farmlands, and other natural lands as a network of contiguous green infrastructure	
d. Protect critical terrestrial and aquatic habitats, biological communities, and populations.	APM	Protecting Natural Resources	Wildlife habitat		Protect critical terrestrial and aquatic habitats, biological communities and populations	
e. Manage watersheds in ways that protect, conserve and restore stream corridors, riparian forest buffers, wetlands, floodplains, and aquifer recharge areas and their associated hydrologic and water quality functions.	APM	Protecting Natural Resources	Watersheds, stream corridors, riparian buffers, floodplains, water recharge areas		Manage watersheds in ways that protect, conserve and restore stream corridors, riparian forest buffers, wetlands, floodplains, and aquifer recharge areas and their associated hydrologic and water quality functions	
f. Support a productive forestland base and forest resource industry, emphasizing economic viability of privately owned forestland.	APM	Protecting Natural Resources	Forests, farmlands, Environmental corridors	Support forest resource industries		Support forest resource industries by …
g. Encourage conservation (and restoration where practical) of ecological connections and natural resource systems throughout Cecil County's urban. suburban & rural areas	APM	Protecting Natural Resources	Environmental corridors; environmental resources in growth areas		Conserve and restore natural resource systems in the growth corridor	Enact zoning provisions that protect natural resource systems, especially in the growth corridor
2. Discourage the rezoning of rural property for anything other than value added agricultural related enterprises. Identify and protect our agricultural and forested lands and encourage sustainable agribusiness and other resource based industries by including value added agricultural related enterprise in the zoning code.	APM	Protecting Agriculture	Agriculture, agribusiness	Protect agricultural and forested lands; encourage sustainable agribusiness and other resource based industries	Discourage development of rural land except for agribusiness	Allow value added agricultural related enterprises to the list of allowed uses in the zoning regulations
3. Restrict growth in non growth areas by:	APM	Managing Growth			Restrict growth outside the growth corridor	
a. Encouraging high density development in the growth corridor;	APM	Managing Growth	High density development	Encourage high density development in growth corridor		
b. Stipulating minimum allowable densities in the growth corridor	APM	Managing Growth	Minimum densities			Establish minimum densities in the growth corridor
c. Providing infrastructure in the growth corridor	APM	Managing Growth	Infrastructure		Provide adequate infrastructure in the growth corridor to support growth	
d. Promoting fast track permitting in the growth corridor	APM	Managing Growth	Development process			Revise development process to accelerate development in growth corridor
e. Providing effective TDR and PDR Programs;	APM	Managing Growth	Implementation tools		Assure that PDR and TDR programs are effective	Amend PDR and TDR programs to make them more effective
f. Implementing & Promoting the use of APFO's ;	APM	Managing Growth	Implementation tools			Consider establishing an APFO
g. Implementing & Promoting the use of impact fees;	APM	Managing Growth	Implementation tools			Consider establishing impact fees
h. Upgrading zoning laws and subdivision regulations;	APM	Managing Growth	Implementation tools			Update zoning regulations to implement Comp Plan goals
i. Expanding allowable resource based uses for agricultural and forested lands;	APM	Protecting Agriculture	Agriculture, forests			Amend zoning code to allow more resource based uses on agricultural and forested lands

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j. Encouraging county government to work with land trusts;	APM	Protecting Natural Resources	Implementation tools			Work with land trusts to increase acres of protected lands in the county
k. Making preservation easements permanent if funded or purchased with tax dollars;	APM	Protecting Natural Resources	Implementation tools			Make preservation easements permanent if funded or purchased with tax dollars
l. Identifying and creating additional funding sources for preservation;	APM	Protecting Natural Resources	Implementation tools		Expand funding for land preservation	Identify and create additional funding sources for land preservation
m. Maximizing participation in land conservation and preservation programs including but not limited to MALPF, Rural Legacy, Program Open Space, Forest Legacy and Federal Programs	APM	Protecting Natural Resources	Implementation tools		Maximize the County's participation in land conservation and preservation programs, including but not limited to MALPF, Rural Legacy, Program Open Space, Forest Legacy and Federal programs	
4. Craft new programs & amend subdivision regulations to preserve useful, sustainable open spaces and encourage reforestation in designated open spaces. Delegate responsibility for maintaining open space and hold those responsible for failure to do so.	APM	Preserving Open Space	Implementation tools			Amend subdivision regulations to preserve useful and sustainable open spaces and encourage reforestation in designated areas; enforce code to assure compliance
5. Create a Natural Resources District encompassing higher priority green infrastructure areas, develop and implement protection mechanisms for a zero net loss of forest in that Natural Resources District, and create the capability to work with officials at all levels to develop a systematic approach to protecting this green infrastructure and to draw on any funding available to help with this goal.	APM	Protecting Natural Resources	Environmental corridors	Develop a systematic approach to protect the County's green infrastructure		Create a Natural Resources District to apply to priority resource areas; adopt regulations to result in a zero net loss of forest in the Natural Resource district; identify funding available to help with this goal
6. Maintain the equity value of natural resource land. Maintain the equity value of agricultural land.	APM	Protecting Agriculture/Sensitive Areas	Agriculture	Maintain equity value of ag and resource lands.		
7. Identify other land uses crucial to the health and welfare of our environment and citizenry (e.g. Drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas, etc.) and ensure that these areas are protected.	APM	Protecting Natural Resources	Drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas	Protect lands crucial to public health and welfare	Protect drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas	
8. Protect mineral resources for future extraction, provide for reclamation of extracted land for other uses compatible with the surrounding area, and encourage dialog with the community to create a common vision while protecting the sensitive natural resource areas along streams.	APM	Protecting Natural Resources	Mineral resources			Encourage dialog with the community to create a common vision while protecting the sensitive natural resource areas along streams
9. Protect, preserve and sustain at least 80% of remaining agricultural and forested land outside of the designated growth areas.	APM	Protecting Agriculture	Agriculture, forests	Protect, preserve and sustain at least 80% of remaining agricultural and forested land outside of the designated growth areas		
a. Increase funding to expand the Cecil County Purchase of Development Rights Program capacity to protect more of our most productive agricultural and Forest lands.	APM	Protecting Agriculture/Natural Resources	Implementation tools			Increase funding to expand the PDR program to protect more of the County's most productive agricultural and forest lands.
b. Improve and expand the County TDR Ordinance.	APM	Managing Growth	Implementation tools			See TDR above

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10. Prioritize the existing green infrastructure hubs and corridors. Focus efforts to protect as many of the higher priority areas as possible including those within the growth corridor particularly higher priority streams including but not limited to the Principio, North East, Mill and Elk Creeks.	APM	Protecting Natural Resources	Environmental corridors			Prioritize the existing green infrastructure hubs and corridors; focus County efforts to protect as many of the higher priority areas as possible, including those within the growth corridor, particularly higher priority streams including but not limited to the Principio, North East, Mill and Elk Creeks.
11. Create watershed priority zoning overlays to discourage development in high value natural areas. Using the watershed priority zoning, review and approve subdivision designs that direct the required open space into the priority zones.	APM	Protecting Natural Resources	Implementation tools			Create a watershed priority overlay district to discourage development in high value natural areas; require subdivision designs that direct the required open space into the priority zones.
12. Encourage modest, controlled development adjacent to towns outside the growth corridor. Require the developer of annexed property to use TDRs or develop at county density.	APM	Managing Growth	Implementation tools		Encourage modest, controlled development adjacent to towns outside the growth corridor.	Require developers of annexed property to use TDRs or develop at densities no less than what is required under the county zoning ordinance
13. Discourage non agribusiness commercial, industrial and residential development in around rural village and road hubs. Prohibit new petroleum filling stations for auxiliary petroleum fuel sales outside areas not served by public water.	APM	Protecting Agriculture	Buffering incompatible uses		Discourage non agribusiness commercial, industrial and residential development in around rural village and road hubs.	Prohibit new petroleum filling stations for auxiliary petroleum fuel sales outside areas not served by public water.
14. Expand allowable uses for agricultural and forested lands to promote, protect and sustain the farming and forestry industries by providing flexible standards for retail on-site sales. These sales should not be strictly limited to farm or forest products, nor strictly limited to county-only produced products, though Cecil County products should be the preponderance of goods sold, with the balance coming from the local region.	APM	Protecting Agriculture	Agribusiness, local markets	Expand allowable uses for agricultural and forested lands to promote, protect and sustain the farming and forestry industries by .		Provide flexible standards for retail on-site sales; sales should not be strictly limited to farm or forest products, nor strictly limited to county-only produced products, though County products should be the preponderance of goods sold, with the balance coming from the local region.
15. Increase the protection levels for forests under the Maryland Forest Conservation Act and the Cecil County subdivision rules by:	APM	Protecting Natural Resources	Forests		Increase the protection levels for forests under the County's zoning regulations	
a. requiring the forest stand delineations evaluate adjoining land parcels to try to preserve contiguous forest stands.	APM	Protecting Natural Resources	Forests			Require that forest stand delineations evaluate adjoining land parcels to preserve contiguous forest stands.
b. assuring the Planning and Zoning evaluate adjoining land parcels for afforestation and reforestation requirements	APM	Protecting Natural Resources	Forests			Require County to evaluate adjoining land parcels for afforestation and reforestation requirements
c. increasing the percentage of forest retention, afforestation and reforestation threshold requirements for each type of development	APM	Protecting Natural Resources	Forests			Enact zoning requirements to increase percentage of forest retention, afforestation and reforestation for each type of development

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d. requiring an extension of the time requirement that developers and home owners' associations maintain/replace the trees the afforested and reforested areas, as well as the trees in the street buffers.	APM	Protecting Natural Resources	Forests, street buffers			Require an extension of the time requirement that developers and home owners' associations maintain/replace the trees the afforested and reforested areas, as well as the trees in the street buffers.
e. requiring that developers and home owners' associations control the spread of invasive species in the above areas, as well as in the open space areas, and control trespass and vandalism within these areas.	APM	Protecting Natural Resources	Forests, HOAs			Require that developers and homeowners' associations control the spread of invasive species in forested and reforested areas, as well as in the open space areas; control trespass and vandalism within these areas.
f. reevaluating the standards for steep slope restrictions.	APM	Protecting Natural Resources	Forests, steep slopes			Reevaluate the County's standards for steep slope restrictions.
16. Create land use management responsibilities for county government to develop a systematic approach to protecting green infrastructure areas and to develop the capacity to track and monitor natural resources areas in a way that informs land use decisions with natural resource and renewable resource-based industry priorities, and targets areas for restoration and/or additional protection.	APM	Protecting Natural Resources	Green infrastructure, resource industries	Develop a systematic approach to protect green infrastructure areas		Develop the capacity to track and monitor natural resources areas in a way that informs land use decisions with natural resource and renewable resource-based industry priorities, and targets areas for restoration and/or additional protection.
17. Increase funding to expand the Cecil County Purchase of Development Rights Program capacity to protect more of our most productive agricultural and Forest lands.	APM	Protecting Agriculture/Natural Resources	Implementation tools			Increase funding to expand the PDR program to protect more of the County's most productive agricultural and forest lands.
18. Maintain large areas of contiguous habitat and avoid fragmenting these areas where possible. Protect Green Infrastructure, wildlife corridors, stream buffers and downstream residents and habitats from the impact of upstream non-point source pollution	APM	Protecting Natural Resources	Habitats, Environmental corridors		Maintain large areas of contiguous habitat and avoid fragmenting these areas where possible; Protect Green Infrastructure, wildlife corridors, stream buffers and downstream residents and habitats from the impact of upstream non-point source pollution	
18a."Plan by Watershed!" At the local watershed level, plan and manage the effect of land and water uses on habitats and residents.	APM	Protecting Natural Resources	Watersheds		Plan and manage the effect of land and water uses on habitats and residents at the watershed level	
18. Maintain meaningful wildlife corridors and potential bicycle and pedestrian connections between habitat areas and adjacent land uses.	APM	Protecting Natural Resources	Habitats, Environmental corridors, bicycle and pedestrian facilities		Maintain meaningful wildlife corridors and potential bicycle and pedestrian connections between habitat areas and adjacent land uses.	

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19. Shared facilities are inappropriate in districts where agricultural preservation and open space are higher priorities than residential development, except in cases where the environmental benefit(s) can be quantitatively demonstrated, and clustering can be better achieved, and shared facilities do not permit greater density than would otherwise be permitted, and the permitting of said shared facilities would not then permit any extension of public facilities, now or in the future.	APM	Protecting Agriculture	Shared facilities			Prohibit shared facilities in districts where agricultural preservation and open space are higher priorities than residential development, except in cases where the environmental benefit(s) can be quantitatively demonstrated, and clustering can be better achieved, and shared facilities do not permit greater density than would otherwise be permitted, and the permitting of said shared facilities would not then permit any extension of public facilities, now or in the future.
20. The APM subcommittee supports and endorses the recommendations in the Cecil County 2005 Land Preservation, Parks, and Recreation Plan (LPPRP)	APM	Preserving Open Space	Parks, recreation facilities, land preservation			Enact recommendations, as appropriate, from the LPPRP
Economic Development						
1. Designate and map formal "growth area" with plan	ED	Managing Growth	Identifying growth areas		Designate and map formal "growth area" with plan	
2. Encourage manufacturing, high tech, and research and development industries	ED	Supporting the Local Economy	Manufacturing, high tech, research and development industries	Encourage manufacturing, high tech, and research and development industries		
3. Encourage the training and development of labor force to fulfill the needs of industry.	ED	Developing the Labor Force	Job training		Encourage the training and development of labor force to fulfill the needs of industry.	
4. Encourage a balance of residential development and employment opportunities in the county so that tax revenues are retained in the county.	ED	Managing Growth	Balancing Residential and Employment Uses		Encourage a balance of residential development and employment opportunities in the county so that tax revenues are retained in the county.	
5. Encourage the economic viability of farming and farming related business.	ED	Supporting Agriculture	Agribusiness		Encourage the economic viability of farming and farming related business.	
6. Provide for reclamation of mineral extraction district land for other appropriate uses consistent with the land use plan.	ED	Protecting Natural Resources	Mineral extraction		Provide for reclamation of mineral extraction district land for other appropriate uses consistent with the land use plan.	
7. Preserve commercial fishing interests and access to waterways.	ED	Supporting the Local Economy	Fisheries, water access		Preserve commercial fishing interests and access to waterways.	
8. Concentrate high density development in areas where adequate public facilities are provided.	ED	Managing Growth	High density development, Implementation tools		Concentrate high density development in areas where adequate public facilities are provided.	

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9. Concentrate county funding, consistent with state priority funding areas, towards infrastructure improvements to the growth area, except to correct safety problems outside the district.	ED	Managing Growth	Infrastructure		Concentrate county funding, consistent with state priority funding areas, towards infrastructure improvements to the growth area, except to correct safety problems outside the district.	
10. Reduce trip length and number of trips by embracing mixed use development.	ED	Integrating Land Use and Transportation	Mixed use areas, transportation infrastructure		Embrace mixed use development to reduce trip length and number of trips	
11. Public transportation and rail service should be emphasized.	ED	Supporting Transit	Transit, rail service		Emphasize public transportation and rail service	
12. Inventory of readily available land should be available towards adjacent jurisdictions to attract industry from Delaware and Pennsylvania from the East and BRAC from the West.	ED	Supporting the Local Economy	Land inventory, opportunity sites		Attract industry from Delaware and Pennsylvania from the East and BRAC from the West.	Ensure that an inventory of readily available land is available for economic development
13. To lessen the County's burden towards public highway and road infrastructure costs, development should occur in areas consistent with the County's recognized development corridor.	ED	Integrating Land Use and Transportation	Identifying growth areas, transportation infrastructure	Reduce the County's burden towards public highway and road infrastructure costs	Development should occur in the County's growth corridor	
14. Cluster and planned development should be encouraged as a means to protect open space and minimizing disturbance to natural resources.	ED	Protecting Natural Resources	Implementation tools		Encourage cluster and planned development to protect open space and minimize disturbance to natural resources.	
15. Encourage a mix of housing densities and types, principally in the development district, to accommodate residential growth.	ED	Managing Growth	Mix of housing types		Encourage a mix of housing densities and types, principally in the development district, to accommodate residential growth.	
16. Maintain the equity value of agricultural land.	ED	Protecting Agriculture	Land equity		Maintain the equity value of agricultural land.	
17. Permit the development of agriculture and forestry support enterprises in the Rural Conservation district and Resources Protection District, including farm implement sales and servicing, seed fertilizer dealers, and industries that process agricultural and forestry products grown in the county.	ED	Protecting Agriculture	Agribusiness and ag-supportive uses		Permit the development of agriculture and forestry support enterprises in the Rural Conservation district and Resources Protection District, including farm implement sales and servicing, seed fertilizer dealers, and industries that process agricultural and forestry products grown in the county.	
18. The Lower Susquehanna Heritage Greenway should be defined in the Comprehensive Plan as Cecil County's Heritage Area. The area would extend from the existing heritage area to include Charlestown, North East and Elkton.	ED	Protecting Natural Resources	Heritage areas			Define the Lower Susquehanna Heritage Greenway as the County's Heritage Area. The area would extend from the existing heritage area to include Charlestown, North East and Elkton.
Housing & Recreation						
Housing						
1. Maintain the rural character of the County by providing residential growth incentives within the defined growth corridor.	HR	Managing Growth	Rural character	Maintain the rural character of the County		Provide residential growth incentives within the defined growth corridor

DRAFT MATRIX -- Unsorted Goals
May 22, 2009

Cecil County Comprehensive Plan
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2. Encourage development of mixed use communities that will create housing, retail, and employment opportunities in close proximity and help reduce the commute time to and from work.	HR	Managing Growth	Housing, Mixed use	Reduce the commute times to and from work.	Encourage the development of mixed use communities that will create housing, retail, and employment opportunities in close proximity	
3. Consideration for available and adequate public facilities is an important part of all residential growth planning. Therefore, forward thinking to provide adequate public facilities and services should be developed as a long range strategic plan and the funding mechanisms for such.	HR	Managing Growth	Implementation tools			Develop a long-range strategic plan for the County that includes consideration of an APFO
4. Address housing need of the economically disadvantaged and the homeless with the focus on affordable housing.	HR	Supporting Affordable Housing	Housing, Homelessness	Address the housing needs of the economically disadvantaged and the homeless by focusing on affordable housing.		
5. Provide attractive, mixed use housing that will support mass transit in the designated growth corridor.	HR	Managing Growth	Housing, Mixed use, transit		Provide attractive, mixed use housing that will support mass transit in the growth corridor.	
6. Integrate housing options with shopping and employment opportunities.	HR	Managing Growth	Housing, Mixed use, equity		Integrate housing options with shopping and employment opportunities.	
7. Encourage development of walkable communities that will satisfy a wide range of income and physical abilities.	HR	Developing Walkable Communities	Pedestrian facilities		Encourage the development of walkable communities that will serve a wide range of incomes and physical abilities.	
8. Encourage sustainable materials and green construction.	HR	Supporting Sustainability	Sustainable materials, green building standards		Encourage sustainable materials and green construction in new buildings.	
9. Identify fragile ecosystems to ensure a healthy environment and the continued viability of tourism, agriculture, and forestry economies. Direct housing to areas safe for such growth.	HR	Protecting Natural Resources	Ecosystems, agriculture, forests, tourism			Don't put houses in conflict with other things
10. Encourage the development of housing options for active senior adults and associated care facilities.	HR	Providing Housing Options	Housing, seniors, assisted living facilities		Encourage the development of housing options for active senior adults and associated care facilities.	
11. Provide incentives to attract high density, mixed use development in the designated growth areas.	HR	Managing Growth	High densities, mixed use, identifying growth areas		Provide incentives to attract high density, mixed use development in the designated growth areas.	Direct housing to areas appropriate for such growth.
12. Develop residential open space as park land or designate as farmland and require ongoing maintenance at developer or occupant expense.	HR	Preserving Open Space	Parks, open space		Develop residential open space as park land or designate as farmland and require ongoing maintenance at developer or occupant expense.	
13. Improve energy efficiency standards and establish a rating system for new residential development.	HR	Supporting Sustainability	Energy efficiency, building standards	Improve energy efficiency standards in new development		Establish a rating system for new residential development.

