# APPROVED CECIL COUNTY, MARYLAND FISCAL YEAR 2012 BOARD OF COUNTY COMMISSIONER'S BUDGET MAY 24, 2011



JAMES T. MULLIN, PRESIDENT, 1<sup>ST</sup> DISTRICT

DIANA BROOMELL, VICE-PRESIDENT, 4<sup>TH</sup> DISTRICT

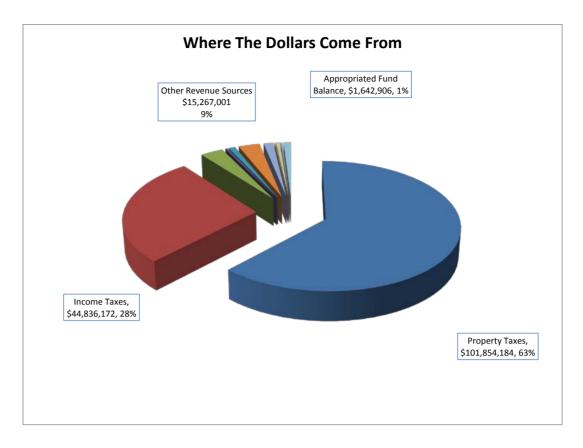
TARI MOORE, COMMISSIONER, 2<sup>ND</sup> DISTRICT

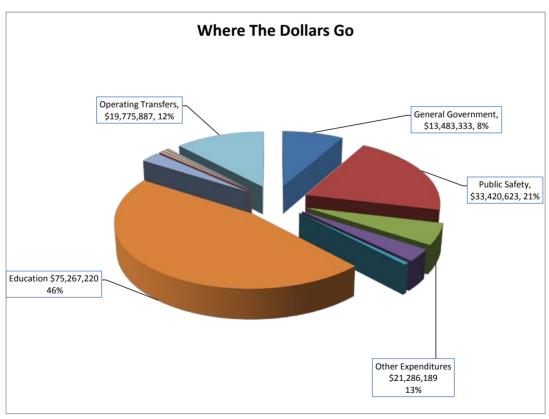
MICHAEL W. DUNN, COMMISSIONER, 3<sup>RD</sup> DISTRICT

ROBERT J. HODGE, COMMISSIONER, 5<sup>TH</sup> DISTRICT

### ALL FUNDS SUMMARY

							New Bond	
	Total	Total	Interfund	Interfund	Net Fund	Net Fund	Proceeds	Fund Balance
Fund	Revenues	Expenditures	Trans. In	Trans. Out	Revenues	Expend.	In Revenue	In Revenue
General Fund	163,233,252	163,233,252	751,000	19,775,887	162,482,252	143,457,365		1,642,906
Section 8 Program Housing	4,248,605	4,248,605	15,344		4,233,261	4,248,605		0
Highway Fund	0	0	0	0	0	0		
CARC	0	0	0		0	0		
Senior Services & Community Transit	3,077,022	3,077,022	1,031,028		2,045,994	3,077,022		
Emergency Shelter	37,000	37,000			37,000	37,000		
Weatherization	916,695	916,695			916,695	916,695		
Program Open Space	250,293	250,293	50,058		200,235	250,293		
Agricultural Land Preservation	1,942,000	1,942,000	500,000		1,442,000	1,942,000		1,412,000
Casino Local Impact Grants	3,021,667	3,021,667		2,155,000	3,021,667	866,667		
Debt Service	16,803,846	16,803,846	16,754,457		49,389	16,803,846		
General Capital Projects	6,623,000	6,623,000	1,241,000		5,382,000	6,623,000	3,095,000	
Cecil College Construction	1,203,000	1,203,000	0		1,203,000	1,203,000	1,203,000	
Board of Education Construction	1,721,000	1,721,000	1,418,000		303,000	1,721,000	303,000	
Library Construction	170,000	170,000	170,000		0	170,000		
Landfill Services	5,826,456	5,826,456			5,826,456	5,826,456	750,000	0
Water Services	1,102,597	1,102,597			1,102,597	1,102,597		0
Wastewater Services	9,031,435	9,031,435			9,031,435	9,031,435	1,850,000	448,500
Health Insurance	9,405,951	9,405,951			9,405,951	9,405,951		
Central Garage	1,489,402	1,489,402			1,489,402	1,489,402		
	230,103,221	230,103,221	21,930,887	21,930,887	208,172,334	208,172,334	7,201,000	3,503,406





# GENERAL FUND SUMMARY

		FY 11 Budget		FY 12 Requested		FY 12 Approved		Change from Prior Year	% Chg. PY
SUMMARY									
REVENUES BY ACCOUNT CLASSIFICATION									
Property Taxes	\$	101,291,202	\$	101,838,212	\$	101,326,773	\$	35,571	0.0%
Income Taxes		46,665,160		44,650,000		44,836,172		(1,828,988)	-3.9%
State Shared Taxes		4,375,000		4,995,279		5,113,847		738,847	16.9%
Other Local Taxes		490,000		521,000		521,000		31,000	6.3%
Licenses and Permits		1,323,530		1,485,130		1,485,130		161,600	12.2%
Revenue from Other Agencies		3,580,498		4,740,402		4,770,765		1,190,267	33.2%
Charges for Services		1,837,525		1,981,851		2,136,251		298,726	16.3%
Fines and Forfeitures		154,000		161,000		161,000		7,000	4.5%
Investment Earnings		750,000		875,000		875,000		125,000	16.7%
Miscellaneous Revenue		383,404		358,408		364,408		(18,996)	-5.0%
Total Operating Revenues	\$	160,850,319	\$	161,606,282	\$	161,590,346	\$	740,027	0.5%
Fund Balance Appropriation		2,725,827		9,341,781		1,642,906		(1,082,921)	-39.7%
TOTAL REVENUES	\$	163,576,146	\$	170,948,063	\$	163,233,252	\$	(342,894)	-0.2%
EXPENDITURES BY DEPARTMENT									
General Government	\$	13,192,024	\$	14,250,008	\$	13,483,333	\$	291,309	2.2%
Public Safety	Ψ	32,343,948	Ψ	33,842,040	Ψ	33,420,623	Ψ	1,076,675	3.3%
Highways, Streets and Bridges		2,814,521		10,133,625		8,744,503		5,929,982	210.7%
Health and Welfare		5,224,728		5,183,428		5,101,228		(123,500)	-2.4%
Recreation and Culture		931,360		968,389		957,521		26,161	2.8%
Education		76,518,233		76,618,085		75,267,220		(1,251,013)	-1.6%
Public Libraries		4,462,309		4,462,309		4,283,817		(178,492)	-4.0%
Economic Development		1,040,685		1,009,996		898,327		(142,358)	-13.7%
Agriculture		600,637		640,987		585,169		(15,468)	-2.6%
Municipalities		840,040		844,752		715,624		(124,416)	-14.8%
Operating Transfers		25,607,661		22,994,444		19,775,887		(5,831,774)	-22.8%
TOTAL EXPENDITURES	\$	163,576,146	\$	170,948,063	\$	163,233,252	\$	(342,894)	-0.2%
SURPLUS/(DEFICIT)	\$		\$	• •	\$		\$	· · /	

