



CECIL COUNTY PUBLIC SCHOOLS
 DEPARTMENT OF BUSINESS SERVICES
 GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
 201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • www.ccps.org

Jeffrey A. Lawson, Ed.D.
 Superintendent of Schools

Dawn K. Branch
 President, Board of Education

November 13, 2018

Dr. Alan McCarthy
 200 Chesapeake Blvd
 Suite 2100
 Elkton, Maryland 21921

Dear Dr. McCarthy:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for October 2018 at their regular Board Meeting on November 12, 2018. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2019 operating budget.

Revenue		Expenditure	
Local Appropriation	\$ -	Administration	\$ 171,271
Other Revenue	614,976	Instruction Leadership/Support	(34,652)
State Revenue	351,645	Instruction Salaries/Wages	382,148
Federal Revenue	145,195	Instruction Materials/Supplies	(589,139)
		Instruction Other Costs	172,488
		Special Education	471,761
		Student Personnel Services	208,235
		Student Health Services	2,231
		Student Transportation	114,159
		Operation of Plant	50,649
		Maintenance of Plant	(3,061)
		Fixed Charges	165,481
		Community Services	-
		Capital Outlay	245
Total Revenue	\$ 1,111,816	Total Expenditures	\$ 1,111,816

Sincerely,

Jeffrey A Lawson, Ed.D.
 Superintendent

JAL/ees

- cc: Lisa Saxton, Finance Manager, Cecil County Government
 Rebecca Anderson, Budget Manager, Cecil County Government
 Jeffrey Koss, Accounting Manager, Cecil County Government
 Thomas Kappra, Chief Financial Officer, Cecil County Public Schools
 Erynn Seato, Assistant in Business Services, Cecil County Public Schools

The following budget adjustments were recorded for the period 10/1/18 to 10/31/18:

Restricted Other Revenue		
Description	Project Number	Amount
FY19 Chesapeake Bay Trust Mini PK-12 Environmental Education Grant program supporting Elk Neck Elementary students' environmental education.	13519	\$ 4,034
FY19 CareFirst BlueCross BlueShield Wellness Grant supporting wellness initiatives for employees.	15119	33,000
FY19 Aetna Wellness Grant supporting wellness initiatives for employees.	15619	25,000
FY19 MABE Fund Grant program to purchase new cafeteria tables for Elk Neck Elementary.	15719	15,000
FY19 MABE Pool Grant program providing security camera devices and upgrades at four schools.	16019	15,000
FY19 American Legion of Rising Sun donations to Bay View Elementary, Calvert Elementary, Conowingo Elementary, and Rising Sun Elementary to provide educational materials.	17419	5,500
FY19 Kenmore Elementary PTO donation to provide classroom materials.	18119	1,700
FY19 PNC Growing Up Great grant to support the Early Childhood Advisory Council initiatives.	18419	5,000
FY19 YES Organization grant to Cecil Manor Elementary and Holly Hall Elementary to support the My Family Matters program.	18619	2,000
FY19 Cogentrix donation to support English Language Arts (ELA) classroom supplies.	19519	2,000
FY19 Conowingo Lions Club donation to Conowingo Elementary for classroom and nursing supplies.	19819	5,000
FY19 Hostetter Insurance Agency donation to Charlestown Elementary to support classroom supplies, parent involvement activities, staff development opportunities, and communication upgrades.	20319	5,000
FY19 Snapdragon Book Foundation grant to Bay View Elementary to provide new media instructional resources.	20519	20,000
FY19 Mumford and Miller Concrete donation to Holly Hall Elementary to support PBIS initiatives.	20719	250
FY19 MABE Risk Control Reward grant to support the implementation of an Emergency Response Information Portal (ERIP).	21519	7,400
Total		\$ 145,884

Restricted State Revenue		
Description	Project Number	Amount
FY19 Readiness for Kindergarten grant for staff salaries, early childhood classroom supplies, and conference attendance.	49019	\$ 19,645
Total		\$ 19,645