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14. Waterfront development should not limit public access where access previously existed.	HR	Preserving Access to Natural Resources	Waterfront access		Waterfront development should not limit public access in places where access previously existed.	
15. Develop workforce housing to create opportunities for ownership in close proximity to employment and mass transit.	HR	Supporting Affordable Housing	Workforce housing, transit		Develop workforce housing to create opportunities for ownership in proximity to employment and mass transit.	
16. Encourage the identification, preservation, and restoration of sites and structures having historical significance and control development in their vicinity to protect their visual character.	HR	Preserving Historic Character	Historic sites and resources, visual character		Encourage the identification, preservation, and restoration of sites and structures having historical significance; control development in their vicinity to protect their visual character.	
17. Promote the Preservation or Renovation of Existing Housing Stock	HR	Providing Housing Options	Housing stock		Promote the Preservation or Renovation of Existing Housing Stock	
18. The sub-committee supports the recommendations presented in the 2006 Governor's Task Force on Work Force Housing and further recommends that these recommendations be considered by the Oversight Committee for inclusion in the 2010 Cecil County Comprehensive Plan	HR	Supporting Affordable Housing	Workforce housing			Include the recommendations in the 2006 Governor's Task Force on Work Force Housing in the Comprehensive Plan.
Recreation						
1. Acquire public recreation land in accordance with the Land Preservation Parks & Recreation Plan (LPPRP) guidelines.	HR	Preserving Open Space/Providing Recreational Facilities	Parks, recreation facilities, land preservation			Acquire public recreation land in accordance with the Land Preservation Parks & Recreation Plan (LPPRP) guidelines.
2. Provide facilities and programs to meet current and future demands as outlined in the LPPRP.	HR	Providing Recreational Facilities	Parks, recreation facilities, land preservation			Provide facilities and programs to meet current and future demands as outlined in the LPPRP.
3. Ensure continued or alternate use of existing facilities and recreational land.	HR	Providing Recreational Facilities	Adequate facilities			Ensure continued or alternate use of existing facilities and recreational land.
4. Locate new facilities in or convenient to existing populations and designated growth areas and meet existing unmet demand in rural areas.	HR	Providing Recreational Facilities/Managing Growth	Adequate facilities		Locate new facilities in or convenient to existing populations and designated growth areas; meet demand for facilities in rural areas.	
5. Continue inclusion of long term recreational needs in the Capital Improvement Plan (CIP).	HR	Providing Recreational Facilities	Adequate facilities			Continue to address long term recreational needs in the Capital Improvement Plan (CIP).
6. Funding of the CIP for parks and recreation must be recognized by the County as an integral part of a successful residential and recreational development plan.	HR	Providing Recreational Facilities	Adequate facilities		Recognize that funding of the CIP for parks and recreation is an integral part of a successful residential and recreational plan.	
7. Explore additional public and private partnerships and funding sources to achieve recreation goals.	HR	Providing Recreational Facilities	Funding sources			Identify potential public and private partnerships and funding sources to implement recreation goals.

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8. Provide organizational leadership in coordinating and delivering park and recreational services.	HR	Providing Recreational Facilities	Organizational capacity			Provide organizational leadership in coordinating and delivering park and recreational services.
Infrastructure & Transportation						
Transportation						
1. Prioritize transportation funding toward mass transit rail and bus service along with projects that discourage the expansion of vehicular traffic and encourage the use of alternative transportation modes.	IT	Supporting Transit/Implementing Travel Demand Management Programs/Supporting Alternative Transportation Modes	Transit, funding for transportation alternatives, rail		Prioritize transportation funding toward mass transit rail and bus service, along with projects that discourage the expansion of vehicular traffic and encourage the use of alternative transportation modes.	
2. Maintain and enhance the quality of the existing road system to correspond to and support the overall Land Use Plan in coordination with appropriate state and regional agencies.	IT	Integrating Land Use and Transportation	Roads, land use, coordination among transportation agencies		Maintain and enhance the quality of the existing road system to correspond to and support the overall Land Use Plan in coordination with appropriate state and regional agencies.	
3. Focus transportation and infrastructure investments in defined growth areas, permitting improvements outside of these areas only to upgrade non-standard roads and under-capacity bridges.	IT	Managing Growth	Infrastructure, roads, funding, condition of roads and bridges		Focus transportation and infrastructure investments in defined growth areas, permitting improvements outside of these areas only to upgrade non-standard roads and under-capacity bridges.	
4. Establish commuter rail transit and infrastructure along existing rail lines in Cecil County that will serve the growth corridor and the five towns located along them.	IT	Supporting Transit	Transit, infrastructure, rail		Establish commuter rail transit and infrastructure along existing rail lines in Cecil County that will serve the growth corridor and the five towns located along them.	
5. Encourage commercial goods shipments on the existing rail lines to reduce through truck traffic on major roads.	IT	Supporting Efficient Freight Systems	Infrastructure, rail, goods, shipping, truck traffic		Encourage commercial goods shipments on the existing rail lines to reduce through truck traffic on major roads.	
6. Utilize County waterway connections to the Chesapeake and Delaware Bays to promote shipment of commodity goods such as gravel and agricultural products out of the County by barge.	IT	Utilizing Waterway Connections	Waterways, goods, shipping, barges		Utilize County waterway connections to the Chesapeake and Delaware Bays to promote shipment of commodity goods such as gravel and agricultural products out of the County by barge.	
7. Encourage accessibility to nearby commercial airports in Baltimore and Philadelphia via interstate buses and rail.	IT	Supporting Regional Accessibility	Airports, transit, rail		Encourage accessibility to nearby commercial airports in Baltimore and Philadelphia via interstate buses and rail.	
8. Promote ride sharing by establishing and expanding park and ride lots along major commuter roads.	IT	Promoting Ride Sharing	Park and ride lots		Promote ride sharing by establishing and expanding park and ride lots along major commuter roads.	

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9. Protect the inherent nature of "scenic highways" as designated by the State Highway Administration.	IT	Protecting Scenic Highways	Roads, scenic vistas		Protect the inherent nature of "scenic highways" as designated by the State Highway Administration.	
Water and Wastewater						
1. Encourage and support the provision of water and wastewater services to commercial, industrial, governmental, and residential users in the designated Growth Area. Strongly recommend the withdrawal within Cecil County of Susquehanna River water for use in the County, rather than sources that may be subject to out-of-state controls.	IT	Providing Water and Wastewater Infrastructure/Managing Growth	Water sources, Susquehanna		1. Encourage and support the provision of water and wastewater services to commercial, industrial, governmental, and residential users in the designated Growth Area. Strongly recommend the withdrawal within Cecil County of Susquehanna River water for use in the County, rather than sources that may be subject to out-of-state controls.	
Natural Gas Infrastructure						
1. Encourage and support the provision of natural gas services to commercial, industrial, governmental, and residential users in the designated Growth Area.	IT	Providing Infrastructure	Natural gas infrastructure		1. Encourage and support the provision of natural gas services to commercial, industrial, governmental, and residential users in the designated Growth Area.	
Hiking and Biking Trails Transportation						
1. Promote the interconnection of Hiking and Biking Trails to provide a network of such trails throughout the County, including connections to the Lower Susquehanna Greenway in Harford County, and the White Clay Preserve in New Castle County.	IT	Providing Recreational Facilities	Trails, infrastructure		1. Promote the interconnection of Hiking and Biking Trails to provide a network of such trails throughout the County, including connections to the Lower Susquehanna Greenway in Harford County, and the White Clay Preserve in New Castle County.	
Broadband Internet Services						
1. Encourage and support the provision of broadband high speed internet services to commercial, industrial, governmental, and residential users in the designated Growth Area to advance the economic, essential services, and cultural development of the County.	IT	Expanding Broadband Opportunities	Internet, infrastructure, economic development		Encourage and support the provision of broadband high speed internet services to commercial, industrial, governmental, and residential users in the designated Growth Area to advance the economic, essential services, and cultural development of the County.	
2. After broadband services are provided in the Growth Area, extend it to less-developed areas of the County so that all citizens may ultimately enjoy the benefits of high speed internet service.	IT	Expanding Broadband Opportunities	Internet, infrastructure, economic development		After broadband services are provided in the Growth Area, extend it to less-developed areas of the County so that all citizens may ultimately enjoy the benefits of high speed internet service.	
Financing Infrastructure and Transportation						
1. Require impact fees, adequate to provide for the necessary infrastructure (including but not limited to schools, parks, roads and water/sewer facilities) in new developments.	IT	Managing Growth	Implementation tools		Require impact fees, adequate to provide for the necessary infrastructure (including but not limited to schools, parks, roads and water/sewer facilities) in new developments.	

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2. A "Special Taxing District" should be created for existing developments and neighborhoods which require new or upgraded infrastructure, e.g., schools, parks, roads and water/sewer facilities.	IT	Managing Growth	Implementation tools		A "Special Taxing District" should be created for existing developments and neighborhoods which require new or upgraded infrastructure, e.g., schools, parks, roads and water/sewer facilities.	
3. The permitting process should insure that the plans of all proposed developments include adequate provision for developer financed infrastructure.	IT	Managing Growth	Development process, infrastructure, implementation tools		The permitting process should insure that the plans of all proposed developments include adequate provision for developer financed infrastructure.	
Land Use						
1. Plan for maximum growth in the designated growth area.	LU	Managing Growth	Identifying growth areas		Plan for maximum growth in the designated growth area.	
2. The county should provide public and encourage private infrastructure and services to the growth area sufficient to accommodate high density, mixed use development.	LU	Providing Infrastructure	High densities, mixed use, infrastructure		Provide public and encourage private infrastructure and services to the growth area sufficient to accommodate high density, mixed use development.	
3. Ensure a sufficient mix of residential, commercial, and industrial zoning within the growth area to attract desired activities with flexibility for innovative plans and/or designs.	LU	Managing Growth	Design quality, zoning regulations, implementation tools		Ensure a sufficient mix of residential, commercial, and industrial zoning within the growth area to attract desired activities with flexibility for innovative plans and/or designs.	
4. Plan for the protection of prime agricultural lands, open space, and forests.	LU	Protecting Agriculture/Protecting Open Space	Agriculture, open space, forests		Plan for the protection of prime agricultural lands, open space, and forests.	
5. Identify and offer incentives for development such as town centers, urban centers, PUD's, increased densities as sites will allow, and flexible design standards including increased height opportunities; to encourage development within the growth area and discourage development outside of the growth area.	LU	Managing Growth	Implementation tools		Identify and offer incentives for development such as town centers, urban centers, PUD's, increased densities as sites will allow, and flexible design standards including increased height opportunities; to encourage development within the growth area and discourage development outside of the growth area.	
6. Timely review of applications for development, including subdivision plat review and permit processing within the growth area.	LU	Managing Growth	Development process		Provide for the timely review of applications for development, including subdivision plat review and permit processing within the growth area.	
7. Consider an Urban District classification within the growth area to accommodate the highest density development.	LU	Managing Growth	High densities		Consider an Urban District classification within the growth area to accommodate the highest density development.	
8. Encourage enhanced protection of forests under the Forest Conservation Act, preservation of critical area and green infrastructures, and maintain large areas of contiguous habitat, where possible, to avoid fragmentation of these areas.	LU	Protecting Natural Resources	Forests, Environmental corridors, wildlife habitats		Encourage enhanced protection of forests under the Forest Conservation Act, preservation of critical area and green infrastructures, and maintain large areas of contiguous habitat, where possible, to avoid fragmentation of these areas.	
9. Ensure Cecil County government and agencies strive to protect the private property rights of landowners.	LU	Protecting Property Rights	Land ownership		Ensure Cecil County government and agencies strive to protect the private property rights of landowners.	
Public Services						

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Cecil County Public Schools						
1. Funding of the Capital Improvement Plan, even if State funding is not provided, must be a priority of the County. "Front funding" of projects may be necessary to avoid delay in addressing capacity issues in schools in high growth areas.	PS	Supporting School Needs/Managing Growth	Schools, infrastructure		Funding of the Capital Improvement Plan, even if State funding is not provided, must be a priority of the County. "Front funding" of projects may be necessary to avoid delay in addressing capacity issues in schools in high growth areas.	
2. It is imperative for the County to move forward with funding for the new comprehensive career and technology (CTE) high school.	PS	Supporting School Needs/Developing the Labor Force	Schools, technology, career development			Move forward with funding for the new comprehensive career and technology (CTE) high school.
3. The County needs to consider funding source options that reflect the need to purchase land and construct school facilities within the growth areas as well as balance facility needs in the non-growth areas.	PS	Supporting School Needs/Managing Growth	Schools, infrastructure			Consider funding source options that reflect the need to purchase land and construct school facilities within the growth areas as well as balance facility needs in the non-growth areas.
4. New or expanded school facilities should be required as concept plans are considered by the County. As sub divisions are presented to the Cecil County Planning Commission for approval, the school system shall review the current state rated capacities of those schools affected. If the facilities are over capacity the County should consider funding for the purchase of land and planning for any new or renovation/addition projects as recommended in the Capital Improvement Plan.	PS	Supporting School Needs/Managing Growth	Schools, infrastructure		New or expanded school facilities should be required as concept plans are considered by the County. As sub divisions are presented to the Cecil County Planning Commission for approval, the school system shall review the current state rated capacities of those schools affected. If the facilities are over capacity the County should consider funding for the purchase of land and planning for any new or renovation/addition projects as recommended in the Capital Improvement Plan.	
5. The County needs to support the school system's science, technology, engineering and mathematic curriculum; investing in STEM and other such programs will help prepare for the Base Realignment and Closure (BRAC) initiative of the United States Department of Defense and the opportunities coming to the County. The STEM program needs to have business partners and college accessibility.	PS	Supporting School Needs/Managing Growth/Developing the Labor Force	Educational programming, BRAC, economic development, partnerships			Support the school system's science, technology, engineering and mathematic curriculum; invest in STEM and other such programs will help prepare for the Base Realignment and Closure (BRAC) initiative of the United States Department of Defense and the opportunities coming to the County. The STEM program needs to have business partners and college accessibility.
6. Explore opportunities with other agencies, businesses and educational sources to develop innovative educational programs and partnerships.	PS	Supporting School Needs	Schools, partnerships, innovation, programming			Explore opportunities with other agencies, businesses and educational sources to develop innovative educational programs and partnerships.
7. Funds must be made available to support the Cecil County Public Schools Strategic Plan.	PS	Supporting School Needs	Schools, strategic plan, infrastructure			Make funds available to support the Cecil County Public Schools Strategic Plan.
8. Consider employing creative financing methods and streamlining the process to allow for the funding and building of projects of immediate need.	PS	Supporting School Needs	Schools, infrastructure, construction process			Consider employing creative financing methods and streamlining the process to allow for the funding and building of projects of immediate need.

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Higher Education (Cecil College)	PS					
1. Support funding of the Cecil College Strategic Plan as it shows vision and creates academic offerings that are responsive to the economic development needs of the region.	PS	Supporting School Needs/Developing the Labor Force	Schools, strategic plan, economic development			Support funding of the Cecil College Strategic Plan as it shows vision and creates academic offerings that are responsive to the economic development needs of the region.
2. Support academic program institutes that focus on the rapid development of learning solutions, to strengthen workforce development and is attentive to the "fast to market" requirements of private industry.	PS	Supporting School Needs/Developing the Labor Force	Schools, workforce development, needs of industry			Support academic program institutes that focus on the rapid development of learning solutions, to strengthen workforce development and is attentive to the "fast to market" requirements of private industry.
3. Identify and develop science, mathematics and technology programs that will provide students with the competencies and skill needed for emerging professions.	PS	Supporting School Needs/Developing the Labor Force	Schools, curriculum, math and science, economic development			Identify and develop science, mathematics and technology programs that will provide students with the competencies and skill needed for emerging professions.
4. Support infrastructure needs related to institutional growth with special consideration to additional acreage at the North East and Bainbridge locations and the optimal utilization of Elkton Station.	PS	Supporting School Needs/Managing Growth	Schools, infrastructure			Support infrastructure needs related to institutional growth with special consideration to additional acreage at the North East and Bainbridge locations and the optimal utilization of Elkton Station.
5. Support the Bainbridge expansion to provide programs and services to the western corridor of the County.	PS	Supporting School Needs/Managing Growth	Schools, infrastructure			Support the Bainbridge expansion to provide programs and services to the western corridor of the County.
6. Cultivate and encourage an interest in the performing arts by further strengthening the relations with area Arts Councils, the Community Cultural Center, and the fine and performing arts faculty/staff of the institution.	PS	Supporting Arts and Culture	Schools, arts			Cultivate and encourage an interest in the performing arts by further strengthening the relations with area Arts Councils, the Community Cultural Center, and the fine and performing arts faculty/staff of the institution.
Public Library Services						
1. Support the Board of Library Trustees plans to accommodate growth and demand for new or expanded facilities in Elkton, North East, and Rising Sun.	PS	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Support the Board of Library Trustees' plans to accommodate growth and demand for new or expanded facilities in Elkton, North East, and Rising Sun.
2. Support the Board's plan to provide quality branch libraries to accommodate growth and demand in Cecilton, the Port Deposit/Bainbridge area and Chesapeake City.	PS	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Support the Board's plan to provide quality branch libraries to accommodate growth and demand in Cecilton, the Port Deposit/Bainbridge area and Chesapeake City.
3. Evaluate the need for library services in the Conowingo/Oakwood area and at Fair Hill.	PS	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Evaluate the need for library services in the Conowingo/Oakwood area and at Fair Hill.
Public Health						
1. Provide satellite health facilities in areas of population growth as needed.	PS	Protecting Public Health/Managing Growth	Public health, infrastructure			Provide satellite health facilities in areas of population growth as needed.
2. Establish public transit opportunities serving health care facilities.	PS	Protecting Public Health/Supporting Transit	Public health, transit			Establish public transit opportunities serving health care facilities.