	FY 11 Budget	FY 12 Requested	FY 12 Approved	\$ Change from Prior Year	% Chg. PY	
SUMMARY						
REVENUES BY ACCOUNT CLASSIFICATION						
PROPERTY TAXES						
Real Property Taxes - Full Year	\$ 91,648,297	\$ 92,495,346	\$ 92,006,004	\$ 357,707		4%
Agricultural Tax Credit	(50,000)	(45,000)	(45,000)	5,000	-10.	
County Tax Deferrals	2,373	1,991	1,991	(382)	-16.	
Half Year New Construction	141,926	70,883	70,508	(71,418)	-50.	
Personal Property Tax - Sole Prop.	191,482	213,817	212,686	21,204	11.	
PPT - Public Utility PPT - Railroads	3,065,477	2,766,993	2,769,018	(296,459)		.7% .5%
Real Property Taxes - Railroads	80,434 41,591	86,193 43,361	83,269 44,824	2,835 3,233		3% 8%
PPT - Domestic Corporations	988.807	975,968	970,805	(18,002)		8%
PPT - Foreign Corporations	1,718,751	1,737,286	1,728,093	9,342		5%
PPT - Domestic LLC	358,838	423,232	420,993	62,155	17.	
PPT - Foreign LLC	553,207	654,572	651,109	97,902	17.	
PPT - Domestic LP	12,616	20,057	19,951	7,335	58.	
PPT - Foreign LP	174,480	185,183	184,203	9,723		6%
PPT - Domestic LLP	1,416	1,761	1,752	336	23.	
PPT - Foreign LLP	447	. 0	0	(447)	-100.	0%
PPT - Miscellaneous Entities	0	318	316	316	0.	0%
Discount - 2%	(895,404)	(989,700)	(989,700)	(94,296)	10.	5%
Enterprise Zone Real Property Taxes	832,863	722,554	722,554	(110,309)	-13.	2%
PILT - Non-Gov	1,559,511	1,558,930	1,558,930	(581)	0.	0%
Delinquent Penalties	213,541	257,349	257,349	43,808	20.	5%
Interest - 1 %	586,549	578,825	578,825	(7,724)	-1.	3%
Interest Earned - State Bay Restoration Fund	5,000	5,500	5,500	500	10.	.0%
Winding Brook Benefit Assessment	59,000	72,793	72,793	13,793		4%
Total Property Taxes	\$ 101,291,202	\$ 101,838,212	\$ 101,326,773	\$ 35,571	0.	.0%
INCOME TAYES						
Income Tax	46 66E 160	44,650,000	44,836,172	(4 020 000)	2	9%
income rax	46,665,160	44,050,000	44,030,172	(1,828,988)	-3.	970
STATE SHARED TAXES						
State Shared - Recordation	\$ 4,200,000	\$ 4,000,000	\$ 4,000,000	\$ (200,000)	\$	(0)
State Shared - Admissions	175,000	140,000	140,000	(35,000)	-20.	
State Shared - SHA Revenue	0	575,352	575,352	575,352	0.	0%
State Shared - Highway User Revenue	0	279,927	398,495	398,495	0.	0%
Total State Shared Taxes	\$ 4,375,000	\$ 4,995,279	\$ 5,113,847	\$ 738,847	16.	9%
OTHER LOCAL TAXES						
Trailer Tax	\$ 450,000	\$ 450,000	\$ 450,000	\$ -	0.	0%
Hotel Tax - Admin. Fee	15,000	15,000	15,000	0		.0%
Hotel Tax - County	25,000	56,000	56,000	31,000	124.	
Total Other Local Taxes	\$ 490,000	\$ 521,000	\$ 521,000	\$ 31,000	6.	3%
LICENSES AND PERMITS						
Business Licenses	\$ 93,000	\$ 95,000	\$ 95,000	\$ 2,000	2.	2%
Marriage Licenses	15,000	15,000	15,000	0		.0%
CATV Franchise Fees	319,000	333,010	333,010	14,010		4%
Security Interest Filing Fee	510	180	180	(330)	-64.	
Treasurer - Boating Permits	0	6,000	6,000	6,000		0%
Liquor Board - Sunday Sales	63,500	65,000	65,000	1,500		4%
Liquor Board - Licensing	111,320	121,215	121,215	9,895		9%
Law Enforcement - Slot Machines	2,500	2,500	2,500	0		.0%
Permits & Inspections - Hawkers and Peddlers	300	300	300	0		.0%
Permits & Inspections - Trailer Parks	10,000	12,500	12,500	2,500	25.	
Permits & Inspections - Plumbing  Permits & Inspections - Home Builders Guarantee	65,000	75,000 175	75,000 175	10,000		4% 7%
Permits & Inspections - Home Builders Guarantee Permits & Inspections - HVAC Permits	150 60,000	175 60,000	175 60,000	25 0	16.	.7%
Permits & Inspections - HVAC Permits Permits & Inspections - Coin Op Permits	10,000	7,500	7,500	(2,500)	-25.	
Permits & Inspections - Colli Op Fermits Permits & Inspections - Building Permits	500,000	500,000	500,000	(2,300)		.0%
Permits & Inspections - Reinspection	5,000	4,500	4,500	(500)	-10.	
Permits & Inspections - Missed Inspection	5,000	5,000	5,000	(500)		.0%
Permits & Inspections - Rissed Inspection  Permits & Inspections - Electrical Permits	0	32,000	32,000	32,000		.0%
Permits & Inspections - Electrical Licenses	0	80,000	80,000	80,000		.0%
Permits & Inspections - Electrical Fines	0	1,000	1,000	1,000		0%
Permits & Inspections - Electrical Exams	0	5,000	5,000	5,000		.0%
Permits & Inspections - Mobile Home Licenses	1,750	1,750	1,750	0,000		.0%
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		FY 11 Budget		FY 12 Requested		FY 12 Approved	\$	Change from Prior Year	% Chg. PY
Animal Control - Dog Licenses	\$	21,000	\$	20,000	\$	20,000	\$	(1,000)	-4.8%
DPW - Driveway Pipe Permits		3,000		3,000		3,000		0	0.0%
DPW - Grading Permits		30,000		30,000		30,000		0	0.0%
DPW - Grading Reinspection		3,500		2,500		2,500		(1,000)	-28.6%
DPW - Stop Work Orders		4,000		4,000		4,000		0	0.0%
DPW - Road Crossing Permits		0		3,000		3,000		3,000	0.0%
Total Licenses and Permits	\$	1,323,530	\$	1,485,130	\$	1,485,130	\$	161,600	12.2%
REVENUE FROM OTHER AGENCIES									
Operating Transfers In - Casino Local Impact Grant	\$		\$	801,000	\$	751,000	\$	751,000	0.0%
Circuit Court - Family Support Services Grant		290,790		314,323		314,323		23,533	8.1%
Circuit Court - AOC - Foster Care Project		11,500		10,500		10,500		(1,000)	-8.7%
Circuit Court - AOC - Child		0		34,000		34,000		34,000	0.0%
Circuit Court - Drug Court Coordinator Grant		293,600		293,600		293,600		0	0.0%
Circuit Court/SAO - Macromediation Grant		45,000		0		0		(45,000)	-100.0%
Neighborhood Youth Panel		71,194		83,523		83,523		12,329	17.3%
Domestic Violence Coordinating Council		48,810		50,273		50,273		1,463	3.0%
Liquor Board - Cops In Shops		4,625		4,625		4,625		0	0.0%
Planning and Zoning - Route 65		75,000		75,000		75,000		0	0.0%
Planning and Zoning - Critical Area		7,000		7,000		7,000		0	0.0%
Law Enforcement - Sex Offender Grant		30,000		31,400		31,400		1,400	4.7%
Law Enforcement - Regular Police Protection		167,340		339,064		339,064		171,724	102.6%
Law Enforcement - COPS Grant		0		0		80,363		80,363	0.0%
Law Enforcement - Supplemental Police Protection		186,172		0		0		(186,172)	-100.0%
DES - FEMA - Cert. Training		5,943		5,943		5,943		0	0.0%
DES - EMPG		72,000		80,424		80,424		8,424	11.7%
DES - State Homeland Security Grant		362,296		340,559		340,559		(21,737)	-6.0%
DES - MEMA - HMEP		17,152		17,000		17,000		(152)	-0.9%
DES - Right to Know		6,077		5,367		5,367		(710)	-11.7%
EMS - MIEMSS - State Matching		23,250		0		0		(23,250)	-100.0%
VFC - Fire, Ambulance, Rescue/Amoss		206,742		206,742		206,742		0	0.0%
DPW - ARRA - Roads		0		255,500		255,500		255,500	0.0%
DPW - Road Signs		0		3,000		3,000		3,000	0.0%
DPW - Weed Control Grant/Fees		56,650		50,310		50,310		(6,340)	-11.2%
DPW - Mosquito Control Fees		24,800		24,800		24,800		0	0.0%
DSS - Food Program		5,000		5,000		5,000		0	0.0%
DSS - Battered Spouse		336,266		336,266		336,266		0	0.0%
DV - Domestic Violence - State Shared Marriage		36,000		36,000		36,000		0	0.0%
DV - Rental Allowance		37,500		73,500		73,500		36,000	96.0%
DV - Battered Spouse		311,362		310,965		310,965		(397)	-0.1%
DV - Rape Crisis Center		54,138		54,138		54,138		0	0.0%
Healthy Marriage Initiative		556,000		556,000		556,000		0	0.0%
Haven House - Federal		82,590		82,590		82,590		0	0.0%
Haven House - State		50,701		52,990		52,990		2,289	4.5%
Parks & Recr Waterway Improvement		75,000		174,000		174,000		99,000	132.0%
Parks & Recr MDE - State Grant		10,000		5,000		5,000		(5,000)	-50.0%
Tourism Grant Total Revenue from Other Agencies	\$	20,000 3,580,498	\$	20,000 4,740,402	\$	20,000 4,770,765	\$	1,190,267	0.0% 33.2%
OUADOES FOR SERVICES									
CHARGES FOR SERVICES General - Deed Transfers	\$	23,500	\$	23,000	\$	23,000	\$	(500)	-2.1%
General - Document Sales	•	17,500	_	7,500	_	7,500	*	(10,000)	-57.1%
Board of Elections - Filing Fees		2,500		1,500		1,500		(1,000)	-40.0%
Treasurer - Town Collection Fee		4,000		7,500		7,500		3,500	87.5%
Treasurer - Admin. Fee - SBRF		500		1,500		1,500		1,000	200.0%
Treasurer - Advertising Revenue		70,000		70,000		70,000		0	0.0%
Treasurer - Legal Fees - Tax Sale		12,000		12,000		12,000		0	0.0%
Treasurer - Auctioneer Fees		3,500		3,500		3,500		0	0.0%
Treasurer - Returned Check Fees		0		3,000		3,000		3,000	0.0%
Liquor Board - Fees		13,416		7,950		7,950			-40.7%
Liquor Board - Fees Liquor Board - Advertising								(5,466) 0	-40.7% 0.0%
		3,250		3,250		3,250		0	
P & Z - Zoning and Filing Fees		3,000		3,000		3,000			0.0%
P & Z - Special Exceptions		11,250		11,250		11,250		0	0.0%
P & Z - Subdivision and Filing Fees		62,000		62,000		62,000		0	0.0%
P & Z - GIS Spatial Data Fees		3,000		3,000		3,000		0	0.0%
P & Z - Variance Fees		6,600		6,600		6,600		0	0.0%
P & Z - Site Plan		4,500		4,500		4,500		0	0.0%
r & Z - Site Flair		4,300		4,500		4,500		U	0.0