Restricted Federal Revenue		
Description	Project Number	Amount
Additional FY19 Title I funding.	10019	\$ 12,579
FY19 CTE Reserve Fund grant providing staff training and student supplies for Computer Science, CASE, and PLTW Engineering programs.	11419	46,584
Reduction in FY19 Title III English Language Learner grant funds.	14319	(629)
Reduction in FY18 Restorative Practices grant funds.	14918	(1,351)
Additional FY19 Title IIA Improving Teacher Quality grant funding to provide additional staff development trainings.	15419	52,525
FY18 Title IIA Summer Symposia/Secondary Workshops grant supporting staff development trainings.	15518	487
FY19 Title IIA Improving Teacher Quality Supplemental grant supporting staff development trainings.	15519	22,500
FY19 Work-Based Learning Collaborative grant providing special education students supports needed for the transition from school to careers.	42619	12,500
Total		\$ 145,195

The following budget adjustments were recorded for the period 10/1/18 to 10/31/18:

Unrestricted State Revenue		
Description	Project Number	Amount
Increase in Special Education Non-Public state funding.	n/a	\$ 332,000
Total		\$ 332,000

Unrestricted Other Revenue		
Description	Project Number	Amount
Additional revenue collected for summer of 2018 UCSCA program.	90300	\$ 20,402
Donation from Calvert Elementary to purchase student media supplies.	n/a	3,229
Donation from Cecil County School of Technology to support repairs to a tractor.	n/a	3,365
Private citizen donations to Cecilton Elementary, Charlestown Elementary, and Holly Hall Elementary for classroom supplies.	n/a	475
Use of fund balance for FY18 school per pupil allocation balances carried forward.	n/a	21,621
Use of fund balance for special education non-public local expenses.	n/a	420,000
Total		\$ 469,092

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	82,463,528	-	-	82,463,528	27,487,844	-	54,975,684
22 Other Revenue	1,953,168	469,092	2,659,785	4,612,953	328,484	-	4,284,469
24 State Revenue	106,513,246	332,000	332,000	106,845,246	35,241,419	-	71,603,827
Grand Total	190,929,942	801,092	2,991,785	193,921,727	63,057,747	-	130,863,980

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	4,831,318	132,029	132,029	4,963,347	1,894,486	3,028,731	40,130
02 Instruction -Leadership/Support	14,452,521	(45,141)	72,055	14,524,576	4,113,504	9,592,942	818,130
03 Instruction -Salaries/Wages	73,274,134	(11,642)	(5,345)	73,268,789	11,470,008	60,528,454	1,270,327
04 Instruction-Materials/Supplies	2,982,726	(29,327)	407,916	3,390,642	871,675	44,495	2,474,472
05 Instruction-Other Costs	3,327,906	32,381	160,683	3,488,589	1,207,483	976,839	1,304,267
06 Special Education	24,560,120	497,124	584,138	25,144,258	3,793,243	20,267,698	1,083,317
07 Student Personnel Services	1,567,938	161,551	161,551	1,729,489	337,792	1,077,335	314,362
08 Student Health Services	1,722,708	1,630	1,630	1,724,338	298,953	1,366,683	58,702
09 Student Transportation	10,026,280	14,654	26,926	10,053,206	2,785,422	715,047	6,552,737
10 Operation of Plant	11,161,069	50,649	60,766	11,221,835	3,436,872	5,063,318	2,721,645
11 Maintenance of Plant	4,173,718	(3,061)	4,571	4,178,289	1,420,497	2,018,292	739,500
12 Fixed Charges	38,393,262	-	(14,245)	38,379,017	10,433,725	16,691,434	11,253,858
14 Community Services	30,000	-	-	30,000	13,530	-	16,470
15 Capital Outlay	426,242	245	1,399,110	1,825,352	866,745	413,109	545,498
Grand Total	190,929,942	801,092	2,991,785	193,921,727	42,943,935	121,784,377	29,193,415