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3. The Health Department facility on Bow Street in Elkton will be 50 years old in 2030, a timeline to plan for future space needs/renovation/new construction should be developed.	PS	Protecting Public Health/Managing Growth	Public health, infrastructure			Develop a timeline to plan for future space needs/renovation/new construction of the Health Department facility on Bow Street in Elkton
4. Provide adequate public health funding.	PS	Protecting Public Health	Public health, funding			Provide adequate public health funding.
Union Hospital						
1. Provide adequate funding for public health services and infrastructure as needed.	PS	Protecting Public Health/Managing Growth	Public health, funding, infrastructure			Provide adequate funding for public health services and infrastructure as needed.
2. Expand the EMS infrastructure including 911 technology, paramedic stations, equipment, additional staff, et. Al, as population grows.	PS	Protecting Public Health/Managing Growth	Public health, infrastructure, EMS, 911			Expand the EMS infrastructure including 911 technology, paramedic stations, equipment, additional staff, et. Al, as population grows.
3. Expand collaborative efforts of the Union Hospital, the Health Department, Social Services and charitable organizations is needed to coordinate care.	PS	Protecting Public Health	Public health, partnerships			Expand collaborative efforts of the Union Hospital, the Health Department, Social Services and charitable organizations to coordinate care.
4. Open the first medical building in the Principio Medical Campus in Perryville and begin providing services in the spring of 2009.	PS	Protecting Public Health/Managing Growth	Public health, infrastructure			Open the first medical building in the Principio Medical Campus in Perryville and begin providing services in the spring of 2009.
Fire and Rescue Services						
Planning and Zoning						
1. Require new developments without public water systems to provide access to water in case of fire. Examples include the installation of dry hydrants or holding tanks.	PS	Providing Fire and Rescue Services	Hydrants, holding tanks			Require new developments without public water systems to provide access to water in case of fire. Examples include the installation of dry hydrants or holding tanks.
2. Residential sprinklers are required in some municipalities. The consensus among fire service personnel in the county is that such should be required in all new residential and commercial development with public water systems.	PS	Providing Fire and Rescue Services	Sprinklers, residential and commercial development			Require building sprinkler systems in all new residential and commercial development with public water systems.
3. Access and egress of fire and rescue equipment must be considered when planning and making road/bridge width and capacity decisions and when connecting new developments with adjacent existing ones to provide multiple routes of access.	PS	Providing Fire and Rescue Services	Access and egress, roads and bridges			Consider access and egress of fire and rescue equipment when planning and making road/bridge width and capacity decisions and when connecting new developments with adjacent existing ones to provide multiple routes of access.
Funding						
1. Establish funding source for additional support of volunteers (e.g. Impact Fees).	PS	Providing Fire and Rescue Services	Volunteers, funding sources			Establish funding source for additional support of volunteers (e.g. Impact Fees).
2. Continue funding of the apparatus replacement program.	PS	Providing Fire and Rescue Services	Apparatus			Continue funding of the apparatus replacement program.
3. Establish a capital improvement program for the purpose of land acquisition and buildings.	PS	Providing Fire and Rescue Services/Managing Growth	Facilities, CIP			Establish a capital improvement program for the purpose of land acquisition and buildings.
4. Determine the adequacy of the present appropriations program in light of the predicted growth of the county.	PS	Providing Fire and Rescue Services/Managing Growth	Funding, facilities			Determine the adequacy of the present appropriations program in light of the predicted growth of the county.
Staffing						

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1. Increase county funding to reduce need for fund raising.	PS	Providing Fire and Rescue Services	Funding			Increase county funding to reduce need for fund raising.
2. Provide funding for incentives to promote volunteer activity.	PS	Providing Fire and Rescue Services	Volunteers, funding sources, incentives			Provide funding for incentives to promote volunteer activity.
3. Provide funding for volunteer recruitment.	PS	Providing Fire and Rescue Services	Volunteers, recruitment			Provide funding for volunteer recruitment.
4. Provide funding to support those departments that need to hire paid personnel.	PS	Providing Fire and Rescue Services	Funding, paid staff			Provide funding to support those departments that need to hire paid personnel.
5. Establish a Fire Training Facility in Cecil County to reduce travel.	PS	Providing Fire and Rescue Services	Training facility			Establish a Fire Training Facility in Cecil County
Emergency Services						
1. Funding and support to address the need for improved EMS Paramedic quarters will enhance recruitment and retention of staff.	PS	Providing Emergency Services	EMS, funding, recruitment, retention		Enhance recruitment and retention of EMS staff	Improve EMS Paramedic quarters
2. Expansion of the EMS communications systems is a top priority to maintain a high level of service.	PS	Providing Emergency Services	EMS, communications, infrastructure		Expand EMS communications systems to maintain a high level of service.	
3. Funding to support specialized efforts in debris management, special needs sheltering, animal sheltering, and continuity of government is needed.	PS	Providing Emergency Services	Debris, animal sheltering			Provide funding to support specialized efforts in debris management, special needs sheltering, animal sheltering, and continuity of government
4. Funding to support education and training in the areas of Dispatch, EMS, Hazardous Materials, IMS, Safety, and Homeland Security.	PS	Providing Emergency Services	Training, EMS, dispatch, IMS, safety			Provide funding to support education and training in the areas of Dispatch, EMS, Hazardous Materials, IMS, Safety, and Homeland Security.
5. Expansion of the Electronic Services Division to accommodate demands associated with fire and rescue services, EMS services, law enforcement needs and including the installation of repair of warning devices and radio communications.	PS	Providing Emergency Services/Managing Growth	Electronic services, fire and rescue, equipment			Expand the Electronic Services Division to accommodate demands associated with fire and rescue services, EMS services, law enforcement needs, including the installation of repair of warning devices and radio communications.
6. Funding sources for new vehicles to address hazardous material emergencies as identified in the Emergency Services Plan is recommended.	PS	Providing Emergency Services	Vehicles, funding, hazardous materials			Provide funding for new vehicles to address hazardous material emergencies as identified in the Emergency Services Plan
Law Enforcement Agencies						
1. Create a Central Booking Center that is operational 24 hours a day and 7 days a week.	PS	Providing Law Enforcement	Facilities			Create a Central Booking Center that is operational 24 hours a day, 7 days a week.
2. Provide funding to increase the number of law enforcement personnel, including sworn and civilian support staff, to meet anticipated demand for additional public safety services associated with growth.	PS	Providing Law Enforcement/Managing Growth	Personnel			Provide funding to increase the number of law enforcement personnel, including sworn and civilian support staff, to meet anticipated demand for additional public safety services associated with growth.
3. Provide salary and benefit packages that will allow the County to recruit and retain qualified candidates to address the current shortage of law enforcement officers.	PS	Providing Law Enforcement	Personnel, recruitment, retention			Provide salary and benefit packages that will allow the County to recruit and retain qualified candidates and address the current shortage of law enforcement officers.

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4. Identify funding for additional facilities, including substations and other infrastructure to support both law enforcement and corrections. Substations will be needed south of the canal in the proximity of Chesapeake City and Cecilton, as well as in the northwest part of the County in the proximity of Rising Sun and Conowingo. Information as to the specifics of such will be determined according to growth, crime rate and needs to protect and serve the citizenry.	PS	Providing Law Enforcement	Facilities, substations			Identify funding for additional facilities, including substations and other infrastructure to support both law enforcement and corrections. Substations will be needed south of the canal in the proximity of Chesapeake City and Cecilton, as well as in the northwest part of the County in the proximity of Rising Sun and Conowingo. Information as to the specifics of such will be determined according to growth, crime rate and needs to protect and serve the citizenry.
5. Support the need to invest more money in technology to deliver efficient and effective public safety services.	PS	Providing Law Enforcement	Technology, efficiencies			Support the need to invest more money in technology to deliver efficient and effective public safety services.
6. Provide support that is sensitive to the time constraint needed to train law enforcement officers. It generally takes four to six months to recruit and hire a new law enforcement officer. Once hired, there is a 26 week training academy and 8 weeks of field training required before the officer is fully certified.	PS	Providing Law Enforcement	Training, personnel			Provide support that is sensitive to the time constraint needed to train law enforcement officers.
7. Establish a public safety committee to periodically review demographic information to adequately prepare and plan for future population expansion.	PS	Providing Law Enforcement/Managing Growth	Planning for growth			Establish a public safety committee to periodically review demographic information to adequately prepare and plan for future population expansion.
Correctional Services						
1. Renovate and expand the current facility to meet immediate and future needs.	PS	Providing Correctional Services/Managing Growth	Facilities			Renovate and expand the current facility to meet immediate and future needs.
2. Acquire land for a future county correctional facility as the current site will not allow for future expansion.	PS	Providing Correctional Services/Managing Growth	Facilities			Acquire land for a future county correctional facility
Juvenile Services						
1. Additional staff should be provided in conjunction with the needs for services.	PS	Providing Juvenile Services	Personnel			Provide staff should be provided in conjunction with the needs for services.
2. A juvenile detention facility or evening reporting center located in Cecil County is requested in future years and before 2030.	PS	Providing Juvenile Services	Facilities			Develop a juvenile detention facility or evening reporting center
Solid Waste						
1. Goals and objectives must be consistent with the land uses stated in the County's Comprehensive Plan.	PS	Providing Solid Waste Services	Land use		The County's solid waste goals and objectives must be consistent with the land uses stated in the Comprehensive Plan.	
2. Solid waste facilities must be in conformance with all applicable land uses and federal, state, and local regulations.	PS	Providing Solid Waste Services	Land use, regulations		Solid waste facilities must conform to all applicable land uses and federal, state, and local regulations.	
3. Future solid waste management facilities must be developed in accordance with the County's zoning and land use regulations, and consistent with the State, regional, and local comprehensive land use plans and regulations.	PS	Providing Solid Waste Services	Facilities, regulations, land use		Future solid waste management facilities must be developed in accordance with the County's zoning and land use regulations, and consistent with the State, regional, and local comprehensive land use plans and regulations.	

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4. Expand existing facilities where possible to meet County needs.	PS	Providing Solid Waste Services/Managing Growth	Facilities			Expand existing facilities where possible to meet County needs.
5. Plan capital improvements based on rate of growth projections.	PS	Providing Solid Waste Services/Managing Growth	Facilities, CIP		Plan capital improvements based on growth projections.	
6. Encourage single stream recycling.	PS	Providing Solid Waste Services	Recycling		Encourage single stream recycling.	
7. Pursue waste to energy diversions to extend the life cycle of the current solid waste management facilities.	PS	Providing Solid Waste Services	Waste to energy		Pursue waste to energy diversions to extend the life cycle of the current solid waste management facilities.	
8. Pursue the gas-to-energy production sales at the Central Landfill as long as the benefits are cost effective.	PS	Providing Solid Waste Services	Gas to energy		Pursue the gas-to-energy production sales at the Central Landfill as long as the benefits are cost effective.	
9. Pursue waste-to-energy options independently or in partnership with Harford County or other regional interested parties.	PS	Providing Solid Waste Services	Waste to energy, partnerships		Pursue waste-to-energy options independently or in partnership with Harford County or other regional interested parties.	
Water Resources						
Regional Planning & Management:						
1. Work with the Cecil County COG, neighboring jurisdictions, the Susquehanna River Basin Commission, other regional organizations and private service providers to address water resource issues related to water supply, wastewater treatment, and nonpoint source pollution.	WR	Providing Water and Wastewater Infrastructure/Managing Growth	Regional planning			Work with the Cecil County COG, neighboring jurisdictions, the Susquehanna River Basin Commission, other regional organizations and private service providers to address water resource issues related to water supply, wastewater treatment, and nonpoint source pollution.
2. County Government should maintain the lead responsibility for overseeing sewer and water infrastructure in the growth area, whether or not a Private Service Provider has been granted a franchise.	WR	Providing Water and Wastewater Infrastructure	County role		County Government should maintain the lead responsibility for overseeing sewer and water infrastructure in the growth area, whether or not a Private Service Provider has been granted a franchise.	
Water Supply Policies	WR					
Water Supply Goal 1: Sustain and protect water supplies:	WR			Sustain and protect water supplies		
1. Require the development and use of Drinking Water and Wastewater Capacity Management Plans (as defined by MDE) for all community water systems, regardless of available capacity.	WR	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Community water systems, capacity management plans			Require the development and use of Drinking Water and Wastewater Capacity Management Plans (as defined by MDE) for all community water systems, regardless of available capacity.

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2. Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration, sufficient drinking water exists to serve proposed development without jeopardizing the ability to meet projected water needs within the remainder of the water service area or watershed (See Wastewater policies, Goal 2, policy 4)	WR	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Drinking water, evaluation, implementation tools			Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration, sufficient drinking water exists to serve proposed development without jeopardizing the ability to meet projected water needs within the remainder of the water service area or watershed (See Wastewater policies, Goal 2, policy 4)
3. Ensure the availability of water to serve agricultural purposes; encourage MDE to maintain existing permitted agricultural water appropriations and to maintain current water appropriation permit procedures for agricultural users, including fee exemption[1].	WR	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Agriculture, fees		Ensure the availability of water to serve agricultural purposes; encourage MDE to maintain existing permitted agricultural water appropriations and to maintain current water appropriation permit procedures for agricultural users, including fee exemption[1].	
4. The County, working cooperatively with the Municipalities, State agencies, and private water suppliers, should routinely monitor water quality and quantity in streams and aquifers to ensure that they remain at safe and sustainable levels.[2]	WR	Sustaining and Protecting Water Supplies	Water quality, quantity, partnerships, sustainability		The County, working cooperatively with the Municipalities, State agencies, and private water suppliers, should routinely monitor water quality and quantity in streams and aquifers to ensure that they remain at safe and sustainable levels.[2]	
5. Establish and require wellhead protection around all public and community water supply wells.	WR	Sustaining and Protecting Water Supplies	Wellhead protection			Establish and require wellhead protection around all public and community water supply wells.
a. The WRE subcommittee recommends that the County adopt the already-drafted wellhead protection ordinance (to include specific itemization of permitted and prohibited uses).	WR	Sustaining and Protecting Water Supplies	Wellhead protection			Adopt the already-drafted wellhead protection ordinance (to include specific itemization of permitted and prohibited uses).
b. Establish and require watershed protection upstream of all community surface water sources and in groundwater recharge areas.	WR	Sustaining and Protecting Water Supplies	Surface water sources, groundwater recharge areas			Establish and require watershed protection upstream of all community surface water sources and in groundwater recharge areas.
6. Include water resource protection as a criterion in the Land Preservation, Parks and Recreation Plan (LPPRP) and for individual developments within Forest Conservation Plans.	WR	Sustaining and Protecting Water Supplies	Criteria, LPPRP, forest conservation		Include water resource protection as a criterion in the Land Preservation, Parks and Recreation Plan (LPPRP) and for individual developments within Forest Conservation Plans.	
7. Update and enhance the County's development ordinances to further protect drinking water supplies, through buffering and setback requirements, as well as other appropriate measures.	WR	Sustaining and Protecting Water Supplies	Buffers and setbacks, implementation tools			Update and enhance the County's development ordinances to further protect drinking water supplies, through buffering and setback requirements, as well as other appropriate measures.
8. Create and implement drought management procedures	WR	Sustaining and Protecting Water Supplies	Drought management			Create and implement drought management procedures
9. Conduct outreach programs to all Cecil County residents, whether on public water supply or individual wells.	WR	Sustaining and Protecting Water Supplies	Public outreach			Conduct outreach programs to all Cecil County residents, whether on public water supply or individual wells.