CHARGES FOR SERVICES - continued		FY 11 Budget		FY 12 Requested		FY 12 Approved	\$	Change from Prior Year	% Chg. PY
P & Z - Topo Sheets		500		500		500		0	0.0%
Board of Appeals - Filing Fees		500		500		500		0	0.0%
Law Enforcement - Sheriff's Fees		75.000		124,000		124,000		49.000	65.3%
Law Enforcement - Special Assignments		50,612		51,773		51,773		1,161	2.3%
Law Enforcement - Chesapeake City Patrol		47,013		48,091		48,091		1,078	2.3%
Law Enforcement - Charlestown Patrol		35,204		36,011		36,011		807	2.3%
Detention Center - Housing State Prisoners		120,000		90,000		90,000		(30,000)	-25.0%
CWR - Inmate Payback		25,000		20,000		145,000		120,000	480.0%
CWR - Urinalysis		3,000		2,000		12,000		9,000	300.0%
CWR - Weekend Urinalysis		12,000		10,000		20,000		8,000	66.7%
CWR - Inmate Labor Crews		0		3,500		3,500		3,500	0.0%
CWR - Weekend Prisoners Payback		12,000		10,000		10,000		(2,000)	-16.7%
CWR - Vending Machines		3,100		3,100		12,500		9,400	303.2%
Community Work Service Fees		3,500		3,500		3,500		0	0.0%
DES - Communications System User Fees		141,980		219,426		219,426		77,446	54.5%
DES - Outside Donations - Exelon		20,000		20,000		20,000		0	0.0%
911 - Civil Defense		600,000		612,300		612,300		12,300	2.1%
Permits & Inspections - Zoning Certificates		15,000		15,000		15,000		0	0.0%
Permits & Inspections - Legal Fees		3,000		3,000		3,000		0	0.0%
DPW - Stormwater Management		100,000		130,000		130,000		30,000	30.0%
DPW - Stormwater Management - Review		40,000		40,000		40,000		0	0.0%
DPW - Roads and Utility Inspections		125,000		125,000		125,000		0	0.0%
DPW - Roads and Utility Inspections - Review		5,000		6,000		6,000		1,000	20.0%
Parks and Recr Stemmers Run Payment Box		0		4,500		4,500		4,500	0.0%
Parks and Recr Safetyville		4,500		4,500		4,500		0	0.0%
Parks and Recr Fees Total Charges for Services	\$	155,100 1,837,525	\$	168,100 1,981,851	\$	168,100 2,136,251	\$	13,000 298,726	8.4% 16.3%
FINES AND FORFEITURES Circuit Court - Court Fines	\$	150,000	\$	150,000	\$	150,000	\$		0.0%
States Attorney - Bad Check Restitution	Φ	150,000	Φ	2,000	Ф	2,000	Ф	2,000	0.0%
Liquor Board - Fines		4.000		4,000		4,000		2,000	0.0%
Animal Control - Fines		4,000		5,000		5,000		5,000	0.0%
Total Fines and Forfeitures	\$	154,000	\$	161,000	\$	161,000	\$	7,000	4.5%
INVESTMENT EARNINGS									
Interest Earnings	\$	750,000	\$	875,000	\$	875,000	\$	125,000	16.7%
Total Interest Earnings	\$	750,000	\$	875,000	\$	875,000	\$	125,000	16.7%
MISCELLANEOUS REVENUE									
General Government - Vending		5,000		5,000	_	5,000	_	0	0.0%
Electrical/Elections - Rents and Concessions	\$	20,000	\$	7,500	\$	7,500	\$	(12,500)	-62.5%
General Government - Medicare Part D		29,000		28,000		28,000		(1,000)	-3.4%
Circuit Court - Miscellaneous Services		9,000		9,000		9,000		0	0.0%
IT, Purchasing - Miscellaneous Revenue		106,000		105,000		105,000		(1,000)	-0.9%
Health Department - Occupancy Fees		83,304		77,808		77,808		(5,496)	-6.6%
Brown Court - Occupancy Fees		2,500		2,500		2,500		0	0.0%
Law Enforcement - Fuel Reimbursement		6,600		6,600		6,600		0	0.0%
Detention Center - Rents and Concessions CWR - Rents and Concessions		65,000		65,000		65,000		0	0.0%
		2,000		2,000		8,000		6,000	300.0%
Parks and Recr - Wilson Rd Rents and Concess.  Parks and Recr - Arena - Rents and Concessions		55,000 0		10,000		10,000		(45,000)	-81.8% 0.0%
Total Miscellaneous Revenue	\$	383,404	\$	40,000 358,408	\$	40,000 364,408	\$	40,000 (18,996)	-5.0%
FUND BALANCE									
Fund Balance Available	\$	2,725,827	\$	9,341,781	\$	1,642,906	\$	(1,082,921)	-39.7%
TOTAL GENERAL FUND REVENUES	\$	163,576,146	\$	170,948,063	\$	163,233,252	\$	(342,894)	-0.2%