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	124,719,266	5,040	5,327	124,724,593	23,435,908	98,722,944	2,565,741
02 Contracted Charges	14,864,101	67,657	599,351	15,463,452	4,850,216	2,460,773	8,152,463
03 Supplies and Materials	4,462,181	(7,317)	668,220	5,130,401	1,550,450	305,155	3,274,796
04 Other Charges	43,666,731	(16,288)	45,732	43,712,463	11,955,263	17,717,941	14,039,259
05 Land, Buildings, Equipment	1,362,663	-	921,155	2,283,818	934,087	212,328	1,137,403
08 Transfers	1,855,000	752,000	752,000	2,607,000	218,011	2,365,236	23,753
Grand Total	190,929,942	801,092	2,991,785	193,921,727	42,943,935	121,784,377	29,193,415

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
22 Other Revenue	-	145,884	245,679	245,679	127,461	-	118,218
24 State Revenue	614,649	19,645	(178,658)	435,991	60,844	-	375,147
26 Federal	9,799,901	145,195	2,504,005	12,303,906	761,468	-	11,542,438
Grand Total	10,414,550	310,724	2,571,026	12,985,576	949,773	-	12,035,803

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	225,079	39,242	94,931	320,010	12,300	-	307,710
02 Instruction -Leadership/Support	7,941	10,489	9,301	17,242	7,964	-	9,278
03 Instruction -Salaries/Wages	2,207,208	393,790	797,712	3,004,920	404,754	1,744,690	855,476
04 Instruction-Materials/Supplies	1,079,546	(559,812)	(140,936)	938,610	534,866	111,405	292,339
05 Instruction-Other Costs	230,195	140,107	454,744	684,939	157,183	129,108	398,648
06 Special Education	3,958,508	(25,363)	332,681	4,291,189	990,216	3,434,434	(133,461)
07 Student Personnel Services	-	46,684	205,899	205,899	20,307	70,018	115,574
08 Student Health Services	-	601	485	485	-	-	485
09 Student Transportation	177,209	99,505	177,142	354,351	21,005	5,032	328,314
10 Operation of Plant	-	-	(106)	(106)	-	-	(106)
11 Maintenance of Plant	116,014	-	45,153	161,167	22,852	-	138,315
12 Fixed Charges	2,154,871	165,481	507,302	2,662,173	387,121	369,241	1,905,811
14 Community Services	257,979	-	86,718	344,697	108,514	149,411	86,772
15 Capital Outlay	-	-	-	-	-	-	-
Grand Total	10,414,550	310,724	2,571,026	12,985,576	2,667,082	6,013,339	4,305,155

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	5,421,114	417,409	1,211,881	6,632,995	1,127,431	4,353,048	1,152,516
02 Contracted Charges	944,488	101,420	422,514	1,367,002	359,449	1,096,367	(88,814)
03 Supplies and Materials	1,214,368	(568,504)	(92,842)	1,121,526	619,397	122,132	379,997
04 Other Charges	2,473,617	328,609	890,631	3,364,248	510,533	377,295	2,476,420
05 Land, Buildings, Equipment	16,600	-	6,324	22,924	22,274	5,417	(4,767)
08 Transfers	344,363	31,790	132,518	476,881	27,998	59,080	389,803
Grand Total	10,414,550	310,724	2,571,026	12,985,576	2,667,082	6,013,339	4,305,155

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	82,463,528	-	-	82,463,528	27,487,844	-	54,975,684
22 Other Revenue	1,953,168	614,976	2,905,464	4,858,632	455,945	-	4,402,687
24 State Revenue	107,127,895	351,645	153,342	107,281,237	35,302,263	-	71,978,974
26 Federal Revenue	9,799,901	145,195	2,504,005	12,303,906	761,468	-	11,542,438
Grand Total	201,344,492	1,111,816	5,562,811	206,907,303	64,007,520	-	142,899,783