Cecil County Comprehensive Plan
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COMMITTEE INPUT	CMTE	MAJOR ISSUE (What?)	TYPE of ISSUE	PROPOSED GOALS/OBJECTIVES (What are we trying to achieve? How would we measure it?)	PROPOSED POLICIES (What should we do?)	PROPOSED ACTION ITEMS (What will we do?)
10. Design and implement a rigorous water conservation program for all public water supplies.	WR	Sustaining and Protecting Water Supplies	Water conservation			Design and implement a rigorous water conservation program for all public water supplies.
a. Conduct routine system-wide water audits	WR	Sustaining and Protecting Water Supplies	System audits			Conduct routine system-wide water audits
b. Implement water accounting and loss control procedures	WR	Sustaining and Protecting Water Supplies	Accounting and loss control			Implement water accounting and loss control procedures
c. Develop water reuse initiatives.	WR	Sustaining and Protecting Water Supplies	Reuse, public outreach			Develop water reuse initiatives.
d. Implement conservation rate structures.	WR	Sustaining and Protecting Water Supplies	Conservation			Implement conservation rate structures.
11. Require new development to pay for the cost of providing the water it needs, either directly, or indirectly using proffers, e.g. impact fees.	WR	Sustaining and Protecting Water Supplies/Managing Growth	Funding, impact fees, implementation tools			Require new development to pay for the cost of providing the water it needs, either directly, or indirectly using proffers, e.g. impact fees.
12. Growth areas, as designated by the County and its municipalities, should have the highest priority for water and sewer system allocation and expansion.	WR	Sustaining and Protecting Water Supplies/Managing Growth	Allocation and expansion, prioritization		Growth areas, as designated by the County and its municipalities, should have the highest priority for water and sewer system allocation and expansion.	
13. Aggressively pursue development of water resources infrastructure in growth areas in order to reduce development pressure on rural areas.	WR	Sustaining and Protecting Water Supplies/Managing Growth/Protecting Agriculture/Natural Resources	Balancing growth		Aggressively pursue development of water resources infrastructure in growth areas in order to reduce development pressure on rural areas.	
14. Plan growth in a way that allows sufficient time to develop adequate drinking water and wastewater resources and infrastructure.	WR	Sustaining and Protecting Water Supplies/Managing Growth	Drinking water, infrastructure		Plan growth in a way that allows sufficient time to develop adequate drinking water and wastewater resources and infrastructure.	
Water Supply Goal 2: Develop new water supplies :	WR			Develop new water supplies		
1. Secure new allocations of water from the Susquehanna River Basin Commission, providing the necessary reservoirs for storage in case of drought..	WR	Developing New Water Supplies	Allocations, SRBC, drought management			Secure new allocations of water from the Susquehanna River Basin Commission, providing the necessary reservoirs for storage in case of drought..
2. Secure new surface water sources within the county (per 2006 studies), providing the necessary reservoirs for storage.	WR	Developing New Water Supplies	New sources, reservoirs			Secure new surface water sources within the county (per 2006 studies), providing the necessary reservoirs for storage.
3. Investigate opportunities to implement water desalinization for public supply.	WR	Developing New Water Supplies	Desalinization			Investigate opportunities to implement water desalinization for public supply.
4. Secure new groundwater sources within the county (per 2006 studies) and protect recharge areas from pollution through land use regulations (link to Land Use element).	WR	Developing New Water Supplies	Sources, recharge areas, implementation tools			Secure new groundwater sources within the county (per 2006 studies) and protect recharge areas from pollution through land use regulations (link to Land Use element).
5. Draft new or amend existing County development and health regulations to permit and provide specifications for collection of rainwater in cisterns.	WR	Developing New Water Supplies	Cisterns, health concerns, implementation tools			Draft new or amend existing County development and health regulations to permit and provide specifications for collection of rainwater in cisterns.
Waste Water Policies						
Waste Water Goal 1: sustain and optimize existing wastewater treatment capacity				Sustain and optimize existing wastewater treatment capacity		

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1. Require the development and use of a Waste Water Capacity Management Plan (as defined by MDE) for all community wastewater systems, regardless of available capacity. (Same wording as the Water Supply)	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Community wastewater systems, capacity management plans		Require the development and use of a Waste Water Capacity Management Plan (as defined by MDE) for all community wastewater systems, regardless of available capacity. (Same wording as the Water Supply)	
2. Continue to identify and eliminate sources of inflow and infiltration (I/I) to free up additional capacity at treatment plants.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Inflow and infiltration, capacity			Continue to identify and eliminate sources of inflow and infiltration (I/I) to free up additional capacity at treatment plants.
3. Encourage opportunities to use innovative and alternative methods of wastewater collection, treatment, and disposal, particularly in areas where nutrient loading is high.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Innovative methods		Encourage opportunities to use innovative and alternative methods of wastewater collection, treatment, and disposal, particularly in areas where nutrient loading is high.	
a. Develop guidance for and identify areas in the County that are suitable for land application techniques (such as spray irrigation) and tertiary treatment wetlands.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Land applications, tertiary treatment wetlands			Develop guidance for and identify areas in the County that are suitable for land application techniques (such as spray irrigation) and tertiary treatment wetlands.
b. Develop a Sludge Management Plan (for sludge from Cecil County and municipal wastewater treatment plants) that includes provision for land application on Ag land in the PPAs	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Sludge management plan, land application, agriculture			Develop a Sludge Management Plan (for sludge from Cecil County and municipal wastewater treatment plants) that includes provision for land application on Ag land in the PPAs
4. Develop a Denied Access policy to govern water and sewer system extensions into rural areas in order to address health concerns.	WR	Sustaining and Optimizing Wastewater Treatment Capacity/Managing Growth	Extensions, health		Develop a Denied Access policy to govern water and sewer system extensions into rural areas in order to address health concerns.	
5. Continue to actively pursue the abatement of failing septic systems—particularly those identified in the County Water and Sewer Master Plan—through connection to public systems.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Failing septics, health		Continue to actively pursue the abatement of failing septic systems—particularly those identified in the County Water and Sewer Master Plan—through connection to public systems.	
6. Develop or expand community wastewater treatment systems in areas with widespread septic system problems that are a health concern, cannot be addressed by on-site maintenance and management programs, and are too far from public sewer systems to be connected.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Community wastewater systems, health		Develop or expand community wastewater treatment systems in areas with widespread septic system problems that are a health concern, cannot be addressed by on-site maintenance and management programs, and are too far from public sewer systems to be connected.	
a. Amend the County Zoning Ordinance as necessary to eliminate any provisions allowing additional density for such retrofits.	WR	Sustaining and Optimizing Wastewater Treatment Capacity	Retrofits, zoning			Amend the County Zoning Ordinance as necessary to eliminate any provisions allowing additional density for such retrofits.
Waste Water Goal 2: Provide new wastewater treatment capacity to meet projected demand.	WR			Provide new wastewater treatment capacity to meet projected demand.		

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1. Continue to ensure that existing and planned public wastewater collection and treatment systems meet projected demand without exceeding nutrient caps, TMDLs, and other water quality limitations.	WR	Providing Wastewater Treatment Capacity/Managing Growth	Infrastructure, nutrient caps, TMDLs		Continue to ensure that existing and planned public wastewater collection and treatment systems meet projected demand without exceeding nutrient caps, TMDLs, and other water quality limitations.	
2. Utilize MDE's Nutrient Cap Management and Trading policy for point sources, and forthcoming regulations for nonpoint source trading, and identify nutrient reduction strategies that could provide credits to WWTPs.	WR	Providing Wastewater Treatment Capacity/Managing Growth	Nutrient caps, trading system			Utilize MDE's Nutrient Cap Management and Trading policy for point sources, and forthcoming regulations for nonpoint source trading, and identify nutrient reduction strategies that could provide credits to WWTPs.
a. Retire existing minor WWTPs (such as Cherry Hill) and connect their flows to an ENR facility.	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, ENR			Retire existing minor WWTPs (such as Cherry Hill) and connect their flows to an ENR facility.
b. Over the long term, upgrade all remaining WWTPs to ENR or better, through a combination of conventional and tertiary treatment.	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, ENR, tertiary treatment			Over the long term, upgrade all remaining WWTPs to ENR or better, through a combination of conventional and tertiary treatment.
3. Same wording as water supply policy Goal 1, Policy 2. Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration: a. sufficient wastewater discharge capacity exists or will exist to serve projected development, without jeopardizing the ability to meet projected wastewater needs within the remainder of the water service area; b. Total Maximum Daily Load (TMDL) or other regulated measures of water quality will not be exceeded	WR	Providing Wastewater Treatment Capacity/Managing Growth	Wastewater treatment, evaluation, implementation tools			3. Same wording as water supply policy Goal 1, Policy 2. Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration: a. sufficient wastewater discharge capacity exists or will exist to serve projected development, without jeopardizing the ability to meet projected wastewater needs within the remainder of the water service area; b. Total Maximum Daily Load (TMDL) or other regulated measures of water quality will not be exceeded
4. In order to expand Countywide wastewater system capacity to accommodate projected growth, while complying with nutrient discharge limitations, the County, working with other public and private entities, should give high priority to the following improvements:	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity		To expand Countywide wastewater system capacity to accommodate projected growth, while complying with nutrient discharge limitations, the County, working with other public and private entities, should give high priority to the following improvements:	
a. Expand the North East (Seneca Point) WWTP to 5 MGD by 2030[3]. This will likely require the County to earn or purchase nutrient credits (through the provisions of MDE's Nutrient Trading Policy).	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity, trading system			Expand the North East (Seneca Point) WWTP to 5 MGD by 2030[3]. This will likely require the County to earn or purchase nutrient credits (through the provisions of MDE's Nutrient Trading Policy).

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b. Expand the Meadowview WWTP. Meadowview discharges into the Christina River, which flows into the Delaware Bay and is governed by a less stringent TMDL than those required under the Chesapeake Bay nutrient caps.	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, nutrient caps			Expand the Meadowview WWTP. Meadowview discharges into the Christina River, which flows into the Delaware Bay and is governed by a less stringent TMDL than those required under the Chesapeake Bay nutrient caps.
c. Provide additional water and wastewater capacity in the Elkton West Service Area	WR	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity			Provide additional water and wastewater capacity in the Elkton West Service Area
Urban Non Point Source Policies						
Urban Non-Point Source Goal 1: Enhance storm water management programs, to reduce non-point source loading of nutrients and sediment into the bay, and to increase infiltration and aquifer recharge	WR			Enhance storm water management programs, to reduce non-point source loading of nutrients and sediment into the bay, and to increase infiltration and aquifer recharge		
1. Monitor the amount of impervious surface at the 8 digit watershed level and take measures to protect water quality, especially in watersheds that approach critical thresholds.[4]	WR	Enhancing Stormwater Management Programs	Impervious surface			Monitor the amount of impervious surface at the 8 digit watershed level and take measures to protect water quality, especially in watersheds that approach critical thresholds.[4]
2. Amend the County's development ordinances as necessary to implement the 2007 Maryland Stormwater Management Act to the maximum extent feasible, removing obstacles to Environmental Site Design (ESD) techniques, including engineering design that utilizes the soil's infiltration capacity under impervious surfaces.[5]	WR	Enhancing Stormwater Management Programs	Environmental site design measures, implementation tools			Amend the County's development ordinances as necessary to implement the 2007 Maryland Stormwater Management Act to the maximum extent feasible, removing obstacles to Environmental Site Design (ESD) techniques, including engineering design that utilizes the soil's infiltration capacity under impervious surfaces.[5]
3. Adopt and amend forest policies as necessary to protect and improve water quality, as referred to in the Cecil County Green Infrastructure Plan and the Forest Conservation Act.	WR	Enhancing Stormwater Management Programs/Protecting Natural Resources	Water quality, forests, environmental corridors			Adopt and amend forest policies as necessary to protect and improve water quality, as referred to in the Cecil County Green Infrastructure Plan and the Forest Conservation Act.
a. Expand stream and wetland buffers	WR	Enhancing Stormwater Management Programs/Protecting Natural Resources	Stream and wetland buffers			Expand stream and wetland buffers
b. Conserve existing forest during and after development	WR	Enhancing Stormwater Management Programs/Protecting Natural Resources	Forests			Conserve existing forest during and after development
c. Develop afforestation and reforestation policies	WR	Enhancing Stormwater Management Programs/Protecting Natural Resources	Afforestation, reforestation			Develop afforestation and reforestation policies
4. Allocate funds from Maryland's Program Open Space to acquire land important for maintaining water quality.	WR	Enhancing Stormwater Management Programs/Protecting Open Space	Land acquisition, implementation tools			Allocate funds from Maryland's Program Open Space to acquire land important for maintaining water quality.
Urban Non-Point Source Goal 2: Manage the impacts of nonpoint source loading in a way that minimizes the impact of development.	WR			Manage the impacts of nonpoint source loading in a way that minimizes the impact of development.		
1. Update the non-point source loading analyses (including point source data) annually, and refine this analysis in coordination with MDE.[6]	WR	Managing Impacts of Non Point Sources	Non point analysis, coordination with MDE			Update the non-point source loading analyses (including point source data) annually, and refine this analysis in coordination with MDE.[6]

DRAFT MATRIX -- Unsorted Goals
May 22, 2009

Cecil County Comprehensive Plan
Citizens Oversight Committee Goals, Objectives, Policies and Action Items

COMMITTEE INPUT	CMTE	MAJOR ISSUE (What?)	TYPE of ISSUE	PROPOSED GOALS/OBJECTIVES (What are we trying to achieve? How would we measure it?)	PROPOSED POLICIES (What should we do?)	PROPOSED ACTION ITEMS (What will we do?)
2. The County should develop and administer a system to track and report on changes in the County's Green Infrastructure network, water quality, and habitat conditions. The system should include an inventory of priority restoration and reforestation opportunities, track nutrient management progress, and facilitate application of the County's Tributary Strategy goals.	WR	Managing Impacts of Non Point Sources	Water quality, wildlife habitats, forests, environmental corridors, tributary strategies		Develop and administer a system to track and report on changes in the County's Green Infrastructure network, water quality, and habitat conditions. The system should include an inventory of priority restoration and reforestation opportunities, track nutrient management progress, and facilitate application of the County's Tributary Strategy goals.	
3. Require all new development outside of existing public sewer service areas in the Chesapeake Bay Critical Area and wellhead protection areas, or within 300 feet of streams to use septic denitrification systems. Elsewhere, require nutrient offsets for subdivisions built using individual septic tanks.[7]	WR	Managing Impacts of Non Point Sources	Wellhead protection, septic denitrification, nutrient offsets, septic systems			Require all new development outside of existing public sewer service areas in the Chesapeake Bay Critical Area and wellhead protection areas, or within 300 feet of streams to use septic denitrification systems. Elsewhere, require nutrient offsets for subdivisions built using individual septic tanks.[7]
4. The County should review and revise as necessary the current Forest Conservation ordinance to target forest conservation areas in stream and wetlands buffers.	WR	Managing Impacts of Non Point Sources/Protecting Natural Resources	Forest conservation		Review and revise as necessary the current Forest Conservation ordinance to target forest conservation areas in stream and wetlands buffers.	
5. Create a County-level Forest Conservation program that would allow participation by of parcels that are not large enough to qualify for a state Forestry Stewardship Plan, where the parcel adjoins an area that is already in Forestry Stewardship, or is in a designated Green/Blue Infrastructure high priority area.	WR	Managing Impacts of Non Point Sources/Protecting Natural Resources	Forest conservation, environmental corridors			Create a County-level Forest Conservation program that would allow participation by of parcels that are not large enough to qualify for a state Forestry Stewardship Plan, where the parcel adjoins an area that is already in Forestry Stewardship, or is in a designated Green/Blue Infrastructure high priority area.
6. The County Planning Department should identify and designate Restoration Focus Watersheds (using 12-digit watersheds) where water quality enhancement would be encouraged through reforestation, wetland restoration, zoning, and other development ordinances. The goal would be to maintain or achieve at least 40% forest and wetland cover within these watersheds, including preservation of existing forest and wetland resources, as prescribed by the Cecil County Green Infrastructure Plan.	WR	Managing Impacts of Non Point Sources	Watershed planning, water quality, wetland restoration, environmental corridors, implementation tools		Identify and designate Restoration Focus Watersheds (using 12-digit watersheds) where water quality enhancement would be encouraged through reforestation, wetland restoration, zoning, and other development ordinances. The goal would be to maintain or achieve at least 40% forest and wetland cover within these watersheds, including preservation of existing forest and wetland resources, as prescribed by the Cecil County Green Infrastructure Plan.	
7. Promote re-use of storm water and treated wastewater for purposes such as on-site irrigation (storm water), non-potable process water (industrial activities), and other uses, where appropriate.	WR	Managing Impacts of Non Point Sources	Water reuse, onsite irrigation, non potable water			Promote re-use of storm water and treated wastewater for purposes such as on-site irrigation (storm water), non-potable process water (industrial activities), and other uses, where appropriate.

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The WRE sub-committee recognizes the need for more effective strategies to channel development away from agricultural and forest land and towards designated growth areas. To that end, the WRE sub-committee urges that:	WR	Coordinating with Other COC Committees	Identifying growth areas		The WRE sub-committee recognizes the need for more effective strategies to channel development away from agricultural and forest land and towards designated growth areas. To that end, the WRE sub-committee urges that:	
a. the Land Use, Agriculture, and Infrastructure subcommittees should review and improve the current TDR program.	WR	Coordinating with Other COC Committees	Implementation tools, TDR		a. the Land Use, Agriculture, and Infrastructure subcommittees should review and improve the current TDR program.	
b. the Infrastructure subcommittee should re-examine and propose options to accelerate the completion of water and sewer infrastructure in the designated growth areas, thereby creating a receiving area for Transfer of Development Rights and providing an incentive for growth to avoid rural areas.	WR	Coordinating with Other COC Committees	Implementation tools, TDR		b. the Infrastructure subcommittee should re-examine and propose options to accelerate the completion of water and sewer infrastructure in the designated growth areas, thereby creating a receiving area for Transfer of Development Rights and providing an incentive for growth to avoid rural areas.	
c. the Agriculture subcommittee should review our MALPF & Rural Legacy programs and ensure that the County maintains its active status	WR	Coordinating with Other COC Committees	Implementation tools, MALPF, Rural Legacy program		c. the Agriculture subcommittee should review our MALPF & Rural Legacy programs and ensure that the County maintains its active status	
d. the Land Use and Agriculture subcommittees should review the "Preserved Ag Land and Natural Resource Land District" proposed by Dan Derr.	WR	Coordinating with Other COC Committees	Natural Resources District		d. the Land Use and Agriculture subcommittees should review the "Preserved Ag Land and Natural Resource Land District" proposed by Dan Derr.	