		FY 11		FY 12		FY 12		Change	% Chg. PY
EXPENDITURES BY DIVISION		Budget		Requested		Approved		Prior Year	Pĭ
GENERAL GOVERNMENT									
County Commissioners	\$	399,084	\$	419,259	\$	404,757	\$	5,673	1.4%
Office of the Administrator	Ψ	232,357	Ψ	176,711	Ψ	174,011	Ψ	(58,346)	-25.1%
Budget		111,437		113,374		113,050		1,613	1.4%
Administration Building Maintenance		650,810		780,730		709,154		58,344	9.0%
Purchasing Department		254,206		247,906		244,592		(9,614)	-3.8%
Purchasing Building Maintenance		750		404		404		(346)	-46.1%
Other General Government		2,242,179		3,346,282		2,954,569		712,390	31.8%
Judgments and Losses		10,000		10,000		10,000		0	0.0%
Reserve for Emergencies		125,000		125,000		0		(125,000)	-100.0%
Human Resources		576,505		588,499		585,170		8,665	1.5%
Treasurer's Office - Tax Collection		1,753,342		1,652,862		1,632,836		(120,506)	-6.9%
Information Technology		1,181,975		1,231,078		1,205,543		23,568	2.0%
Circuit Court		2,088,729		2,343,201		2,329,596		240,867	11.5%
Orphans Court		23,083		23,409		23,274		191	0.8%
Board of Elections		787,366		619,261		605,025		(182,341)	-23.2%
Voting Machine Maintenance		2,900		2,871		2,871		(29)	-1.0%
Liquor Board Licensing		225,542		220,271		172,452		(53,090)	-23.5%
Planning and Zoning		911,618		1,165,060		1,131,371		219,753	24.1%
Board of Appeals		28,500		28,500		28,500		0	0.0%
Planning Commission Change and Pay Critical Area (Marga vs/ P8.7)		37,500 327,828		37,500 0		37,500 0		(327,828)	0.0% -100.0%
Chesapeake Bay Critical Area (Merge w/ P&Z)  Courthouse Maintenance				1,117,830		1,118,658			-8.4%
Total General Government	\$	1,221,313 13,192,024	\$	14,250,008	\$	13,483,333	\$	(102,655) 291,309	2.2%
Total General Government	Ψ	13,132,024	Ψ	14,230,000	Ψ	13,403,333	Ψ	291,309	2.2 /0
PUBLIC SAFETY									
States' Attorney's Office	\$	1,767,404	\$	1,946,511	\$	1,807,404	\$	40,000	2.3%
Sheriff's Office - Law Enforcement	•	9,047,995	•	9,832,030	•	9,318,510	•	270,515	3.0%
COPS Grant		0		0		107,150		107,150	0.0%
Sheriff - Special Assignments		50,612		51,773		51,773		1,161	2.3%
Sheriff Patrol - Ches. City		47,013		48,091		48,091		1,078	2.3%
Sheriff Patrol - Charlestown		35,204		36,011		36,011		807	2.3%
Detention Center		6,951,329		7,096,742		6,614,665		(336,664)	-4.8%
Detention Center Maintenance		308,483		312,918		311,887		3,404	1.1%
County Work Release - (Merge w/ CARC)		875,150		973,288		2,102,456		1,227,306	140.2%
Community Work Service Program		0		0		0		0	0.0%
Department of Emergency Services		3,546,331		3,715,834		3,703,959		157,628	4.4%
Emergency Medical Services		3,098,354		3,167,699		3,091,112		(7,242)	-0.2%
Volunteer Fire Departments		4,488,980		4,405,087		4,009,071		(479,909)	-10.7%
Civil Defense - 911 System		150,000		150,000		150,000		0	0.0%
DES/CCSO Facility Maintenance		584,500		604,054		604,054		19,554	3.3%
Permits and Inspections		744,593		854,002		841,480		96,887	13.0%
Animal Control	r	648,000	φ	648,000	Φ	623,000	Φ	(25,000)	-3.9%
Total Public Safety	\$	32,343,948	\$	33,842,040	\$	33,420,623	\$	1,076,675	3.3%
HIGHWAYS, STREETS, AND BRIDGES									
Public Works - Office of the Director	\$	421,013	\$	447,895	\$	440,354	\$	19,341	4.6%
Public Works - Developmental Services	Ψ	1,391,998	Ψ	1,501,761	٣	1,254,985	۳	(137,013)	-9.8%
Public Works - Engineering and Construction		916,332		881,179		877,063		(39,269)	-4.3%
Weed Control		85,178		70,062		69,132		(16,046)	-18.8%
Roads Administration		0		3,976,434		3,302,254		3,302,254	0.0%
Road Signs		0		93,000		88,350		88,350	0.0%
Road Lighting		0		65,942		65,942		65,942	0.0%
Road Maintenance		0		623,500		623,500		623,500	0.0%
Asphalt Overlay		0		255,500		255,500		255,500	0.0%
Surface Treatment		0		775,352		690,423		690,423	0.0%
Guard Rails		0		37,000		37,000		37,000	0.0%
Drainage Improvements		0		8,000		8,000		8,000	0.0%
Roadway Striping		0		125,000		125,000		125,000	0.0%
Curb and Catch Basins		0		35,000		35,000		35,000	0.0%
Snow Removal		0		600,000		400,000		400,000	0.0%
Bridges and Viaducts		0		638,000		472,000		472,000	0.0%
Total Highways, Streets, and Bridges	\$	2,814,521	\$	10,133,625	\$	8,744,503	\$	5,929,982	210.7%