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,056,397	171,271	226,960	5,283,357	1,906,786	3,028,731	347,840
02 Instruction -Leadership/Support	14,460,462	(34,652)	81,356	14,541,818	4,121,468	9,592,942	827,408
03 Instruction -Salaries/Wages	75,481,342	382,148	792,368	76,273,709	11,874,762	62,273,144	2,125,803
04 Instruction-Materials/Supplies	4,062,272	(589,139)	266,980	4,329,252	1,406,541	155,900	2,766,811
05 Instruction-Other Costs	3,558,101	172,488	615,427	4,173,528	1,364,666	1,105,947	1,702,915
06 Special Education	28,518,628	471,761	916,819	29,435,447	4,783,459	23,702,132	949,856
07 Student Personnel Services	1,567,938	208,235	367,450	1,935,388	358,099	1,147,353	429,936
08 Student Health Services	1,722,708	2,231	2,115	1,724,823	298,953	1,366,683	59,187
09 Student Transportation	10,203,489	114,159	204,068	10,407,557	2,806,427	720,079	6,881,051
10 Operation of Plant	11,161,069	50,649	60,660	11,221,729	3,436,872	5,063,318	2,721,539
11 Maintenance of Plant	4,289,732	(3,061)	49,724	4,339,456	1,443,349	2,018,292	877,815
12 Fixed Charges	40,548,133	165,481	493,057	41,041,190	10,820,846	17,060,675	13,159,669
14 Community Services	287,979	-	86,718	374,697	122,044	149,411	103,242
15 Capital Outlay	426,242	245	1,399,110	1,825,352	866,745	413,109	545,498
Grand Total	201,344,492	1,111,816	5,562,811	206,907,303	45,611,017	127,797,716	33,498,570

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	130,140,380	422,449	1,217,208	131,357,588	24,563,339	103,075,992	3,718,257
02 Contracted Charges	15,808,589	169,077	1,021,865	16,830,454	5,209,665	3,557,140	8,063,649
03 Supplies and Materials	5,676,549	(575,821)	575,378	6,251,927	2,169,847	427,287	3,654,793
04 Other Charges	46,140,348	312,321	936,363	47,076,711	12,465,796	18,095,236	16,515,679
05 Land, Buildings, Equipment	1,379,263	-	927,479	2,306,742	956,361	217,745	1,132,636
08 Transfers	2,199,363	783,790	884,518	3,083,881	246,009	2,424,316	413,556
Grand Total	201,344,492	1,111,816	5,562,811	206,907,303	45,611,017	127,797,716	33,498,570

Unrestricted Expenditures
% of Current Budget to Prior Year Trend

Category	Fiscal Year	Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2019	4,831,318	4,963,347	1,894,486	38%	
	2018	5,423,183	5,483,583	2,064,107	38%	
02 - INSTRUCTION-LEAD/SUPPORT	2019	14,452,521	14,524,576	4,113,504	28%	
	2018	14,296,983	14,458,792	4,036,034	28%	
03 - INSTRUCTION-SALARIES/WAGES	2019	73,274,134	73,268,789	11,470,008	16%	
	2018	72,448,250	72,079,877	11,071,420	15%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2019	2,982,726	3,390,642	871,675	26%	
	2018	3,485,702	3,726,471	1,813,014	49%	
05 - INSTRUCTION-OTHER COSTS	2019	3,327,906	3,488,589	1,207,483	35%	TIMING OF TECHNOLOGY CONTRACTED
	2018	3,571,367	4,206,650	819,588	19%	SERVICE INVOICES PAID
06 - SPECIAL EDUCATION	2019	24,560,120	25,144,258	3,793,243	15%	
	2018	23,460,582	23,579,119	3,628,607	15%	
07 - STUDENT PERSONNEL SERVICES	2019	1,567,938	1,729,489	337,792	20%	
	2018	1,394,170	1,394,170	301,203	22%	
08 - STUDENT HEALTH SERVICES	2019	1,722,708	1,724,338	298,953	17%	
	2018	1,694,515	1,696,135	325,520	19%	
09 - STUDENT TRANS	2019	10,026,280	10,053,206	2,785,422	28%	
	2018	9,690,679	9,689,408	2,787,283	29%	
10 - OPER PLANT	2019	11,161,069	11,221,835	3,436,872	31%	INCREASE IN UTILITY COSTS (ELECTRICITY)
	2018	11,571,491	11,580,670	3,008,268	26%	
11 - MAINTENANCE PLANT	2019	4,173,718	4,178,289	1,420,497	34%	
	2018	3,906,141	4,219,605	1,622,643	38%	
12 - FIXED CHARGES	2019	38,393,262	38,379,016	10,433,723	27%	
	2018	37,594,764	37,602,089	9,538,895	25%	
14 - COMMUNITY SERVICES	2019	30,000	30,000	13,530	45%	
	2018	30,000	30,000	9,126	30%	
15 - CAPITAL OUTLAY	2019	426,242	1,825,352	866,745	47%	PROJECTS USING FY17 FUND BALANCE TO BE COMPLETED IN FY19
	2018	348,947	348,947	109,935	32%	
TOTAL	2019	190,929,942	193,921,727	42,943,935	22%	
	2018	188,916,774	190,095,516	41,135,644	22%	
2019 - 2018		2,013,168	3,826,211	1,808,291		