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	Issues to be discussed at the Map stage	Issues to be addressed in the Draft Concept Plan (White Paper)	Issues to be addressed in the Draft Comprehensive Plan	**Bold text indicates issues for specific COC consideration**			
1	Managing Growth	Balancing Residential and Employment Uses		Encourage a balance of residential development and employment opportunities in the county so that tax revenues are retained in the county.		4. Encourage a balance of residential development and employment opportunities in the county so that tax revenues are retained in the county.	ED
2	Managing Growth	Design quality, zoning regulations, implementation tools		Ensure a sufficient mix of residential, commercial, and industrial zoning within the growth area to attract desired activities with flexibility for innovative plans and/or designs.		3. Ensure a sufficient mix of residential, commercial, and industrial zoning within the growth area to attract desired activities with flexibility for innovative plans and/or designs.	LU
3	Managing Growth	Development process			**Promote fast track permitting in the growth corridor**	d. Promoting fast track permitting in the growth corridor	APM
4	Managing Growth	Development process		Provide for the timely review of applications for development, including subdivision plat review and permit processing within the growth area.		6. Timely review of applications for development, including subdivision plat review and permit processing within the growth area.	LU
5	Managing Growth	Development process, infrastructure, implementation tools		**The permitting process should ensure that the plans of all proposed developments include adequate provision for developer financed infrastructure.**		3. The permitting process should insure that the plans of all proposed developments include adequate provision for developer financed infrastructure.	IT
6	Managing Growth	High densities		Consider an Urban District classification within the growth area to accommodate the highest density development.		7. Consider an Urban District classification within the growth area to accommodate the highest density development.	LU
7	Managing Growth	High densities, mixed use, identifying growth areas		Provide incentives to attract high density, mixed use development in the designated growth areas.	Direct housing to areas appropriate for such growth.	11. Provide incentives to attract high density, mixed use development in the designated growth areas. Direct housing to areas appropriate for such growth.	HR
8	Managing Growth	High density development	Encourage high density development in growth corridor			a. Encouraging high density development in the growth corridor;	APM
9	Managing Growth	High density development, Implementation tools		**Concentrate high density development in areas where adequate public facilities are provided.**		8. Concentrate high density development in areas where adequate public facilities are provided.	ED
10	Managing Growth	Housing, Mixed use	Reduce the commute times to and from work.	Encourage the development of mixed use communities that will create housing, retail, and employment opportunities in close proximity		2. Encourage development of mixed use communities that will create housing, retail, and employment opportunities in close proximity and help reduce the commute time to and from work.	HR
11	Managing Growth	Housing, Mixed use, equity		Integrate housing options with shopping and employment opportunities.		6. Integrate housing options with shopping and employment opportunities.	HR
12	Managing Growth	Housing, Mixed use, transit		Provide attractive, mixed use housing that will support mass transit in the growth corridor.		5. Provide attractive, mixed use housing that will support mass transit in the designated growth corridor.	HR
13	Managing Growth	Identifying growth areas		Designate and map formal "growth area" with plan		1. Designate and map formal "growth area" with plan	ED
14	Managing Growth	Identifying growth areas		Plan for maximum growth in the designated growth area.		1. Plan for maximum growth in the designated growth area.	LU
15	Managing Growth	Implementation tools		Assure that PDR and TDR programs are effective	Amend PDR and TDR programs to make them more effective	e. Providing effective TDR and PDR Programs;	APM
16	Managing Growth	Implementation tools			**Consider establishing an APFO**	f. Implementing & Promoting the use of APFO's ;	APM
17	Managing Growth	Implementation tools			**Consider establishing impact fees**	g. Implementing & Promoting the use of impact fees;	APM
18	Managing Growth	Implementation tools			Update land development regulations to implement Comp Plan goals	h. Upgrading zoning laws and subdivision regulations;	APM
19	Managing Growth	Implementation tools			See TDR above	b. Improve and expand the County TDR Ordinance.	APM

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	Issues to be discussed at the Map stage	Issues to be addressed in the Draft Concept Plan (White Paper)	Issues to be addressed in the Draft Comprehensive Plan	**Bold text indicates issues for specific COC consideration**			
20	Managing Growth	Implementation tools		**Encourage modest, controlled development adjacent to towns outside the growth corridor.**	**Require developers of annexed property to use TDRs or develop at densities no less than what is required under the county zoning ordinance**	12. Encourage modest, controlled development adjacent to towns outside the growth corridor. Require the developer of annexed property to use TDRs or develop at county density.	APM
21	Managing Growth	Implementation tools			**Develop a long-range strategic plan for the County that includes consideration of an APFO**	3. Consideration for available and adequate public facilities is an important part of all residential growth planning. Therefore, forward thinking to provide adequate public facilities and services should be developed as a long range strategic plan and the funding mechanisms for such.	HR
22	Managing Growth	Implementation tools		**Require impact fees, adequate to provide for the necessary infrastructure (including but not limited to schools, parks, roads and water/sewer facilities) in new developments.**		1. Require impact fees, adequate to provide for the necessary infrastructure (including but not limited to schools, parks, roads and water/sewer facilities) in new developments.	IT
23	Managing Growth	Implementation tools		**A "Special Taxing District" should be created for existing developments and neighborhoods which require new or upgraded infrastructure, e.g., schools, parks, roads and water/sewer facilities.**		2. A "Special Taxing District" should be created for existing developments and neighborhoods which require new or upgraded infrastructure, e.g., schools, parks, roads and water/sewer facilities.	IT
24	Managing Growth	Implementation tools		Identify and offer incentives for development such as town centers, urban centers, PUDs, increased densities as sites will allow, and flexible design standards including increased height opportunities; to encourage development within the growth area and discourage development outside of the growth area.		5. Identify and offer incentives for development such as town centers, urban centers, PUD's, increased densities as sites will allow, and flexible design standards including increased height opportunities; to encourage development within the growth area and discourage development outside of the growth area.	LU
25	Managing Growth	Infrastructure		Provide adequate infrastructure in the growth corridor to support growth		c. Providing infrastructure in the growth corridor	APM
26	Managing Growth	Infrastructure		Concentrate county funding, consistent with state priority funding areas, towards infrastructure improvements to the growth area, except to correct safety problems outside the district.		9. Concentrate county funding, consistent with state priority funding areas, towards infrastructure improvements to the growth area, except to correct safety problems outside the district.	ED
27	Managing Growth	Infrastructure, roads, funding, condition of roads and bridges		**Focus transportation and infrastructure investments in defined growth areas, permitting improvements outside of these areas only to upgrade non-standard roads and under-capacity bridges.**		3. Focus transportation and infrastructure investments in defined growth areas, permitting improvements outside of these areas only to upgrade non-standard roads and under-capacity bridges.	IT
28	Managing Growth	Minimum densities			**Establish minimum densities in the growth corridor**	b. Stipulating minimum allowable densities in the growth corridor	APM
29	Managing Growth	Mix of housing types		Encourage a mix of housing densities and types, principally in the development district, to accommodate residential growth.		15. Encourage a mix of housing densities and types, principally in the development district, to accommodate residential growth.	ED
30	Managing Growth	Rural character	Maintain the rural character of the County		Provide residential growth incentives within the defined growth corridor	1. Maintain the rural character of the County by providing residential growth incentives within the defined growth corridor.	HR
31	Managing Growth			**Restrict growth outside the growth corridor**		3. Restrict growth in non growth areas by:	APM

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32	Integrating Land Use and Transportation	Identifying growth areas, transportation infrastructure	**Reduce the County's burden towards public highway and road infrastructure costs**	Development should occur in the County's growth corridor		13. To lessen the County's burden towards public highway and road infrastructure costs, development should occur in areas consistent with the County's recognized development corridor.	ED
33	Integrating Land Use and Transportation	Mixed use areas, transportation infrastructure		Embrace mixed use development to reduce trip length and number of trips		10. Reduce trip length and number of trips by embracing mixed use development.	ED
34	Integrating Land Use and Transportation	Roads, land use, coordination among transportation agencies		Maintain and enhance the quality of the existing road system to correspond to and support the overall Land Use Plan in coordination with appropriate state and regional agencies.		2. Maintain and enhance the quality of the existing road system to correspond to and support the overall Land Use Plan in coordination with appropriate state and regional agencies.	IT
35	Supporting Transit	Transit, infrastructure, rail		Establish commuter rail transit and infrastructure along existing rail lines in Cecil County that will serve the growth corridor and the five towns located along them.		4. Establish commuter rail transit and infrastructure along existing rail lines in Cecil County that will serve the growth corridor and the five towns located along them.	IT
36	Supporting Transit	Transit, rail service		Emphasize public transportation and rail service		11. Public transportation and rail service should be emphasized.	ED
37	Supporting Transit/Implementing Travel Demand Management Programs/Supporting Alternative Transportation Modes	Transit, funding for transportation alternatives, rail		Prioritize transportation funding toward mass transit rail and bus service, along with projects that discourage the expansion of vehicular traffic and encourage the use of alternative transportation modes.		1. Prioritize transportation funding toward mass transit rail and bus service along with projects that discourage the expansion of vehicular traffic and encourage the use of alternative transportation modes.	IT
38	Supporting Regional Accessibility	Airports, transit, rail		Encourage accessibility to nearby commercial airports in Baltimore and Philadelphia via interstate buses and rail.		7. Encourage accessibility to nearby commercial airports in Baltimore and Philadelphia via interstate buses and rail.	IT
39	Promoting Ride Sharing	Park and ride lots			Promote ride sharing by establishing and expanding park and ride lots along major commuter roads.	8. Promote ride sharing by establishing and expanding park and ride lots along major commuter roads.	IT
40	Protecting Scenic Highways	Roads, scenic vistas		**Protect the inherent nature of "scenic highways" as designated by the State Highway Administration.**		9. Protect the inherent nature of "scenic highways" as designated by the State Highway Administration.	IT
41	Supporting Efficient Freight Systems	Infrastructure, rail, goods, shipping, truck traffic		Encourage commercial goods shipments on the existing rail lines to reduce through truck traffic on major roads.		5. Encourage commercial goods shipments on the existing rail lines to reduce through truck traffic on major roads.	IT
42	Developing Walkable Communities	Pedestrian facilities		Encourage the development of walkable communities that will serve a wide range of incomes and physical abilities.		7. Encourage development of walkable communities that will satisfy a wide range of income and physical abilities.	HR
43	Preserving Historic Character	Historic sites and resources, visual character		Encourage the identification, preservation, and restoration of sites and structures having historical significance; control development in their vicinity to protect their visual character.		16. Encourage the identification, preservation, and restoration of sites and structures having historical significance and control development in their vicinity to protect their visual character.	HR
44	Providing Infrastructure	High densities, mixed use, infrastructure		Provide public and encourage private infrastructure and services to the growth area sufficient to accommodate high density, mixed use development.		2. The county should provide public and encourage private infrastructure and services to the growth area sufficient to accommodate high density, mixed use development.	LU
45	Providing Infrastructure	Natural gas infrastructure		Encourage and support the provision of natural gas services to commercial, industrial, governmental, and residential users in the designated Growth Area.		1. Encourage and support the provision of natural gas services to commercial, industrial, governmental, and residential users in the designated Growth Area.	IT

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46	Developing the Labor Force	Job training		Encourage the training and development of labor force to fulfill the needs of industry.		3. Encourage the training and development of labor force to fulfill the needs of industry.	ED
47	Supporting the Local Economy	Fisheries, water access		Preserve commercial fishing interests and access to waterways.		7. Preserve commercial fishing interests and access to waterways.	ED
48	Supporting the Local Economy	Manufacturing, high tech, research and development industries	Encourage manufacturing, high tech, and research and development industries			2. Encourage manufacturing, high tech, and research and development industries	ED
49	Supporting the Local Economy	Land inventory, opportunity sites		Attract industry from Delaware and Pennsylvania from the East and BRAC from the West.	Ensure that an inventory of readily available land is available for economic development	12. Inventory of readily available land should be available towards adjacent jurisdictions to attract industry from Delaware and Pennsylvania from the East and BRAC from the West.	ED
50	Expanding Broadband Opportunities	Internet, infrastructure, economic development		Encourage and support the provision of broadband high speed internet services to commercial, industrial, governmental, and residential users in the designated Growth Area to advance the economic, essential services, and cultural development of the County.		1. Encourage and support the provision of broadband high speed internet services to commercial, industrial, governmental, and residential users in the designated Growth Area to advance the economic, essential services, and cultural development of the County.	IT
51	Expanding Broadband Opportunities	Internet, infrastructure, economic development		After broadband services are provided in the Growth Area, extend it to less-developed areas of the County so that all citizens may ultimately enjoy the benefits of high speed internet service.		2. After broadband services are provided in the Growth Area, extend it to less-developed areas of the County so that all citizens may ultimately enjoy the benefits of high speed internet service.	IT
52	Utilizing Waterway Connections	Waterways, goods, shipping, barges		Utilize County waterway connections to the Chesapeake and Delaware Bays to promote shipment of commodity goods such as gravel and agricultural products out of the County by barge.		6. Utilize County waterway connections to the Chesapeake and Delaware Bays to promote shipment of commodity goods such as gravel and agricultural products out of the County by barge.	IT
53	Preserving Access to Natural Resources	Waterfront access		**Waterfront development should not limit public access in places where access previously existed.**		14. Waterfront development should not limit public access where access previously existed.	HR
54	Protecting Agriculture	Agribusiness and ag-supportive uses		Permit the development of agriculture and forestry support enterprises in the Rural Conservation district and Resources Protection District, including farm implement sales and servicing, seed fertilizer dealers, and industries that process agricultural and forestry products grown in the county.		17. Permit the development of agriculture and forestry support enterprises in the Rural Conservation district and Resources Protection District, including farm implement sales and servicing, seed fertilizer dealers, and industries that process agricultural and forestry products grown in the county.	ED
55	Protecting Agriculture	Agribusiness, local markets	Promote, protect and sustain the farming and forestry industries	Expand allowable uses for agricultural and forested lands	Provide flexible standards for retail on-site sales; sales should not be strictly limited to farm or forest products, nor strictly limited to county-only produced products, though County products should be the preponderance of goods sold, with the balance coming from the local region.	14. Expand allowable uses for agricultural and forested lands to promote, protect and sustain the farming and forestry industries by providing flexible standards for retail on-site sales. These sales should not be strictly limited to farm or forest products, nor strictly limited to county-only produced products, though Cecil County products should be the preponderance of goods sold, with the balance coming from the local region.	APM
56	Protecting Agriculture	Agriculture, agribusiness	Protect agricultural and forested lands; encourage sustainable agribusiness and other resource based industries	**Discourage development of rural land except for agribusiness**	Allow value added agricultural related enterprises to the list of allowed uses in the zoning regulations	2. Discourage the rezoning of rural property for anything other than value added agricultural related enterprises. Identify and protect our agricultural and forested lands and encourage sustainable agribusiness and other resource based industries by including value added agricultural related enterprise in the zoning code.	APM
57	Protecting Agriculture	Agriculture, forests			Amend zoning code to allow more resource based uses on agricultural and forested lands	i. Expanding allowable resource based uses for agricultural and forested lands;	APM

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58	Protecting Agriculture	Agriculture, forests	**Protect, preserve and sustain at least 80% of remaining agricultural and forested land outside of the designated growth areas**			9. Protect, preserve and sustain at least 80% of remaining agricultural and forested land outside of the designated growth areas.	APM
59	Protecting Agriculture	Buffering incompatible uses		Discourage non agribusiness commercial, industrial and residential development in and around rural village and road hubs.	**Prohibit new petroleum filling stations for auxiliary petroleum fuel sales outside areas not served by public water.**	13. Discourage non agribusiness commercial, industrial and residential development in around rural village and road hubs. Prohibit new petroleum filling stations for auxiliary petroleum fuel sales outside areas not served by public water.	APM
60	Protecting Agriculture	Land equity		Maintain the equity value of agricultural land.		16. Maintain the equity value of agricultural land.	ED
61	Protecting Agriculture	Shared facilities			**Prohibit shared facilities in districts where agricultural preservation and open space are higher priorities than residential development, except in cases where the environmental benefit(s) can be quantitatively demonstrated, and clustering can be better achieved, and shared facilities do not permit greater density than would otherwise be permitted, and the permitting of said shared facilities would not then permit any extension of public facilities, now or in the future.**	19. Shared facilities are inappropriate in districts where agricultural preservation and open space are higher priorities than residential development, except in cases where the environmental benefit(s) can be quantitatively demonstrated, and clustering can be better achieved, and shared facilities do not permit greater density than would otherwise be permitted, and the permitting of said shared facilities would not then permit any extension of public facilities, now or in the future.	APM
62	Protecting Agriculture	Agribusiness		Encourage the economic viability of farming and farming related business.		5. Encourage the economic viability of farming and farming related business.	ED
63	Protecting Agriculture/Natural Resources	Implementation tools			Increase funding to expand the PDR program to protect more of the County's most productive agricultural and forest lands.	a. Increase funding to expand the Cecil County Purchase of Development Rights Program capacity to protect more of our most productive agricultural and Forest lands.	APM
64	Protecting Agriculture/Natural Resources	Implementation tools			Increase funding to expand the PDR program to protect more of the County's most productive agricultural and forest lands.	17. Increase funding to expand the Cecil County Purchase of Development Rights Program capacity to protect more of our most productive agricultural and Forest lands.	APM
65	Protecting Agriculture/Protecting Open Space	Agriculture, open space, forests		Plan for the protection of prime agricultural lands, open space, and forests.		4. Plan for the protection of prime agricultural lands, open space, and forests.	LU
66	Protecting Agriculture/Sensitive Areas	Agriculture	Maintain equity value of ag and resource lands.			6. Maintain the equity value of natural resource land. Maintain the equity value of agricultural land.	APM
67	Protecting Natural Resources	Drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas	Protect lands crucial to public health and welfare	Protect drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas	Identify other land uses crucial to the health and welfare of our environment and citizenry	7. Identify other land uses crucial to the health and welfare of our environment and citizenry (e.g. Drinking water reservoirs, septic disposal or spray areas, tertiary treatment wetlands, landfills, wetlands reconstruction, recreational areas, etc.) and ensure that these areas are protected.	APM
68	Protecting Natural Resources	Ecosystems, agriculture, forests, tourism		Identify fragile ecosystems to ensure a healthy environment and the continued viability of tourism, agriculture, and forestry economies.	Direct housing to areas safe for such growth.	9. Identify fragile ecosystems to ensure a healthy environment and the continued viability of tourism, agriculture, and forestry economies. Direct housing to areas safe for such growth.	HR
69	Protecting Natural Resources	Environmental corridors			**Adopt Green Infrastructure Plan**	a. Adopt the 2007 Cecil County Green Infrastructure Plan	APM
70	Protecting Natural Resources	Environmental corridors		Develop a systematic approach to protect the County's green infrastructure	**Create a Natural Resources District to apply to priority resource areas; adopt regulations to result in a zero net loss of forest in the Natural Resource district; identify funding available to help with this goal**	5. Create a Natural Resources District encompassing higher priority green infrastructure areas, develop and implement protection mechanisms for a zero net loss of forest in that Natural Resources District, and create the capability to work with officials at all levels to develop a systematic approach to protecting this green infrastructure and to draw on any funding available to help with this goal.	APM