# GENERAL FUND EXPENDITURES

	FY 11 Budget		FY 12 Requested		FY 12 Approved		Change Prior Year	% Chg. PY
HEALTH AND WELFARE								
Health Department	\$ 2,445,950	\$	2,445,950	\$	2,433,720	\$	(12,230)	-0.5%
Health Department Maintenance	123,108		117,765		118,484		(4,624)	-3.8%
Mosquito Control	24,405		52,110		49,995		25,590	104.9%
Pauper Burial	2,800		1,400		1,400		(1,400)	-50.0%
Social Services	749,757		746,774		738,108		(11,649)	-1.6%
Healthy Marriage Initiative	556,000		556,000		556,000		0	0.0%
Domestic Violence	909,752		800,203		793,961		(115,791)	-12.7%
Domestic Violence - Coord. Council	48,810		50,193		50,273		1,463	3.0%
Neighborhood Youth Panel	77,579		89,247		89,001		11,422	14.7%
Md. School for the Blind	5,667		1,901		1,901		(3,766)	-66.5%
Senior Center Maintenance	3,400		4,804		4,804		1,404	41.3%
Housing Maintenance	6,800		5,317		5,317		(1,483)	-21.8%
Cecil County Adult Day Care	34,237		34,237		34,237		0	0.0%
Non-Profit Agencies	 236,463	•	277,527	•	224,027	•	(12,436)	-5.3%
Total Health and Welfare	\$ 5,224,728	\$	5,183,428	\$	5,101,228	\$	(123,500)	-2.4%
RECREATION AND CULTURE								
Board of Parks	\$ 875,660	\$	915,525	\$	907,257	\$	31,597	3.6%
Parks and Recreation Maintenance	39,500		33,726		33,726		(5,774)	-14.6%
Historical Society Building Maintenance	16,200		19,138		16,538		338	2.1%
Total Recreation and Culture	\$ 931,360	\$	968,389	\$	957,521	\$	26,161	2.8%
EDUCATION								
Cecil County Board of Education	\$ 68,350,618	\$	68,350,618	\$	67,156,014	\$	(1,194,604)	-1.7%
Cecil College	8,043,967		8,043,967		7,923,308		(120,659)	-1.5%
Cecil College - Small Capital	81,060		180,000		144,398		63,338	78.1%
Cecil College - Scholarships	42,588		43,500		43,500		912	2.1%
Total Education	\$ 76,518,233	\$	76,618,085	\$	75,267,220	\$	(1,251,013)	-1.6%
PUBLIC LIBRARIES	4,462,309		4,462,309		4,283,817		(178,492)	-4.0%
ECONOMIC DEVELOPMENT	1,040,685		1,009,996		898,327		(142,358)	-13.7%
AGRICULTURE								
Agricultural Extension Service	\$ 181,407	\$	181,407	\$	179,593	\$	(1,814)	-1.0%
Soil Conservation	384,230		424,580		370,576		(13,654)	-3.6%
Gypsy Moth Control	35,000		35,000		35,000		0	0.0%
Total Agriculture	\$ 600,637	\$	640,987	\$	585,169	\$	(15,468)	-2.6%
GRANTS TO MUNICIPALITIES	840,040		844,752		715,624		(124,416)	-14.8%
OPERATING TRANSFERS								
Debt Service	\$ 16,158,529	\$	16,350,666	\$	16,754,457	\$	595,928	3.7%
General Capital Projects	585,000		1,528,000		1,021,000		436,000	74.5%
Housing Fund	19,626		15,344		15,344		(4,282)	-21.8%
Highway Fund	5,265,036		0		0		(5,265,036)	-100.0%
CARC	947,455		1,609,656		0		(947,455)	-100.0%
Board of Education Capital Projects	919,000		2,145,000		904,000		(15,000)	-1.6%
Open Space	86,080		50,058		50,058		(36,022)	-41.8%
Department of Senior Services & Comm. Tnst.	1,029,935		1,070,720		1,031,028		1,093	0.1%
Library Capital Projects	0		0		0		0	0.0%
Cecil College Capital Projects	597,000		225,000		0		(597,000)	-100.0%
Agricultural Land Preservation	0		0		0		0	0.0%
Total Operating Transfers	\$ 25,607,661	\$	22,994,444	\$	19,775,887	\$	(5,831,774)	-22.8%
TOTAL EXPENDITURES	\$ 163,576,146	\$	170,948,063	\$	163,233,252	\$	(342,894)	-0.2%

Budget Requested Approved Prior Year PY SECTION 8 PROGRAM HOUSING	
REVENUE	
	0.0%
	0.0%
Miscellaneous Revenue 0 0 0 0 0 0	0.0%
Fraud Program Income 0 0 0 0 0 0	0.0%
Operating Transfer In - General Fund         19,626         15,344         15,344         (4,282)         -21	1.8%
Total \$ 4,209,430 \$ 4,248,605 \$ 4,248,605 \$ 39,175 0	0.9%
<u>EXPENSE</u>	
	0.9%
Total \$ 4,209,430 \$ 4,248,605 \$ 4,248,605 \$ 39,175 0	0.9%
FY 11 FY 12 FY 12 Change % CI	ha
Reclassified to General Fund for FY 2012 Budget Requested Approved Prior Year PY	-
HIGHWAY FUND	
REVENUE	
	0.0%
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.0%
	0.0%
· · · · · · · · · · · · · · · · · · ·	0.0%
Road Crossing Permits 3,000 0 0 (3,000) -100	0.0%
Operating Transfer In - General Fund 5,265,036 0 0 (5,265,036) -100	0.0%
	0.0%
Total \$ 5,552,963 \$ - \$ - \$ (5,552,963) -100	0.0%
EXPENSE	
Roads Administration \$ 3,603,963 \$ - \$ - \$ (3,603,963) -100	0.0%
Road Signs 93,000 0 0 (93,000) -100	0.0%
Road Lighting 71,500 0 0 (71,500) -100	0.0%
Road Maintenance 623,500 0 0 (623,500) -100	0.0%
· · · · · · · · · · · · · · · · · · ·	0.0%
Surface Treatment 200,000 0 (200,000) -100	
Guard Rails 37,000 0 0 (37,000) -100	
Drainage Improvements 12,000 0 0 (12,000) -100	
Roadway Striping 20,000 0 0 (20,000) -100	
Curb and Catch Basins 20,000 0 0 (20,000) -100	
	0.0%
7	0.0%
Total \$ 5,552,963 \$ - \$ - \$ (5,552,963) -100	
Variance \$ - \$ - \$ - 0	0.0%
variance \$ - \$ - \$ - 0	J.U /6
FY 11 FY 12 FY 12 Change % CI Budget Requested Approved Prior Year PY	-
Budget Requested Approved Prior Year PY COMMUNITY ADULT REHAB. CENTER	<u> </u>
REVENUE           CARC Reimbursement         \$ 700,000 \$ - \$ - \$ (700,000) -100	0.0%
	0.0%
	0.0%
	0.0%
	0.0%
	0.0%
	0.0%
	, 0
EXPENSE	001
Community Adult Rehab. Center \$ 1,797,855 \$ 1,760,056 \$ - \$ (1,797,855) -100	
Total \$ 1,797,855 \$ 1,760,056 \$ - \$ (1,797,855) -100	J.U%