**Unrestricted Budget Report
By Budget Rollup Code**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
ADMINISTRATIVE SERVICES	18,622,701	1,477,886	20,100,587	6,782,182	2,343,520	10,974,884	45%
10000 - BOARD	234,672	-	234,672	135,182	74,203	25,287	89%
20000 - SUPERINTENDENT	77,465	-	77,465	21,553	31,026	24,886	68%
30000 - DIV OF ADMIN SERVICES	9,425	-	9,425	2,435	-	6,990	26%
30100 - HR AND BENEFITS	69,206	-	69,206	17,996	7,500	43,710	37%
30200 - INFORMATION TECHNOLOGY	2,115,094	-	2,115,094	962,236	190,764	962,094	55%
30300 - ASST/ACCTBLTY	156,030	-	156,030	103,906	-	52,124	67%
30400 - SAFE SCHOOLS	47,900	677,539	725,439	105,071	110,617	509,751	30%
50000 - OFFICE OF FINANCE	1,541,233	14,246	1,555,479	218,332	213,624	1,123,523	28%
50100 - BUS SVCS	131,648	-	131,648	17,909	2,050	111,689	15%
50200 - PURCHASING	681,098	-	681,098	199,650	242,637	238,811	65%
50300 - UTILITIES	3,798,930	-	3,798,930	1,033,665	745,397	2,019,868	47%
60100 - STUDENT TRANS	7,405,000	-	7,405,000	2,171,500	87,659	5,145,841	31%
60200 - OPER PLANT	1,232,800	-	1,232,800	518,131	306,373	408,296	67%
60300 - MAINTENANCE PLANT	814,500	(214,601)	599,899	90,008	146,089	363,802	39%
60310 - ELECTRICAL SERVICES	78,000	31,806	109,806	75,198	15,664	18,944	83%
60311 - ELECTRICAL SERVICES - PROJECTS	-	46,600	46,600	2,558	-	44,042	5%
60320 - HVAC SERVICES	265,000	7,969	272,969	170,633	46,037	56,299	79%
60321 - HVAC SERVICES - PROJECTS	-	27,000	27,000	-	6,572	20,428	24%
60330 - SAFETY SERVICES	49,000	-	49,000	15,100	9,096	24,804	49%
60331 - SAFETY SERVICES - PROJECTS	-	-	-	-	-	-	0%
60340 - CARPENTRY SERVICES	60,000	-	60,000	36,741	-	23,259	61%
60341 - CARPENTRY SERVICES - PROJECTS	-	57,001	57,001	48,986	-	8,015	86%
60350 - GROUNDS MAINTENANCE	194,500	-	194,500	136,383	5,880	52,237	73%
60351 - GROUNDS MAINTENANCE - PROJECTS	-	59,000	59,000	33,414	-	25,586	57%
60600 - CAPITAL OUTLAY	131,200	721,326	852,526	677,805	102,332	72,388	92%
92500 - INSURANCE RECOVERY	-	50,000	50,000	-	-	50,000	0%
99100 - INDIRECT FEES	(470,000)	-	(470,000)	(12,210)	-	(457,790)	3%
EDUCATION SERVICES	12,239,367	1,132,501	13,371,868	2,491,952	4,712,639	6,167,278	54%
40000 - DIV OF ED SERVICES	2,130,500	(39,000)	2,091,500	339,315	212,196	1,539,989	26%
40100 - CAREER & TECHNOLOGY PROGRAM	585,855	18,365	604,220	244,132	1,356	358,732	41%
40200 - GIFTED AND TALENTED	4,470	-	4,470	1,125	400	2,945	34%
40300 - SPECIAL EDUCATION	1,700,000	42,990	1,742,990	408,684	136,326	1,197,980	31%
40310 - NONPUBLIC SCHOOL PROGRAMS	1,965,000	752,000	2,717,000	230,221	2,365,236	121,542	96%
40320 - PSYCHOLOGICAL SERVICES	130,000	143,832	273,832	86,864	151,057	35,911	87%
40330 - SPED RELATED SERVICES	600,000	(82,000)	518,000	87,864	387,481	42,655	92%
40340 - INFANTS AND TODDLERS	100,000	-	100,000	6,653	93,347	-	100%
40350 - STEP	-	126,024	126,024	15,677	-	110,347	12%
40400 - EARLY CHILDHOOD	35,999	-	35,999	1,130	-	34,869	3%