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71	Protecting Natural Resources	Environmental corridors			Prioritize the existing green infrastructure hubs and corridors; focus County efforts to protect as many of the higher priority areas as possible, including those within the growth corridor, particularly higher priority streams including but not limited to the Principio, North East, Mill and Elk Creeks.	10. Prioritize the existing green infrastructure hubs and corridors. Focus efforts to protect as many of the higher priority areas as possible including those within the growth corridor particularly higher priority streams including but not limited to the Principio, North East, Mill and Elk Creeks.	APM
72	Protecting Natural Resources	Environmental corridors; environmental resources in growth areas		Conserve and restore natural resource systems in the growth corridor	Enact zoning provisions that protect natural resource systems, especially in the growth corridor	g. Encourage conservation (and restoration where practical) of ecological connections and natural resource systems throughout Cecil County's urban. suburban & rural areas	APM
73	Protecting Natural Resources	Forests		Increase the protection levels for forests under the County's zoning regulations		15. Increase the protection levels for forests under the Maryland Forest Conservation Act and the Cecil County subdivision rules by:	APM
74	Protecting Natural Resources	Forests			Require that forest stand delineations evaluate adjoining land parcels to preserve contiguous forest stands.	a. requiring the forest stand delineations evaluate adjoining land parcels to try to preserve contiguous forest stands.	APM
75	Protecting Natural Resources	Forests			Require County to evaluate adjoining land parcels for afforestation and reforestation requirements	b. assuring the Planning and Zoning evaluate adjoining land parcels for afforestation and reforestation requirements	APM
76	Protecting Natural Resources	Forests			Enact zoning requirements to increase percentage of forest retention, afforestation and reforestation for each type of development	c. increasing the percentage of forest retention, afforestation and reforestation threshold requirements for each type of development	APM
77	Protecting Natural Resources	Forests, Environmental corridors, wildlife habitats		Encourage enhanced protection of forests under the Forest Conservation Act, preservation of critical area and green infrastructures, and maintain large areas of contiguous habitat, where possible, to avoid fragmentation of these areas.		8. Encourage enhanced protection of forests under the Forest Conservation Act, preservation of critical area and green infrastructures, and maintain large areas of contiguous habitat, where possible, to avoid fragmentation of these areas.	LU
78	Protecting Natural Resources	Forests, farmlands, Environmental corridors		Expand and connect forests, farmlands, and other natural lands as a network of contiguous green infrastructure		c. Expand and connect forests, farmlands, and other natural lands as a network of contiguous green infrastructure	APM
79	Protecting Natural Resources	Forests, farmlands, Environmental corridors	Support a productive forestland base and forest resource industry, emphasizing economic viability of privately owned forestland.			f. Support a productive forestland base and forest resource industry, emphasizing economic viability of privately owned forestland.	APM
80	Protecting Natural Resources	Forests, HOAs			Require that developers and homeowners' associations control the spread of invasive species in forested and reforested areas, as well as in the open space areas; control trespass and vandalism within these areas.	e. requiring that developers and home owners' associations control the spread of invasive species in the above areas, as well as in the open space areas, and control trespass and vandalism within these areas.	APM
81	Protecting Natural Resources	Forests, steep slopes			Reevaluate the County's standards for steep slope restrictions.	f. reevaluating the standards for steep slope restrictions.	APM

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82	Protecting Natural Resources	Forests, street buffers			**Require an extension of the time requirement that developers and home owners' associations maintain/replace the trees the afforested and reforested areas, as well as the trees in the street buffers.**	d. requiring an extension of the time requirement that developers and home owners' associations maintain/replace the trees the afforested and reforested areas, as well as the trees in the street buffers.	APM
83	Protecting Natural Resources	Green infrastructure, resource industries		**Develop a systematic approach to protect green infrastructure areas**	**Develop the capacity to track and monitor natural resources areas in a way that informs land use decisions with natural resource and renewable resource-based industry priorities, and targets areas for restoration and/or additional protection.**	16. Create land use management responsibilities for county government to develop a systematic approach to protecting green infrastructure areas and to develop the capacity to track and monitor natural resources areas in a way that informs land use decisions with natural resource and renewable resource-based industry priorities, and targets areas for restoration and/or additional protection.	APM
84	Protecting Natural Resources	Habitats, Environmental corridors		**Maintain large areas of contiguous habitat and avoid fragmenting these areas where possible; Protect Green Infrastructure, wildlife corridors, stream buffers and downstream residents and habitats from the impact of upstream non-point source pollution**		18. Maintain large areas of contiguous habitat and avoid fragmenting these areas where possible. Protect Green Infrastructure, wildlife corridors, stream buffers and downstream residents and habitats from the impact of upstream non-point source pollution	APM
85	Protecting Natural Resources	Habitats, Environmental corridors, bicycle and pedestrian facilities		**Maintain meaningful wildlife corridors and potential bicycle and pedestrian connections between habitat areas and adjacent land uses.**		18. Maintain meaningful wildlife corridors and potential bicycle and pedestrian connections between habitat areas and adjacent land uses.	APM
86	Protecting Natural Resources	Heritage areas			Define the Lower Susquehanna Heritage Greenway as the County's Heritage Area. The area would extend from the existing heritage area to include Charlestown, North East and Elkton.	18. The Lower Susquehanna Heritage Greenway should be defined in the Comprehensive Plan as Cecil County's Heritage Area. The area would extend from the existing heritage area to include Charlestown, North East and Elkton.	ED
87	Protecting Natural Resources	Implementation tools			Work with land trusts to increase acres of protected lands in the county	j. Encouraging county government to work with land trusts;	APM
88	Protecting Natural Resources	Implementation tools			**Make preservation easements permanent if funded or purchased with tax dollars**	k. Making preservation easements permanent if funded or purchased with tax dollars;	APM
89	Protecting Natural Resources	Implementation tools		**Expand funding for land preservation**	Identify and create additional funding sources for land preservation	l. Identifying and creating additional funding sources for preservation;	APM
90	Protecting Natural Resources	Implementation tools		Maximize the County's participation in land conservation and preservation programs, including but not limited to MALPF, Rural Legacy, Program Open Space, Forest Legacy and Federal programs		m. Maximizing participation in land conservation and preservation programs including but not limited to MALPF, Rural Legacy, Program Open Space, Forest Legacy and Federal Programs	APM
91	Protecting Natural Resources	Implementation tools			**Create a watershed priority overlay district to discourage development in high value natural areas; require subdivision designs that direct the required open space into the priority zones.**	11. Create watershed priority zoning overlays to discourage development in high value natural areas. Using the watershed priority zoning, review and approve subdivision designs that direct the required open space into the priority zones.	APM
92	Protecting Natural Resources	Implementation tools		Encourage cluster and planned development to protect open space and minimize disturbance to natural resources.		14. Cluster and planned development should be encouraged as a means to protect open space and minimizing disturbance to natural resources.	ED

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93	Protecting Natural Resources	Mineral extraction		Provide for reclamation of mineral extraction district land for other appropriate uses consistent with the land use plan.		6. Provide for reclamation of mineral extraction district land for other appropriate uses consistent with the land use plan.	ED
94	Protecting Natural Resources	Mineral resources			**Encourage dialog with the community to create a common vision while protecting the sensitive natural resource areas along streams**	8. Protect mineral resources for future extraction, provide for reclamation of extracted land for other uses compatible with the surrounding area, and encourage dialog with the community to create a common vision while protecting the sensitive natural resource areas along streams.	APM
95	Protecting Natural Resources	Setting priorities			Adopt the State of Maryland Goals for Natural Resource Land Conservation	b. Adopt the State of Maryland Goals for Natural Resource Land Conservation, including the following:	APM
96	Protecting Natural Resources	Watersheds		**Plan and manage the effect of land and water uses on habitats and residents at the watershed level**		18a."Plan by Watershed!" At the local watershed level, plan and manage the effect of land and water uses on habitats and residents.	APM
97	Protecting Natural Resources	Watersheds, stream corridors, riparian buffers, floodplains, water recharge areas		**Manage watersheds in ways that protect, conserve and restore stream corridors, riparian forest buffers, wetlands, floodplains, and aquifer recharge areas and their associated hydrologic and water quality functions**		e. Manage watersheds in ways that protect, conserve and restore stream corridors, riparian forest buffers, wetlands, floodplains, and aquifer recharge areas and their associated hydrologic and water quality functions.	APM
98	Protecting Natural Resources	Watersheds, wildlife habitat and Environmental corridors	**Protect sensitive environmental lands, green infrastructure hubs and corridors, and other areas critical to the health of the County's watersheds, wildlife habitats and the Chesapeake Bay.**	Identify and protect sensitive areas		1. Identify and protect sensitive environmental lands, our network of green infrastructure hubs and corridors, and areas critical to the health of our watersheds, wildlife habitats, and the Chesapeake Bay.	APM
99	Protecting Natural Resources	Wildlife habitat		Protect critical terrestrial and aquatic habitats, biological communities and populations		d. Protect critical terrestrial and aquatic habitats, biological communities, and populations.	APM
100	Preserving Open Space	Implementation tools			**Amend subdivision regulations to preserve useful and sustainable open spaces and encourage reforestation in designated areas; enforce code to assure compliance**	4. Craft new programs & amend subdivision regulations to preserve useful, sustainable open spaces and encourage reforestation in designated open spaces. Delegate responsibility for maintaining open space and hold those responsible for failure to do so.	APM
101	Preserving Open Space	Parks, open space		**Develop residential open space as park land or designate as farmland and require ongoing maintenance at developer or occupant expense.**		12. Develop residential open space as park land or designate as farmland and require ongoing maintenance at developer or occupant expense.	HR
102	Preserving Open Space	Parks, recreation facilities, land preservation			Enact recommendations, as appropriate, from the LPPRP	20. The APM subcommittee supports and endorses the recommendations in the Cecil County 2005 Land Preservation, Parks, and Recreation Plan (LPPRP)	APM
103	Preserving Open Space/Providing Recreational Facilities	Parks, recreation facilities, land preservation			Acquire public recreation land in accordance with the Land Preservation Parks & Recreation Plan (LPPRP) guidelines.	1. Acquire public recreation land in accordance with the Land Preservation Parks & Recreation Plan (LPPRP) guidelines.	HR
104	Protecting Property Rights	Land ownership		**Ensure Cecil County government and agencies strive to protect the private property rights of landowners.**		9. Ensure Cecil County government and agencies strive to protect the private property rights of landowners.	LU
105	Supporting Sustainability	Energy efficiency, building standards	**Improve energy efficiency standards in new development**		**Establish a rating system for new residential development.**	13. Improve energy efficiency standards and establish a rating system for new residential development.	HR
106	Supporting Sustainability	Sustainable materials, green building standards		Encourage sustainable materials and green construction in new buildings.		8. Encourage sustainable materials and green construction.	HR
107	Protecting Public Health	Public health, funding			Provide adequate public health funding.	4. Provide adequate public health funding.	PS

DRAFT MATRIX -- Sorted Goals
May 22, 2009

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108	Protecting Public Health	Public health, partnerships			Expand collaborative efforts of the Union Hospital, the Health Department, Social Services and charitable organizations to coordinate care.	3. Expand collaborative efforts of the Union Hospital, the Health Department, Social Services and charitable organizations is needed to coordinate care.	PS
109	Protecting Public Health/Managing Growth	Public health, funding, infrastructure			Provide adequate funding for public health services and infrastructure as needed.	1. Provide adequate funding for public health services and infrastructure as needed.	PS
110	Protecting Public Health/Managing Growth	Public health, infrastructure			Provide satellite health facilities in areas of population growth as needed.	1. Provide satellite health facilities in areas of population growth as needed.	PS
111	Protecting Public Health/Managing Growth	Public health, infrastructure			Develop a timeline to plan for future space needs/renovation/new construction of the Health Department facility on Bow Street in Elkton	3. The Health Department facility on Bow Street in Elkton will be 50 years old in 2030, a timeline to plan for future space needs/renovation/new construction should be developed.	PS
112	Protecting Public Health/Managing Growth	Public health, infrastructure			Open the first medical building in the Principio Medical Campus in Perryville and begin providing services in the spring of 2009.	4. Open the first medical building in the Principio Medical Campus in Perryville and begin providing services in the spring of 2009.	PS
113	Protecting Public Health/Managing Growth	Public health, infrastructure, EMS, 911			Expand the EMS infrastructure including 911 technology, paramedic stations, equipment, additional staff, et. Al, as population grows.	2. Expand the EMS infrastructure including 911 technology, paramedic stations, equipment, additional staff, et. Al, as population grows.	PS
114	Protecting Public Health/Supporting Transit	Public health, transit			Establish public transit opportunities serving health care facilities.	2. Establish public transit opportunities serving health care facilities.	PS
115	Providing Correctional Services/Managing Growth	Facilities			Renovate and expand the current facility to meet immediate and future needs.	1. Renovate and expand the current facility to meet immediate and future needs.	PS
116	Providing Correctional Services/Managing Growth	Facilities			Acquire land for a future county correctional facility	2. Acquire land for a future county correctional facility as the current site will not allow for future expansion.	PS
117	Providing Emergency Services	Debris, animal sheltering			Provide funding to support specialized efforts in debris management, special needs sheltering, animal sheltering, and continuity of government	3. Funding to support specialized efforts in debris management, special needs sheltering, animal sheltering, and continuity of government is needed.	PS
118	Providing Emergency Services	EMS, communications, infrastructure		Expand EMS communications systems to maintain a high level of service.		2. Expansion of the EMS communications systems is a top priority to maintain a high level of service.	PS
119	Providing Emergency Services	EMS, funding, recruitment, retention		Enhance recruitment and retention of EMS staff	Improve EMS Paramedic quarters	1. Funding and support to address the need for improved EMS Paramedic quarters will enhance recruitment and retention of staff.	PS
120	Providing Emergency Services	Training, EMS, dispatch, IMS, safety			Provide funding to support education and training in the areas of Dispatch, EMS, Hazardous Materials, IMS, Safety, and Homeland Security.	4. Funding to support education and training in the areas of Dispatch, EMS, Hazardous Materials, IMS, Safety, and Homeland Security.	PS
121	Providing Emergency Services	Vehicles, funding, hazardous materials			Provide funding for new vehicles to address hazardous material emergencies as identified in the Emergency Services Plan	6. Funding sources for new vehicles to address hazardous material emergencies as identified in the Emergency Services Plan is recommended.	PS
122	Providing Emergency Services/Managing Growth	Electronic services, fire and rescue, equipment			Expand the Electronic Services Division to accommodate demands associated with fire and rescue services, EMS services, law enforcement needs, including the installation of repair of warning devices and radio communications.	5. Expansion of the Electronic Services Division to accommodate demands associated with fire and rescue services, EMS services, law enforcement needs and including the installation of repair of warning devices and radio communications.	PS

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	Issues to be discussed at the Map stage	Issues to be addressed in the Draft Concept Plan (White Paper)	Issues to be addressed in the Draft Comprehensive Plan	Bold text indicates issues for specific COC consideration			
123	Providing Fire and Rescue Services	Access and egress, roads and bridges			Consider access and egress of fire and rescue equipment when planning and making road/bridge width and capacity decisions and when connecting new developments with adjacent existing ones to provide multiple routes of access.	3. Access and egress of fire and rescue equipment must be considered when planning and making road/bridge width and capacity decisions and when connecting new developments with adjacent existing ones to provide multiple routes of access.	PS
124	Providing Fire and Rescue Services	Apparatus			Continue funding of the apparatus replacement program.	2. Continue funding of the apparatus replacement program.	PS
125	Providing Fire and Rescue Services	Funding			Increase county funding to reduce need for fund raising.	1. Increase county funding to reduce need for fund raising.	PS
126	Providing Fire and Rescue Services	Funding, paid staff			Provide funding to support those departments that need to hire paid personnel.	4. Provide funding to support those departments that need to hire paid personnel.	PS
127	Providing Fire and Rescue Services	Hydrants, holding tanks			Require new developments without public water systems to provide access to water in case of fire. Examples include the installation of dry hydrants or holding tanks.	1. Require new developments without public water systems to provide access to water in case of fire. Examples include the installation of dry hydrants or holding tanks.	PS
128	Providing Fire and Rescue Services	Sprinklers, residential and commercial development			Require building sprinkler systems in all new residential and commercial development with public water systems.	2. Residential sprinklers are required in some municipalities. The consensus among fire service personnel in the county is that such should be required in all new residential and commercial development with public water systems.	PS
129	Providing Fire and Rescue Services	Training facility			Establish a Fire Training Facility in Cecil County	5. Establish a Fire Training Facility in Cecil County to reduce travel.	PS
130	Providing Fire and Rescue Services	Volunteers, funding sources			Establish funding source for additional support of volunteers (e.g. Impact Fees).	1. Establish funding source for additional support of volunteers (e.g. Impact Fees).	PS
131	Providing Fire and Rescue Services	Volunteers, funding sources, incentives			Provide funding for incentives to promote volunteer activity.	2. Provide funding for incentives to promote volunteer activity.	PS
132	Providing Fire and Rescue Services	Volunteers, recruitment			Provide funding for volunteer recruitment.	3. Provide funding for volunteer recruitment.	PS
133	Providing Fire and Rescue Services/Managing Growth	Facilities, CIP			Establish a capital improvement program for the purpose of land acquisition and buildings.	3. Establish a capital improvement program for the purpose of land acquisition and buildings.	PS
134	Providing Fire and Rescue Services/Managing Growth	Funding, facilities			Determine the adequacy of the present appropriations program in light of the predicted growth of the county.	4. Determine the adequacy of the present appropriations program in light of the predicted growth of the county.	PS
135	Providing Juvenile Services	Facilities			Develop a juvenile detention facility or evening reporting center	2. A juvenile detention facility or evening reporting center located in Cecil County is requested in future years and before 2030.	PS
136	Providing Juvenile Services	Personnel			Provide staff should be provided in conjunction with the needs for services.	1. Additional staff should be provided in conjunction with the needs for services.	PS
137	Providing Law Enforcement	Facilities			Create a Central Booking Center that is operational 24 hours a day, 7 days a week.	1. Create a Central Booking Center that is operational 24 hours a day, 7 days a week.	PS
138	Providing Law Enforcement	Facilities, substations		Identify funding for additional facilities, including substations and other infrastructure to support both law enforcement and corrections.	Substations will be needed south of the canal in the proximity of Chesapeake City and Cecilton, as well as in the northwest part of the County in the proximity of Rising Sun and Conowingo. Information as to the specifics of such will be determined according to growth, crime rate and needs to protect and serve the citizenry.	4. Identify funding for additional facilities, including substations and other infrastructure to support both law enforcement and corrections. Substations will be needed south of the canal in the proximity of Chesapeake City and Cecilton, as well as in the northwest part of the County in the proximity of Rising Sun and Conowingo. Information as to the specifics of such will be determined according to growth, crime rate and needs to protect and serve the citizenry.	PS