		FY 11	_	FY 12		FY 12		Change	% Chg.
		Budget		equested		Approved		Prior Year	PY
DEPARTMENT OF SENIOR SERVICES	AN	р сомми	NIT	Y TRANSIT					
<u>REVENUE</u>									
SS - Assisted Housing		175,661		160,832		160,832		(14,829)	-8.4%
SS - Federal Ombudsman		6,037		6,138		6,138		101	1.7%
SS - Guardianship		1,691		1,691		1,691		0	0.0%
SS - Medicaid Waiver		65,065		65,065		65,065		0	0.0%
SS - Medicaid Waiver		28,067		28,067		28,067		0	0.0%
SS - MIPPA - Affordable Health Care		0		3,475		3,475		3,475	0.0%
SS - Miscellaneous Revenue/Fitness		65,000		51,000		51,000		(14,000)	-21.5%
SS - Miscellaneous State Reimbursement		15,590		15,590		15,590		0	0.0%
SS - Money Follows the Person		22,439		33,189		33,189		10,750	47.9%
SS - Program Revenue		90,000		15,000		15,000		(75,000)	-83.3%
SS - Rents and Concessions		4,160		4,160		4,160		0	0.0%
SS - Senior Medicare Patrol		0		10,000		10,000		10,000	0.0%
SS - SHIP - Federal	\$	13,684	\$	14,764	\$	14,764	\$	1,080	7.9%
SS - Sr. Care		116,859		118,490		118,490		1,631	1.4%
SS - Sr. I & A		8,762		8,762		8,762		0	0.0%
SS - Sr. Nutrition		30,039		30,039		30,039		0	0.0%
SS - State Hold Harmless		0		0		0		0	0.0%
SS - State Ombudsman		23,553		17,338		17,338		(6,215)	-26.4%
SS - Title III B		71,071		73,028		73,028		1,957	2.8%
SS - Title III C1		61,167		62,543		62,543		1,376	2.2%
SS - Title III C2		70,596		71,824		71,824		1,228	1.7%
SS - Title III D		9,000		9,000		9,000		0	0.0%
SS - Title III E		30,725		30,655		30,655		(70)	-0.2%
SS - USDA Commodity Fed		15,004		15,666		15,666		662	4.4%
SS - VEIP		3,587		3,587		3,587		0	0.0%
SS -Corp. for National and Community Service		50,000		100,000		100,000		50,000	100.0%
CT - Advertising Revenue		0		3,500		3,500		3,500	0.0%
CT - ARRA/DOT Capital Grant		356,608		319,437		319,437		(37,171)	-10.4%
CT - MTA - SSTAP - Transportation		134,073		134,073		134,073		0	0.0%
CT - MTA 5311 Bus Transportation		101,600		190,960		190,960		89,360	88.0%
CT - MTA 5311 Fed Transportation		194,153		158,952		158,952		(35,201)	-18.1%
CT - MTA 5311 State - Transportation		27,808		63,099		63,099		35,291	126.9%
CT - MTA 5311 State Cap Transportation		12,700		13,470		13,470		770	6.1%
CT - MTA Operating RCB - Coord Transportation		0		40,000		40,000		40,000	0.0%
CT - MTA Job Access Reverse Commute		0		35,000		35,000		35,000	0.0%
CT - Taxi Program - New Freedom		0		18,000		18,000		18,000	0.0%
CT - Taxi Program - COAF		0		36,000		36,000		36,000	0.0%
CT - Program Revenue		0		83,600		83,600		83,600	0.0%
CT - Transit Enhancement - State		33,750		0		0		(33,750)	-100.0%
Operating Transfer In - General Fund		1,029,935		1,070,720		1,031,028		1,093	0.1%
Total	\$	2,868,384	\$	3,116,714	\$	3,077,022	\$	208,638	7.3%
EXPENSE									
Community Transit	\$	1,231,105	\$	1,332,479	\$	1,325,542	\$	94,437	7.7%
Senior Services	Ψ	1,637,279	Ψ	1,784,235	Ψ	1,751,480	Ψ	114,201	7.0%
Total	\$	2,868,384	\$	3,116,714	\$	3,077,022	\$	208,638	7.3%
	¥	_,000,004	Ψ	5,,,,,,	Ψ	5,5.1,522	Ψ	200,000	0 /0

	FY 11 Budget		FY 12 Requested		FY 12 Approved		Change Prior Year	% Chg. PY
EMERGENCY SHELTER GRANT								
REVENUE								
Emergency Shelter Grant \$	37,000	\$	37,000	\$	37,000	\$	-	0.0%
Total \$	37,000	\$	37,000	\$	37,000	\$	-	0.0%
EXPENSE								
Emergency Shelter Grant \$	37,000	\$	37,000	\$	37,000	\$	-	0.0%
Total \$	37,000	\$	37,000	\$	37,000	\$	-	0.0%
	FY 11 Budget		FY 12 Requested		FY 12 Approved		Change Prior Year	% Chg. PY
WEATHERIZATION PROCESS	Buuget		Requesteu		Approved		FIIOI Teal	FI
WEATHERIZATION PROGRAM								
REVENUE	004404	•	004.404	•	004404	•		0.00/
ARRA Weatherization Grant \$	664,134	\$	664,134	\$	664,134	\$	-	0.0%
Weatherization Grant Total \$	252,561	\$	252,561	\$	252,561	\$	0	0.0%
l otal \$	916,695	\$	916,695	Ъ	916,695	<b>Þ</b>	-	0.0%
EXPENSE Weatherization \$	016 605	\$	016 605	\$	016 605	ď		0.09/
Total \$	916,695 916.695	\$	916,695 916,695	\$	916,695	\$ \$		0.0%
Total	910,095	Ф	910,095	Ф	916,695	Ф	-	0.0%
	FY 11 Budget		FY 12 Requested		FY 12 Approved		Change Prior Year	% Chg. PY
PROGRAM OPEN SPACE	Buugot		rtoquootou		дричен		1 1101 1041	
REVENUE								
Open Space Grants \$	258,238	\$	200,235	\$	200,235	\$	(58,003)	-22.5%
Outside Donations	230,230	φ	200,233	Φ	200,233	Φ	(38,003)	0.0%
Prior Year Revenue	0		0		0		0	0.0%
Operating Transfers In - General Fund	86.080		50.058		50.058		(36.022)	-41.8%
Total \$	344,318	\$	250,293	\$	250,293	\$	(94,025)	-27.3%
EXPENSE								
Program Open Space \$	344,318	\$	250,293	\$	250,293	\$	(94,025)	-27.3%
Total \$	344,318	\$	250,293	\$	250,293	\$	(94,025)	-27.3%
	FY 11		FY 12		FY 12		Change	% Chg.
	Budget		Requested		Approved		Prior Year	PY
AGRICULTURAL LAND PRESERVATION								
REVENUE				_		_		
State Shared - Agricultural Tax \$	<del>-</del>	\$	30,000	\$	30,000	\$	30,000	0.0%
Fund Balance Available	2,108,428		1,412,000		1,412,000		(696,428)	-33.0%
Operating Transfers In - Casino Local Impact Gran	0	_	500,000	_	500,000	_	500,000	0.0%
Total \$	2,108,428	\$	1,942,000	\$	1,942,000	\$	(166,428)	-7.9%
EXPENSE	0.400.455	•	4 0 40 0	•	4 0 40 0	•	(100.155)	7.05
Agricultural Land Preservation \$	2,108,428	\$	1,942,000	\$	1,942,000	\$	(166,428)	-7.9%
Total \$	2,108,428	\$	1,942,000	\$	1,942,000	\$	(166,428)	-7.9%