**Unrestricted Budget Report
By Budget Rollup Code**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
40500 - STUDENT PERSONNEL SERVICES	1,383,215	-	1,383,215	119,250	768,458	495,507	64%
40610 - HOME/HOSP	339,000	-	339,000	29,715	-	309,285	9%
40620 - ALTERNATIVE EDUCATION	420,000	-	420,000	26,914	-	393,086	6%
40700 - STUDENT HEALTH SERVICES	84,000	-	84,000	32,368	-	51,632	39%
40800 - MEDIA PROGRAMS	285,159	-	285,159	129,309	22,330	133,520	53%
40900 - GUIDANCE SERVICES	53,400	11,956	65,356	6,449	-	58,907	10%
41000 - MATH-ELEMENTARY	53,163	-	53,163	4,061	-	49,102	8%
41100 - MATH-SECONDARY	100,000	-	100,000	4,332	-	95,668	4%
41200 - ELA-ELEMENTARY	99,325	-	99,325	14,271	1,625	83,429	16%
41300 - ELA-SECONDARY	75,049	-	75,049	40,404	-	34,644	54%
41400 - ART	41,627	-	41,627	7,535	2,727	31,366	25%
41500 - MUSIC	160,718	23,162	183,880	63,958	-	119,923	35%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	26,801	-	26,801	5,460	-	21,341	20%
41800 - ESOL	47,367	-	47,367	9,848	-	37,520	21%
41900 - SCIENCE	99,095	11,672	110,767	11,851	42,857	56,059	49%
42000 - STEM	13,020	500	13,520	1,684	-	11,836	12%
42100 - SOCIAL STUDIES	72,752	-	72,752	3,233	-	69,520	4%
42200 - HEALTH EDUCATION	18,576	-	18,576	600	-	17,976	3%
42300 - PHYSICAL EDUCATION	52,650	-	52,650	9,797	-	42,853	19%
42400 - ATHLETICS	1,232,758	-	1,232,758	221,101	527,243	484,413	61%
70000 - EXEC DIR FOR ELEMENTARY	-	42,500	42,500	250	-	42,250	1%
80000 - EXEC DIR FOR MIDDLE	329,868	24,000	353,868	326,166	-	27,702	92%
90000 - EXEC DIR FOR HIGH	-	56,500	56,500	1,731	-	54,769	3%
ELEMENTARY SCHOOLS	645,516	336,212	981,728	223,878	10,272	747,577	24%
MIDDLE SCHOOLS	302,544	126,351	428,895	98,904	16,848	313,144	27%
HIGH SCHOOLS	412,632	152,074	564,706	148,596	8,794	407,314	28%
FTE SALARIES	158,707,182	(233,239)	158,473,943	33,198,423	114,692,304	10,583,218	93%
99999 - FTE SALARIES	120,313,920	(218,994)	120,094,926	22,764,697	98,000,868	(670,639)	101%
60400 - FIXED CHARGES	38,393,262	(14,245)	38,379,017	10,433,726	16,691,436	11,253,857	71%
TOTAL	190,929,942	2,991,785	193,921,727	42,943,935	121,784,377	29,193,415	85%