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139	Providing Law Enforcement	Personnel, recruitment, retention			Provide salary and benefit packages that will allow the County to recruit and retain qualified candidates and address the current shortage of law enforcement officers.	3. Provide salary and benefit packages that will allow the County to recruit and retain qualified candidates to address the current shortage of law enforcement officers.	PS
140	Providing Law Enforcement	Technology, efficiencies			Support the need to invest more money in technology to deliver efficient and effective public safety services.	5. Support the need to invest more money in technology to deliver efficient and effective public safety services.	PS
141	Providing Law Enforcement	Training, personnel			Provide support that is sensitive to the time constraint needed to train law enforcement officers.	6. Provide support that is sensitive to the time constraint needed to train law enforcement officers. It generally takes four to six months to recruit and hire a new law enforcement officer. Once hired, there is a 26 week training academy and 8 weeks of field training required before the officer is fully certified.	PS
142	Providing Law Enforcement/Managing Growth	Personnel			Provide funding to increase the number of law enforcement personnel, including sworn and civilian support staff, to meet anticipated demand for additional public safety services associated with growth.	2. Provide funding to increase the number of law enforcement personnel, including sworn and civilian support staff, to meet anticipated demand for additional public safety services associated with growth.	PS
143	Providing Law Enforcement/Managing Growth	Planning for growth			Establish a public safety committee to periodically review demographic information to adequately prepare and plan for future population expansion.	7. Establish a public safety committee to periodically review demographic information to adequately prepare and plan for future population expansion.	PS
144	Providing Solid Waste Services	Facilities, regulations, land use		Future solid waste management facilities must be developed in accordance with the County's zoning and land use regulations, and consistent with the State, regional, and local comprehensive land use plans and regulations.		3. Future solid waste management facilities must be developed in accordance with the County's zoning and land use regulations, and consistent with the State, regional, and local comprehensive land use plans and regulations.	PS
145	Providing Solid Waste Services	Gas to energy		Pursue the gas-to-energy production sales at the Central Landfill as long as the benefits are cost effective.		8. Pursue the gas-to-energy production sales at the Central Landfill as long as the benefits are cost effective.	PS
146	Providing Solid Waste Services	Land use		The County's solid waste goals and objectives must be consistent with the land uses stated in the Comprehensive Plan.		1. Goals and objectives must be consistent with the land uses stated in the County's Comprehensive Plan.	PS
147	Providing Solid Waste Services	Land use, regulations		Solid waste facilities must conform to all applicable land uses and federal, state, and local regulations.		2. Solid waste facilities must be in conformance with all applicable land uses and federal, state, and local regulations.	PS
148	Providing Solid Waste Services	Recycling		Encourage single stream recycling.		6. Encourage single stream recycling.	PS
149	Providing Solid Waste Services	Waste to energy		Pursue waste to energy diversions to extend the life cycle of the current solid waste management facilities.		7. Pursue waste to energy diversions to extend the life cycle of the current solid waste management facilities.	PS
150	Providing Solid Waste Services	Waste to energy, partnerships		Pursue waste-to-energy options independently or in partnership with Harford County or other regional interested parties.		9. Pursue waste-to-energy options independently or in partnership with Harford County or other regional interested parties.	PS
151	Providing Solid Waste Services/Managing Growth	Facilities			Expand existing facilities where possible to meet County needs.	4. Expand existing facilities where possible to meet County needs.	PS
152	Providing Solid Waste Services/Managing Growth	Facilities, CIP		Plan capital improvements based on growth projections.		5. Plan capital improvements based on rate of growth projections.	PS

Cecil County Comprehensive Plan
Citizens Oversight Committee Goals, Objectives, Policies and Action Items

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153	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Support the Board of Library Trustees' plans to accommodate growth and demand for new or expanded facilities in Elkton, North East, and Rising Sun.	1. Support the Board of Library Trustees plans to accommodate growth and demand for new or expanded facilities in Elkton, North East, and Rising Sun.	PS
154	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Support the Board's plan to provide quality branch libraries to accommodate growth and demand in Cecilton, the Port Deposit/Bainbridge area and Chesapeake City.	2. Support the Board's plan to provide quality branch libraries to accommodate growth and demand in Cecilton, the Port Deposit/Bainbridge area and Chesapeake City.	PS
155	Supporting Library Needs/Managing Growth	Libraries, infrastructure			Evaluate the need for library services in the Conowingo/Oakwood area and at Fair Hill.	3. Evaluate the need for library services in the Conowingo/Oakwood area and at Fair Hill.	PS
156	Supporting School Needs	Schools, infrastructure, construction process			Consider employing creative financing methods and streamlining the process to allow for the funding and building of projects of immediate need.	8. Consider employing creative financing methods and streamlining the process to allow for the funding and building of projects of immediate need.	PS
157	Supporting School Needs	Schools, partnerships, innovation, programming			Explore opportunities with other agencies, businesses and educational sources to develop innovative educational programs and partnerships.	6. Explore opportunities with other agencies, businesses and educational sources to develop innovative educational programs and partnerships.	PS
158	Supporting School Needs	Schools, strategic plan, infrastructure			**Make funds available to support the Cecil County Public Schools Strategic Plan.**	7. Funds must be made available to support the Cecil County Public Schools Strategic Plan.	PS
159	Supporting School Needs/Developing the Labor Force	Schools, curriculum, math and science, economic development			Identify and develop science, mathematics and technology programs that will provide students with the competencies and skill needed for emerging professions.	3. Identify and develop science, mathematics and technology programs that will provide students with the competencies and skill needed for emerging professions.	PS
160	Supporting School Needs/Developing the Labor Force	Schools, strategic plan, economic development			**Support funding of the Cecil College Strategic Plan as it shows vision and creates academic offerings that are responsive to the economic development needs of the region.**	1. Support funding of the Cecil College Strategic Plan as it shows vision and creates academic offerings that are responsive to the economic development needs of the region.	PS
161	Supporting School Needs/Developing the Labor Force	Schools, technology, career development			**Move forward with funding for the new comprehensive career and technology (CTE) high school.**	2. It is imperative for the County to move forward with funding for the new comprehensive career and technology (CTE) high school.	PS
162	Supporting School Needs/Developing the Labor Force	Schools, workforce development, needs of industry			Support academic program institutes that focus on the rapid development of learning solutions, to strengthen workforce development and is attentive to the "fast to market" requirements of private industry.	2. Support academic program institutes that focus on the rapid development of learning solutions, to strengthen workforce development and is attentive to the "fast to market" requirements of private industry.	PS
163	Supporting School Needs/Managing Growth	Schools, infrastructure		**Funding of the Capital Improvement Plan, even if State funding is not provided, must be a priority of the County. "Front funding" of projects may be necessary to avoid delay in addressing capacity issues in schools in high growth areas.**		1. Funding of the Capital Improvement Plan, even if State funding is not provided, must be a priority of the County. "Front funding" of projects may be necessary to avoid delay in addressing capacity issues in schools in high growth areas.	PS

Cecil County Comprehensive Plan
Citizens Oversight Committee Goals, Objectives, Policies and Action Items

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164	Supporting School Needs/Managing Growth	Schools, infrastructure			Consider funding source options that reflect the need to purchase land and construct school facilities within the growth areas as well as balance facility needs in the non-growth areas.	3. The County needs to consider funding source options that reflect the need to purchase land and construct school facilities within the growth areas as well as balance facility needs in the non-growth areas.	PS
165	Supporting School Needs/Managing Growth	Schools, infrastructure		**New or expanded school facilities should be required as concept plans are considered by the County. As sub divisions are presented to the Cecil County Planning Commission for approval, the school system shall review the current state rated capacities of those schools affected. If the facilities are over capacity the County should consider funding for the purchase of land and planning for any new or renovation/addition projects as recommended in the Capital Improvement Plan.**		4. New or expanded school facilities should be required as concept plans are considered by the County. As sub divisions are presented to the Cecil County Planning Commission for approval, the school system shall review the current state rated capacities of those schools affected. If the facilities are over capacity the County should consider funding for the purchase of land and planning for any new or renovation/addition projects as recommended in the Capital Improvement Plan.	PS
166	Supporting School Needs/Managing Growth	Schools, infrastructure, Cecil College			Support infrastructure needs related to institutional growth with special consideration to additional acreage at the North East and Bainbridge locations and the optimal utilization of Elkton Station.	4. Support infrastructure needs related to institutional growth with special consideration to additional acreage at the North East and Bainbridge locations and the optimal utilization of Elkton Station.	PS
167	Supporting School Needs/Managing Growth	Schools, infrastructure, Cecil College			Support the Bainbridge expansion to provide programs and services to the western corridor of the County.	5. Support the Bainbridge expansion to provide programs and services to the western corridor of the County.	PS
168	Supporting School Needs/Managing Growth/Developing the Labor Force	Educational programming, BRAC, economic development, partnerships			Support the school system's science, technology, engineering and mathematic curriculum; invest in STEM and other such programs will help prepare for the Base Realignment and Closure (BRAC) initiative of the United States Department of Defense and the opportunities coming to the County. The STEM program needs to have business partners and college accessibility.	5. The County needs to support the school system's science, technology, engineering and mathematic curriculum; investing in STEM and other such programs will help prepare for the Base Realignment and Closure (BRAC) initiative of the United States Department of Defense and the opportunities coming to the County. The STEM program needs to have business partners and college accessibility.	PS
169	Providing Housing Options	Housing, seniors, assisted living facilities		Encourage the development of housing options for active senior adults and associated care facilities.		10. Encourage the development of housing options for active senior adults and associated care facilities.	HR
170	Providing Housing Options	Housing stock		Promote the Preservation or Renovation of Existing Housing Stock		17. Promote the Preservation or Renovation of Existing Housing Stock	HR
171	Supporting Affordable Housing	Housing, Homelessness	Address the housing needs of the economically disadvantaged and the homeless by focusing on affordable housing.			4. Address housing need of the economically disadvantaged and the homeless with the focus on affordable housing.	HR
172	Supporting Affordable Housing	Workforce housing, transit		Develop workforce housing to create opportunities for ownership in proximity to employment and mass transit.		15. Develop workforce housing to create opportunities for ownership in close proximity to employment and mass transit.	HR
173	Supporting Affordable Housing	Workforce housing			Include the recommendations in the 2006 Governor's Task Force on Work Force Housing in the Comprehensive Plan.	18. The sub-committee supports the recommendations presented in the 2006 Governor's Task Force on Work Force Housing and further recommends that these recommendations be considered by the Oversight Committee for inclusion in the 2010 Cecil County Comprehensive Plan	HR

DRAFT MATRIX -- Sorted Goals
May 22, 2009

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174	Providing Recreational Facilities	Adequate facilities			Ensure continued or alternate use of existing facilities and recreational land.	3. Ensure continued or alternate use of existing facilities and recreational land.	HR
175	Providing Recreational Facilities	Adequate facilities			Continue to address long term recreational needs in the Capital Improvement Plan (CIP).	5. Continue inclusion of long term recreational needs in the Capital Improvement Plan (CIP).	HR
176	Providing Recreational Facilities	Adequate facilities		Recognize that funding of the CIP for parks and recreation is an integral part of a successful residential and recreational plan.		6. Funding of the CIP for parks and recreation must be recognized by the County as an integral part of a successful residential and recreational development plan.	HR
177	Providing Recreational Facilities	Funding sources			Identify potential public and private partnerships and funding sources to implement recreation goals.	7. Explore additional public and private partnerships and funding sources to achieve recreation goals.	HR
178	Providing Recreational Facilities	Organizational capacity			Provide organizational leadership in coordinating and delivering park and recreational services.	8. Provide organizational leadership in coordinating and delivering park and recreational services.	HR
179	Providing Recreational Facilities	Parks, recreation facilities, land preservation			Provide facilities and programs to meet current and future demands as outlined in the LPPRP.	2. Provide facilities and programs to meet current and future demands as outlined in the LPPRP.	HR
180	Providing Recreational Facilities	Trails, infrastructure		Promote the interconnection of Hiking and Biking Trails to provide a network of such trails throughout the County, including connections to the Lower Susquehanna Greenway in Harford County, and the White Clay Preserve in New Castle County.		1. Promote the interconnection of Hiking and Biking Trails to provide a network of such trails throughout the County, including connections to the Lower Susquehanna Greenway in Harford County, and the White Clay Preserve in New Castle County.	IT
181	Providing Recreational Facilities/Managing Growth	Adequate facilities		Locate new facilities in or convenient to existing populations and designated growth areas; meet demand for facilities in rural areas.		4. Locate new facilities in or convenient to existing populations and designated growth areas and meet existing unmet demand in rural areas.	HR
182	Supporting Arts and Culture	Schools, arts			Cultivate and encourage an interest in the performing arts by further strengthening the relations with area Arts Councils, the Community Cultural Center, and the fine and performing arts faculty/staff of the institution.	6. Cultivate and encourage an interest in the performing arts by further strengthening the relations with area Arts Councils, the Community Cultural Center, and the fine and performing arts faculty/staff of the institution.	PS
183	Developing New Water Supplies	Allocations, SRBC, drought management			Secure new allocations of water from the Susquehanna River Basin Commission, providing the necessary reservoirs for storage in case of drought..	1. Secure new allocations of water from the Susquehanna River Basin Commission, providing the necessary reservoirs for storage in case of drought..	WR
184	Developing New Water Supplies	Cisterns, health concerns, implementation tools			Draft new or amend existing County development and health regulations to permit and provide specifications for collection of rainwater in cisterns.	5. Draft new or amend existing County development and health regulations to permit and provide specifications for collection of rainwater in cisterns.	WR
185	Developing New Water Supplies	Desalinization			Investigate opportunities to implement water desalinization for public supply.	3. Investigate opportunities to implement water desalinization for public supply.	WR
186	Developing New Water Supplies	New sources, reservoirs		Secure new surface water sources within the county (per 2006 studies), providing the necessary reservoirs for storage.		2. Secure new surface water sources within the county (per 2006 studies), providing the necessary reservoirs for storage.	WR

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187	Developing New Water Supplies	Sources, recharge areas, implementation tools			Secure new groundwater sources within the county (per 2006 studies) and protect recharge areas from pollution through land use regulations (link to Land Use element).	4. Secure new groundwater sources within the county (per 2006 studies) and protect recharge areas from pollution through land use regulations (link to Land Use element).	WR
188	Developing New Water Supplies		Develop new water supplies			*Water Supply Goal 2: Develop new water supplies* :	WR
189	Enhancing Stormwater Management Programs	Environmental site design measures, implementation tools			Amend the County's development ordinances as necessary to implement the 2007 Maryland Stormwater Management Act to the maximum extent feasible, removing obstacles to Environmental Site Design (ESD) techniques, including engineering design that utilizes the soil's infiltration capacity under impervious surfaces.[5]	2. Amend the County's development ordinances as necessary to implement the 2007 Maryland Stormwater Management Act to the maximum extent feasible, removing obstacles to Environmental Site Design (ESD) techniques, including engineering design that utilizes the soil's infiltration capacity under impervious surfaces.[5]	WR
190	Enhancing Stormwater Management Programs	Impervious surface			Monitor the amount of impervious surface at the 8 digit watershed level and take measures to protect water quality, especially in watersheds that approach critical thresholds.[4]	1. Monitor the amount of impervious surface at the 8 digit watershed level and take measures to protect water quality, especially in watersheds that approach critical thresholds.[4]	WR
191	Enhancing Stormwater Management Programs		Enhance storm water management programs, to reduce non-point source loading of nutrients and sediment into the bay, and to increase infiltration and aquifer recharge			*Urban Non-Point Source Goal 1: Enhance storm water management programs, to reduce non-point source loading of nutrients and sediment into the bay, and to increase infiltration and aquifer recharge*	WR
192	Enhancing Stormwater Management Programs/Protecting Natural Resources	Afforestation, reforestation		**Develop afforestation and reforestation policies**		c. Develop afforestation and reforestation policies	WR
193	Enhancing Stormwater Management Programs/Protecting Natural Resources	Forests		Conserve existing forest during and after development		b. Conserve existing forest during and after development	WR
194	Enhancing Stormwater Management Programs/Protecting Natural Resources	Stream and wetland buffers		**Expand stream and wetland buffers**		a. Expand stream and wetland buffers	WR
195	Enhancing Stormwater Management Programs/Protecting Natural Resources	Water quality, forests, environmental corridors		**Adopt and amend forest policies as necessary to protect and improve water quality, as referred to in the Cecil County Green Infrastructure Plan and the Forest Conservation Act.**		3. Adopt and amend forest policies as necessary to protect and improve water quality, as referred to in the Cecil County Green Infrastructure Plan and the Forest Conservation Act.	WR
196	Enhancing Stormwater Management Programs/Protecting Open Space	Land acquisition, implementation tools		**Allocate funds from Maryland's Program Open Space to acquire land important for maintaining water quality.**		4. Allocate funds from Maryland's Program Open Space to acquire land important for maintaining water quality.	WR
197	Managing Impacts of Non Point Sources	Non point analysis, coordination with MDE			Update the non-point source loading analyses (including point source data) annually, and refine this analysis in coordination with MDE.[6]	1. Update the non-point source loading analyses (including point source data) annually, and refine this analysis in coordination with MDE.[6]	WR

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198	Managing Impacts of Non Point Sources	Water quality, wildlife habitats, forests, environmental corridors, tributary strategies		**Develop and administer a system to track and report on changes in the County's Green Infrastructure network, water quality, and habitat conditions. The system should include an inventory of priority restoration and reforestation opportunities, track nutrient management progress, and facilitate application of the County's Tributary Strategy goals.**		2. The County should develop and administer a system to track and report on changes in the County's Green Infrastructure network, water quality, and habitat conditions. The system should include an inventory of priority restoration and reforestation opportunities, track nutrient management progress, and facilitate application of the County's Tributary Strategy goals.	WR
199	Managing Impacts of Non Point Sources	Water reuse, onsite irrigation, non potable water			Promote re-use of storm water and treated wastewater for purposes such as on-site irrigation (storm water), non-potable process water (industrial activities), and other uses, where appropriate.	7. Promote re-use of storm water and treated wastewater for purposes such as on-site irrigation (storm water), non-potable process water (industrial activities), and other uses, where appropriate.	WR
200	Managing Impacts of Non Point Sources	Watershed planning, water quality, wetland restoration, environmental corridors, implementation tools		**Identify and designate Restoration Focus Watersheds (using 12-digit watersheds) where water quality enhancement would be encouraged through reforestation, wetland restoration, zoning, and other development ordinances. The goal would be to maintain or achieve at least 40% forest and wetland cover within these watersheds, including preservation of existing forest and wetland resources, as prescribed by the Cecil County Green Infrastructure Plan.**		6. The County Planning Department should identify and designate Restoration Focus Watersheds (using 12-digit watersheds) where water quality enhancement would be encouraged through reforestation, wetland restoration, zoning, and other development ordinances. The goal would be to maintain or achieve at least 40% forest and wetland cover within these watersheds, including preservation of existing forest and wetland resources, as prescribed by the Cecil County Green Infrastructure Plan.	WR
201	Managing Impacts of Non Point Sources	Wellhead protection, septic denitrification, nutrient offsets, septic systems			**Require all new development outside of existing public sewer service areas in the Chesapeake Bay Critical Area and wellhead protection areas, or within 300 feet of streams to use septic denitrification systems. Elsewhere, require nutrient offsets for subdivisions built using individual septic tanks.[7]**	3. Require all new development outside of existing public sewer service areas in the Chesapeake Bay Critical Area and wellhead protection areas, or within 300 feet of streams to use septic denitrification systems. Elsewhere, require nutrient offsets for subdivisions built using individual septic tanks.[7]	WR
202	Managing Impacts of Non Point Sources/Protecting Natural Resources	Forest conservation		**Review and revise as necessary the current Forest Conservation ordinance to target forest conservation areas in stream and wetlands buffers.**		4. The County should review and revise as necessary the current Forest Conservation ordinance to target forest conservation areas in stream and wetlands buffers.	WR
203	Managing Impacts of Non Point Sources/Protecting Natural Resources	Forest conservation, environmental corridors			**Create a County-level Forest Conservation program that would allow participation by of parcels that are not large enough to qualify for a state Forestry Stewardship Plan, where the parcel adjoins an area that is already in Forestry Stewardship, or is in a designated Green/Blue Infrastructure high priority area.**	5. Create a County-level Forest Conservation program that would allow participation by of parcels that are not large enough to qualify for a state Forestry Stewardship Plan, where the parcel adjoins an area that is already in Forestry Stewardship, or is in a designated Green/Blue Infrastructure high priority area.	WR