		FY 11 Budget	ı	FY 12 Requested		FY 12 Approved		Change Prior Year	% Chg. PY
CASINO LOCAL IMPACT GRANTS									
REVENUE									
Casino Local Impact Grants	\$	-	\$	2,805,000	\$	3,021,667	\$	3,021,667	0.0%
Total	\$	-	\$	2,805,000	\$	3,021,667	\$	3,021,667	0.0%
<u>EXPENSE</u>					_		_		
Local Impact Grants & Small Bus. Incentives	\$	-	\$	600,000	\$	600,000	\$	600,000	0.0%
Reimbursement to PNG				0		266,667	\$	266,667	0.0%
Transfers Out to General Fund				801,000		751,000		751,000	0.0%
Transfers Out to General Capital Projects				220,000		220,000		220,000	0.0%
Transfers Out to Cecil College Construction				0		0		0	0.0%
Transfers Out to Public Schools Construction				514,000		514,000		514,000	0.0%
Transfers Out to Library Construction				170,000		170,000		170,000	0.0%
Transfers Out to Agricultural Preservation				500,000		500,000		500,000	0.0%
Total	\$	-	\$	2,805,000	\$	3,021,667	\$	3,021,667	0.0%
		FY 11		FY 12		EV 40		01	0/ <b>O</b> l
		Budget		Requested		FY 12 Approved		Change Prior Year	% Chg. PY
DEBT SERVICE				-					
DEBT SERVICE		-		-					
REVENUE	\$	36 103	\$	36 103	\$	36 103	\$	_	0.0%
REVENUE Benefit Assessment - Octoraro Lakes	\$	36,103 13,286	\$	36,103 13,286	\$	36,103 13,286	\$	- 0	0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores	\$	13,286	\$	13,286	\$	13,286	\$	- 0	0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly	\$	13,286 0	\$	13,286 0	\$	13,286 0	\$	0	0.0% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund	\$	13,286 0 16,158,529	\$	13,286 0 16,350,666	\$	13,286 0 16,754,457	\$	0 595,928	0.0% 0.0% 3.7%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value	\$	13,286 0 16,158,529 0	\$	13,286 0 16,350,666 0	\$	13,286 0 16,754,457 0	\$	0 595,928 0	0.0% 0.0% 3.7% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund	\$	13,286 0 16,158,529 0	\$	13,286 0 16,350,666	\$	13,286 0 16,754,457 0	\$	0 595,928 0	0.0% 0.0% 3.7%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued	·	13,286 0 16,158,529 0	•	13,286 0 16,350,666 0		13,286 0 16,754,457 0		0 595,928 0	0.0% 0.0% 3.7% 0.0% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued	·	13,286 0 16,158,529 0	•	13,286 0 16,350,666 0		13,286 0 16,754,457 0		0 595,928 0	0.0% 0.0% 3.7% 0.0% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total	·	13,286 0 16,158,529 0	•	13,286 0 16,350,666 0		13,286 0 16,754,457 0		0 595,928 0	0.0% 0.0% 3.7% 0.0% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE	\$	13,286 0 16,158,529 0 0 16,207,918	\$	13,286 0 16,350,666 0 0 16,400,055	\$	13,286 0 16,754,457 0 0 16,803,846	\$	595,928 0 0 595,928	0.0% 0.0% 3.7% 0.0% 0.0% 3.7%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal	\$	13,286 0 16,158,529 0 0 16,207,918	\$	13,286 0 16,350,666 0 0 16,400,055	\$	13,286 0 16,754,457 0 0 16,803,846	\$	595,928 0 0 595,928	0.0% 0.0% 3.7% 0.0% 0.0% 3.7%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal GO Debt Service - Interest	\$	13,286 0 16,158,529 0 0 16,207,918 9,505,303 6,044,310	\$	13,286 0 16,350,666 0 0 16,400,055 10,347,707 5,394,043	\$	13,286 0 16,754,457 0 0 16,803,846 10,347,707 5,394,043	\$	595,928 0 0 595,928 842,404 (650,267)	0.0% 0.0% 3.7% 0.0% 0.0% 3.7% 8.9% -10.8%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal GO Debt Service - Interest State Loans - Principal	\$	13,286 0 16,158,529 0 0 16,207,918 9,505,303 6,044,310 13,286	\$	13,286 0 16,350,666 0 0 16,400,055 10,347,707 5,394,043 13,286	\$	13,286 0 16,754,457 0 0 16,803,846 10,347,707 5,394,043 13,286	\$	595,928 0 0 595,928 842,404 (650,267) 0	0.0% 0.0% 3.7% 0.0% 0.0% 3.7% 8.9% -10.8% 0.0%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal GO Debt Service - Interest State Loans - Principal Capital Leases - Principal	\$	13,286 0 16,158,529 0 0 16,207,918 9,505,303 6,044,310 13,286 590,576	\$	13,286 0 16,350,666 0 0 16,400,055 10,347,707 5,394,043 13,286 614,194	\$	13,286 0 16,754,457 0 0 16,803,846 10,347,707 5,394,043 13,286 960,183	\$	0 595,928 0 0 595,928 842,404 (650,267) 0 369,607	0.0% 0.0% 3.7% 0.0% 0.0% 3.7% 8.9% -10.8% 0.0% 62.6%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal GO Debt Service - Interest State Loans - Principal Capital Leases - Interest	\$	13,286 0 16,158,529 0 0 16,207,918 9,505,303 6,044,310 13,286 590,576 54,443	\$	13,286 0 16,350,666 0 0 16,400,055 10,347,707 5,394,043 13,286 614,194 30,825	\$	13,286 0 16,754,457 0 0 16,803,846 10,347,707 5,394,043 13,286 960,183 88,627	\$	595,928 0 0 595,928 842,404 (650,267) 0 369,607 34,184	0.0% 0.0% 3.7% 0.0% 0.0% 3.7% 8.9% -10.8% 0.0% 62.6% 62.8%
REVENUE Benefit Assessment - Octoraro Lakes Benefit Assessment - West View Shores Interest - 1 % Monthly Operating Transfer In - General Fund Bonds Issued - Face Value Premium on Bonds Issued Total  EXPENSE GO Debt Service - Principal GO Debt Service - Interest State Loans - Principal Capital Leases - Principal Capital Leases - Interest Bond Issue Expense	\$	13,286 0 16,158,529 0 0 16,207,918 9,505,303 6,044,310 13,286 590,576 54,443 0	\$	13,286 0 16,350,666 0 0 16,400,055 10,347,707 5,394,043 13,286 614,194 30,825 0	\$	13,286 0 16,754,457 0 0 16,803,846 10,347,707 5,394,043 13,286 960,183 88,627 0	\$	0 595,928 0 0 595,928 842,404 (650,267) 0 369,607 34,184 0	0.0% 0.0% 3.7% 0.0% 0.0% 3.7% 8.9% -10.8% 0.0% 62.6% 62.8% 0.0%