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204	Managing the Impacts of Non Point Sources		Manage the impacts of nonpoint source loading in a way that minimizes the impact of development.			*Urban Non-Point Source Goal 2: Manage the impacts of nonpoint source loading in a way that minimizes the impact of development.*	WR
205	Providing Wastewater Treatment Capacity		Provide new wastewater treatment capacity to meet projected demand.			*Waste Water Goal 2: Provide new wastewater treatment capacity to meet projected demand.*	WR
206	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity		Expand Countywide wastewater system capacity to accommodate projected growth, while complying with nutrient discharge limitations, the County, working with other public and private entities, should give high priority to wastewater system capacity improvements		4. In order to expand Countywide wastewater system capacity to accommodate projected growth, while complying with nutrient discharge limitations, the County, working with other public and private entities, should give high priority to the following improvements:	WR
207	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity			Provide additional water and wastewater capacity in the Elkton West Service Area	c. Provide additional water and wastewater capacity in the Elkton West Service Area	WR
208	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, capacity, trading system			Expand the North East (Seneca Point) WWTP to 5 MGD by 2030[3]. This will likely require the County to earn or purchase nutrient credits (through the provisions of MDE's Nutrient Trading Policy).	a. Expand the North East (Seneca Point) WWTP to 5 MGD by 2030[3]. This will likely require the County to earn or purchase nutrient credits (through the provisions of MDE's Nutrient Trading Policy).	WR
209	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, ENR			Retire existing minor WWTPs (such as Cherry Hill) and connect their flows to an ENR facility.	a. Retire existing minor WWTPs (such as Cherry Hill) and connect their flows to an ENR facility.	WR
210	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, ENR, tertiary treatment			Over the long term, upgrade all remaining WWTPs to ENR or better, through a combination of conventional and tertiary treatment.	b. Over the long term, upgrade all remaining WWTPs to ENR or better, through a combination of conventional and tertiary treatment.	WR
211	Providing Wastewater Treatment Capacity/Managing Growth	Facilities, nutrient caps			Expand the Meadowview WWTP. Meadowview discharges into the Christina River, which flows into the Delaware Bay and is governed by a less stringent TMDL than those required under the Chesapeake Bay nutrient caps.	b. Expand the Meadowview WWTP. Meadowview discharges into the Christina River, which flows into the Delaware Bay and is governed by a less stringent TMDL than those required under the Chesapeake Bay nutrient caps.	WR
212	Providing Wastewater Treatment Capacity/Managing Growth	Infrastructure, nutrient caps, TMDLs		Continue to ensure that existing and planned public wastewater collection and treatment systems meet projected demand without exceeding nutrient caps, TMDLs, and other water quality limitations.		1. Continue to ensure that existing and planned public wastewater collection and treatment systems meet projected demand without exceeding nutrient caps, TMDLs, and other water quality limitations.	WR
213	Providing Wastewater Treatment Capacity/Managing Growth	Nutrient caps, trading system			Utilize MDE's Nutrient Cap Management and Trading policy for point sources, and forthcoming regulations for nonpoint source trading, and identify nutrient reduction strategies that could provide credits to WWTPs.	2. Utilize MDE's Nutrient Cap Management and Trading policy for point sources, and forthcoming regulations for nonpoint source trading, and identify nutrient reduction strategies that could provide credits to WWTPs.	WR

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214	Providing Wastewater Treatment Capacity/Managing Growth	Wastewater treatment, evaluation, implementation tools			**Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration: a. sufficient wastewater discharge capacity exists or will exist to serve projected development, without jeopardizing the ability to meet projected wastewater needs within the remainder of the water service area; b. Total Maximum Daily Load (TMDL) or other regulated measures of water quality will not be exceeded**	3. Same wording as water supply policy Goal 1, Policy 2. Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration: a. sufficient wastewater discharge capacity exists or will exist to serve projected development, without jeopardizing the ability to meet projected wastewater needs within the remainder of the water service area; b. Total Maximum Daily Load (TMDL) or other regulated measures of water quality will not be exceeded	WR
215	Providing Water and Wastewater Infrastructure	County role		**County Government should maintain the lead responsibility for overseeing sewer and water infrastructure in the growth area, whether or not a Private Service Provider has been granted a franchise.**		2. County Government should maintain the lead responsibility for overseeing sewer and water infrastructure in the growth area, whether or not a Private Service Provider has been granted a franchise.	WR
216	Providing Water and Wastewater Infrastructure/Managing Growth	Regional planning			Work with the Cecil County COG, neighboring jurisdictions, the Susquehanna River Basin Commission, other regional organizations and private service providers to address water resource issues related to water supply, wastewater treatment, and nonpoint source pollution.	1. Work with the Cecil County COG, neighboring jurisdictions, the Susquehanna River Basin Commission, other regional organizations and private service providers to address water resource issues related to water supply, wastewater treatment, and nonpoint source pollution.	WR
217	Providing Water and Wastewater Infrastructure/Managing Growth	Water sources, Susquehanna		**Encourage and support the provision of water and wastewater services to commercial, industrial, governmental, and residential users in the designated Growth Area. Strongly recommend the withdrawal within Cecil County of Susquehanna River water for use in the County, rather than sources that may be subject to out-of-state controls.**		1. Encourage and support the provision of water and wastewater services to commercial, industrial, governmental, and residential users in the designated Growth Area. Strongly recommend the withdrawal within Cecil County of Susquehanna River water for use in the County, rather than sources that may be subject to out-of-state controls.	IT
218	Sustaining and Optimizing Wastewater Treatment Capacity	Community wastewater systems, capacity management plans		**Require the development and use of a Waste Water Capacity Management Plan (as defined by MDE) for all community wastewater systems, regardless of available capacity. (Same wording as the Water Supply)**		1. Require the development and use of a Waste Water Capacity Management Plan (as defined by MDE) for all community wastewater systems, regardless of available capacity. (Same wording as the Water Supply)	WR
219	Sustaining and Optimizing Wastewater Treatment Capacity	Community wastewater systems, health		**Develop or expand community wastewater treatment systems in areas with widespread septic system problems that are a health concern, cannot be addressed by on-site maintenance and management programs, and are too far from public sewer systems to be connected.**		6. Develop or expand community wastewater treatment systems in areas with widespread septic system problems that are a health concern, cannot be addressed by on-site maintenance and management programs, and are too far from public sewer systems to be connected.	WR

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220	Sustaining and Optimizing Wastewater Treatment Capacity	Retrofits, zoning			Amend the County Zoning Ordinance as necessary to eliminate any provisions allowing additional density for community system retrofits.	a. Amend the County Zoning Ordinance as necessary to eliminate any provisions allowing additional density for such retrofits.	WR
221	Sustaining and Optimizing Wastewater Treatment Capacity	Failing septics, health		Continue to actively pursue the abatement of failing septic systems—particularly those identified in the County Water and Sewer Master Plan—through connection to public systems.		5. Continue to actively pursue the abatement of failing septic systems—particularly those identified in the County Water and Sewer Master Plan—through connection to public systems.	WR
222	Sustaining and Optimizing Wastewater Treatment Capacity	Inflow and infiltration, capacity			Continue to identify and eliminate sources of inflow and infiltration (I/I) to free up additional capacity at treatment plants.	2. Continue to identify and eliminate sources of inflow and infiltration (I/I) to free up additional capacity at treatment plants.	WR
223	Sustaining and Optimizing Wastewater Treatment Capacity	Innovative methods		Encourage opportunities to use innovative and alternative methods of wastewater collection, treatment, and disposal, particularly in areas where nutrient loading is high.		3. Encourage opportunities to use innovative and alternative methods of wastewater collection, treatment, and disposal, particularly in areas where nutrient loading is high.	WR
224	Sustaining and Optimizing Wastewater Treatment Capacity	Land applications, tertiary treatment wetlands			Develop guidance for and identify areas in the County that are suitable for land application techniques (such as spray irrigation) and tertiary treatment wetlands.	a. Develop guidance for and identify areas in the County that are suitable for land application techniques (such as spray irrigation) and tertiary treatment wetlands.	WR
225	Sustaining and Optimizing Wastewater Treatment Capacity	Sludge management plan, land application, agriculture			Develop a Sludge Management Plan (for sludge from Cecil County and municipal wastewater treatment plants) that includes provision for land application on Ag land in the PPAs	b. Develop a Sludge Management Plan (for sludge from Cecil County and municipal wastewater treatment plants) that includes provision for land application on Ag land in the PPAs	WR
226	Sustaining and Optimizing Wastewater Treatment Capacity		Sustain and optimize existing wastewater treatment capacity			*Waste Water Goal 1: sustain and optimize existing wastewater treatment capacity*	
227	Sustaining and Optimizing Wastewater Treatment Capacity/Managing Growth	Extensions, health		Develop a Denied Access policy to govern water and sewer system extensions into rural areas in order to address health concerns.		4. Develop a Denied Access policy to govern water and sewer system extensions into rural areas in order to address health concerns.	WR
228	Sustaining and Protecting Water Supplies	Accounting and loss control			Implement water accounting and loss control procedures	b. Implement water accounting and loss control procedures	WR
229	Sustaining and Protecting Water Supplies	Buffers and setbacks, implementation tools			**Update and enhance the County's development ordinances to further protect drinking water supplies, through buffering and setback requirements, as well as other appropriate measures.**	7. Update and enhance the County's development ordinances to further protect drinking water supplies, through buffering and setback requirements, as well as other appropriate measures.	WR
230	Sustaining and Protecting Water Supplies	Conservation			**Implement conservation rate structures.**	d. Implement conservation rate structures.	WR
231	Sustaining and Protecting Water Supplies	Criteria, LPPRP, forest conservation		**Include water resource protection as a criterion in the Land Preservation, Parks and Recreation Plan (LPPRP) and for individual developments within Forest Conservation Plans.**		6. Include water resource protection as a criterion in the Land Preservation, Parks and Recreation Plan (LPPRP) and for individual developments within Forest Conservation Plans.	WR
232	Sustaining and Protecting Water Supplies	Drought management			**Create and implement drought management procedures**	8. Create and implement drought management procedures	WR

Cecil County Comprehensive Plan
Citizens Oversight Committee Goals, Objectives, Policies and Action Items

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233	Sustaining and Protecting Water Supplies	Public outreach			Conduct outreach programs to all Cecil County residents, whether on public water supply or individual wells.	9.　Conduct outreach programs to all Cecil County residents, whether on public water supply or individual wells.	WR
234	Sustaining and Protecting Water Supplies	Reuse, public outreach			Develop water reuse initiatives.	c.　Develop water reuse initiatives.	WR
235	Sustaining and Protecting Water Supplies	Surface water sources, groundwater recharge areas			**Establish and require watershed protection upstream of all community surface water sources and in groundwater recharge areas.**	b.　Establish and require watershed protection upstream of all community surface water sources and in groundwater recharge areas.	WR
236	Sustaining and Protecting Water Supplies	System audits			Conduct routine system-wide water audits	a.　Conduct routine system-wide water audits	WR
237	Sustaining and Protecting Water Supplies	Water conservation			**Design and implement a rigorous water conservation program for all public water supplies.**	10. Design and implement a rigorous water conservation program for all public water supplies.	WR
238	Sustaining and Protecting Water Supplies	Water quality, quantity, partnerships, sustainability		**The County, working cooperatively with the Municipalities, State agencies, and private water suppliers, should routinely monitor water quality and quantity in streams and aquifers to ensure that they remain at safe and sustainable levels.[2]**		4.　The County, working cooperatively with the Municipalities, State agencies, and private water suppliers, should routinely monitor water quality and quantity in streams and aquifers to ensure that they remain at safe and sustainable levels.[2]	WR
239	Sustaining and Protecting Water Supplies	Wellhead protection			**Establish and require wellhead protection around all public and community water supply wells.**	5.　Establish and require wellhead protection around all public and community water supply wells.	WR
240	Sustaining and Protecting Water Supplies	Wellhead protection			**Adopt the already-drafted wellhead protection ordinance (to include specific itemization of permitted and prohibited uses).**	a.　The WRE subcommittee recommends that the County adopt the already-drafted wellhead protection ordinance (to include specific itemization of permitted and prohibited uses).	WR
241	Sustaining and Protecting Water Supplies		Sustain and protect water supplies			*Water Supply Goal 1: Sustain and protect water supplies:*	WR
242	Sustaining and Protecting Water Supplies/Managing Growth	Allocation and expansion, prioritization		Growth areas, as designated by the County and its municipalities, should have the highest priority for water and sewer system allocation and expansion.		12. Growth areas, as designated by the County and its municipalities, should have the highest priority for water and sewer system allocation and expansion.	WR
243	Sustaining and Protecting Water Supplies/Managing Growth	Drinking water, infrastructure		Plan growth in a way that allows sufficient time to develop adequate drinking water and wastewater resources and infrastructure.		14. Plan growth in a way that allows sufficient time to develop adequate drinking water and wastewater resources and infrastructure.	WR
244	Sustaining and Protecting Water Supplies/Managing Growth	Funding, impact fees, implementation tools			**Require new development to pay for the cost of providing the water it needs, either directly, or indirectly using proffers, e.g. impact fees.**	11. Require new development to pay for the cost of providing the water it needs, either directly, or indirectly using proffers, e.g. impact fees.	WR
245	Sustaining and Protecting Water Supplies/Managing Growth/Protecting Agriculture/Natural Resources	Balancing growth		Aggressively pursue development of water resources infrastructure in growth areas in order to reduce development pressure on rural areas.		13. Aggressively pursue development of water resources infrastructure in growth areas in order to reduce development pressure on rural areas.	WR
246	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Agriculture, fees		Ensure the availability of water to serve agricultural purposes; encourage MDE to maintain existing permitted agricultural water appropriations and to maintain current water appropriation permit procedures for agricultural users, including fee exemption.		3.　Ensure the availability of water to serve agricultural purposes; encourage MDE to maintain existing permitted agricultural water appropriations and to maintain current water appropriation permit procedures for agricultural users, including fee exemption[1].	WR

	MAJOR ISSUE (What?)	TYPE of ISSUE	PROPOSED GOALS/OBJECTIVES (What are we trying to achieve? How would we measure it?)	PROPOSED POLICIES (What should we do?)	PROPOSED ACTION ITEMS (What will we do?)	COMMITTEE INPUT	CMTE
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247	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Community water systems, capacity management plans			**Require the development and use of Drinking Water and Wastewater Capacity Management Plans (as defined by MDE) for all community water systems, regardless of available capacity.**	1. Require the development and use of Drinking Water and Wastewater Capacity Management Plans (as defined by MDE) for all community water systems, regardless of available capacity.	WR
248	Sustaining and Protecting Water Supplies/Providing Water and Wastewater Infrastructure	Drinking water, evaluation, implementation tools			**Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration, sufficient drinking water exists to serve proposed development without jeopardizing the ability to meet projected water needs within the remainder of the water service area or watershed (See Wastewater policies, Goal 2, policy 4)**	2. Amend the County's land development regulations to require a positive determination that, for all rezoning requests and proposed development (as depicted on site plans/subdivision plats) under consideration, sufficient drinking water exists to serve proposed development without jeopardizing the ability to meet projected water needs within the remainder of the water service area or watershed (See Wastewater policies, Goal 2, policy 4)	WR
249	Coordinating with Other COC Committees	Identifying growth areas		The WRE sub-committee recognizes the need for more effective strategies to channel development away from agricultural and forest land and towards designated growth areas. To that end, the WRE sub-committee urges that:		The WRE sub-committee recognizes the need for more effective strategies to channel development away from agricultural and forest land and towards designated growth areas. To that end, the WRE sub-committee urges that:	WR
250	Coordinating with Other COC Committees	Implementation tools, MALPF, Rural Legacy program		The Agriculture subcommittee should review our MALPF & Rural Legacy programs and ensure that the County maintains its active status		c. the Agriculture subcommittee should review our MALPF & Rural Legacy programs and ensure that the County maintains its active status	WR
251	Coordinating with Other COC Committees	Implementation tools, TDR		The Land Use, Agriculture, and Infrastructure subcommittees should review and improve the current TDR program.		a. the Land Use, Agriculture, and Infrastructure subcommittees should review and improve the current TDR program.	WR
252	Coordinating with Other COC Committees	Implementation tools, TDR		The Infrastructure subcommittee should re-examine and propose options to accelerate the completion of water and sewer infrastructure in the designated growth areas, thereby creating a receiving area for Transfer of Development Rights and providing an incentive for growth to avoid rural areas.		b. the Infrastructure subcommittee should re-examine and propose options to accelerate the completion of water and sewer infrastructure in the designated growth areas, thereby creating a receiving area for Transfer of Development Rights and providing an incentive for growth to avoid rural areas.	WR
253	Coordinating with Other COC Committees	Natural Resources District		The Land Use and Agriculture subcommittees should review the "Preserved Ag Land and Natural Resource Land District" proposed by Dan Derr.		d. the Land Use and Agriculture subcommittees should review the "Preserved Ag Land and Natural Resource Land District" proposed by Dan Derr.	WR
254	Protecting Agriculture/Natural Resources	**Priority Preservation Area**					
255		**County's Future Growth Potential**					
256		**Town District area south of Rising Sun**					
257		**Potential growth area south of Frenchtown Road**					
258		**Designation of commercial areas on the Land Use Map**					

DRAFT MATRIX -- Sorted Goals
May 22, 2009

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259		Density in the Rural Areas					
260		Protection of key environmental areas					
261		"Growth area" v "Growth Corridor"					
262		Priority Funding Area v Growth Corridor					
263		Map changes for consistency with Elkton Comprehensive Plan					
264		Identification of villages					