		FY 11 Budget		FY 12 Requested		FY 12 Approved	-	Change Prior Year	% Chg. PY
GENERAL CAPITAL PROJECTS REVENUE				-					
Federal Grant - Numbers Board		0		1,772,000		1,772,000		1,772,000	0.0%
Federal Grant - ARRA - Courthouse		0		455,000		455,000		455,000	0.0%
Operating Transfer In - General Fund		585,000		1,528,000		1,021,000		436,000	74.5%
Operating Transfer In - Casino Local Impact Grant		0		220,000		220,000		220,000	0.0%
Proceeds - GLTD		8,858,000		4,558,000		3,095,000		(5,763,000)	-65.1%
State Grant - POS		0		60,000		60,000		60,000	0.0%
Gain/Loss on Sale of Fixed Assets		0		0		0		0	0.0%
Total	\$	9,443,000	\$	8,593,000	\$	6,623,000	\$	(2,820,000)	-29.9%
EXPENSE									
Facilities Management	\$	200,000	\$	1,155,000	\$	1,155,000	\$	955,000	477.5%
Senior Services & Community Transit		0		0		0		0	0.0%
Sheriff/Detention Center		4,703,000		0		0		(4,703,000)	-100.0%
DES/Emergency Management		515,000		3,742,000		1,772,000		1,257,000	244.1%
Parks and Recreation		0		288,000		288,000		288,000	0.0%
Roads Projects		4,025,000		3,408,000		3,408,000		(617,000)	-15.3%
Total	\$	9,443,000	\$	8,593,000	\$	6,623,000	\$	(2,820,000)	-29.9%
		FY 11		FY 12		FY 12		Change	% Chg.
		Budget		Requested		Approved		Prior Year	PY
CECIL COLLEGE CONSTRUCTION									
REVENUE									
Operating Transfer In - General Fund	\$	597,000	\$	225,000	\$	-	\$	(597,000)	-100.0%
Operating Transfer In - Casino Local Impact Grant		0		0		0		0	0.0%
Proceeds - GLTD		0		1,203,000		1,203,000		1,203,000	0.0%
Total	\$	597,000	\$	1,428,000	\$	1,203,000	\$	606,000	101.5%
EXPENSE									
	\$	597,000	\$	1,428,000	\$	1,203,000	\$	606,000	101.5%
	\$	597,000	\$	1,428,000	\$	1,203,000	\$	606,000	101.5%
		FY 11		FY 12		FY 12		Change	% Chg.
		Budget		Requested		Approved	-	Prior Year	PY
<b>BOARD OF EDUCATION CONSTRUCTION</b>	NC			•		• •			
REVENUE									
. 0	\$	919,000	\$	2,145,000	\$	904,000	\$	(15,000)	-1.6%
Operating Transfer In - Casino Local Impact Grant		0		514,000		514,000		514,000	0.0%
Proceeds - GLTD		257,000		303,000		303,000		46,000	17.9%
·	_		_		_		_		46.3%
Total	\$	1,176,000	\$	2,962,000	\$	1,721,000	\$	545,000	10.070
Total  EXPENSE	\$		\$		\$		\$	545,000	10.070
EXPENSE		1,176,000	\$	2,962,000	\$	1,721,000	\$	,	46.3%
EXPENSE Board of Education Construction	\$ \$ \$						·	545,000 545,000 545,000	
EXPENSE Board of Education Construction	\$	1,176,000 1,176,000 1,176,000 FY 11	\$	2,962,000 2,962,000 2,962,000 FY 12	\$	1,721,000 1,721,000 1,721,000 FY 12	\$	545,000 545,000 <b>Change</b>	46.3% 46.3% <b>% Chg.</b>
EXPENSE Board of Education Construction Total	\$	1,176,000 1,176,000 1,176,000	\$	2,962,000 2,962,000 2,962,000	\$	1,721,000 1,721,000 1,721,000	\$	545,000 545,000	46.3% 46.3%
EXPENSE Board of Education Construction	\$	1,176,000 1,176,000 1,176,000 FY 11	\$	2,962,000 2,962,000 2,962,000 FY 12	\$	1,721,000 1,721,000 1,721,000 FY 12	\$	545,000 545,000 <b>Change</b>	46.3% 46.3% <b>% Chg.</b>
EXPENSE Board of Education Construction Total	\$	1,176,000 1,176,000 1,176,000 FY 11	\$	2,962,000 2,962,000 2,962,000 FY 12	\$	1,721,000 1,721,000 1,721,000 FY 12	\$	545,000 545,000 <b>Change</b>	46.3% 46.3% <b>% Chg.</b>
EXPENSE Board of Education Construction Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund	\$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$	2,962,000 2,962,000 2,962,000 FY 12	\$	1,721,000 1,721,000 1,721,000 FY 12 Approved	\$	545,000 545,000 <b>Change</b>	46.3% 46.3% <b>% Chg.</b>
EXPENSE Board of Education Construction Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund Operating Transfer In - Casino Local Impact Grant	\$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$ \$	2,962,000 2,962,000 2,962,000 FY 12 Requested	\$ \$	1,721,000 1,721,000 1,721,000 FY 12 Approved	\$	545,000 545,000 Change Prior Year	46.3% 46.3% % Chg. PY
EXPENSE Board of Education Construction Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund Operating Transfer In - Casino Local Impact Grant	\$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$	2,962,000 2,962,000 2,962,000 FY 12 Requested	\$	1,721,000 1,721,000 1,721,000 FY 12 Approved	\$	545,000 545,000 Change Prior Year	46.3% 46.3% % Chg. PY
EXPENSE Board of Education Construction Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund Operating Transfer In - Casino Local Impact Grant	\$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$ \$	2,962,000 2,962,000 2,962,000 FY 12 Requested	\$ \$	1,721,000 1,721,000 1,721,000 FY 12 Approved	\$	545,000 545,000 Change Prior Year	46.3% 46.3% % Chg. PY
EXPENSE Board of Education Construction  Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund Operating Transfer In - Casino Local Impact Grant Total  EXPENSE Library Construction	\$ \$ \$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$ \$ \$	2,962,000 2,962,000 FY 12 Requested - 170,000 170,000	\$ \$	1,721,000 1,721,000 1,721,000 FY 12 Approved - 170,000 170,000	\$	545,000 545,000 Change Prior Year 170,000 170,000	46.3% 46.3% % Chg. PY
EXPENSE Board of Education Construction  Total  LIBRARY CONSTRUCTION REVENUE Operating Transfer In - General Fund Operating Transfer In - Casino Local Impact Grant Total  EXPENSE Library Construction	\$ \$	1,176,000 1,176,000 1,176,000 FY 11 Budget	\$ \$	2,962,000 2,962,000 2,962,000 FY 12 Requested - 170,000 170,000	\$ \$	1,721,000 1,721,000 1,721,000 FY 12 Approved	\$ \$ \$ \$	545,000 545,000 Change Prior Year - 170,000 170,000	46.3% 46.3% % Chg. PY 0.0% 0.0%

		FY 11 Budget	FY 12 Requested			FY 12 Approved			
LANDFILL SERVICES FUND		<u>-</u>		•					
REVENUE									
Interest - 1 % Monthly	\$	5.000	\$	15,000	\$	15,000	\$	10,000	200.0%
Delinguent Penalties	•	500	•	500	•	500	•	0	0.0%
Landfill Fees		5,176,001		4,856,828		4,985,956		(190,045)	-3.7%
Recyclables		50,000		75,000		75,000		25,000	50.0%
Capital Grants for LFGTE		1,900,000		0		0		(1,900,000)	-100.0%
Proceeds - GLTD		500,000		750,000		750,000		250,000	50.0%
Fund Balance Available		125,000		0		0		(125,000)	-100.0%
Total	\$	7,756,501	\$	5,697,328	\$	5,826,456	\$	(1,930,045)	-24.9%
EXPENSE									
Central Landfill	\$	3,205,776	\$	3,174,901	\$	3,304,029	\$	98,253	3.1%
Woodlawn Transfer Station		247,531		236,144		236,144		(11,387)	-4.6%
Stemmers Run Transfer Station		119,480		130,580		130,580		11,100	9.3%
Capital Projects		2,525,000		750,000		750,000		(1,775,000)	-70.3%
GO Debt Service - Principal		0		521,959		521,959		521,959	0.0%
GO Debt Service - Interest		801,096		645,758		645,758		(155,338)	-19.4%
GO Debt Service - Principal		48,752		48,759		48,759		7	0.0%
GO Debt Service - Interest		35,703		34,245		34,245		(1,458)	-4.1%
Capital Leases - Principal		460,000		0		0		(460,000)	-100.0%
Capital Leases - Interest		158,181		0		0		(158,181)	-100.0%
Landfill Closure/Post-Closure Costs		154,982		154,982		154,982		0	0.0%
Total	\$	7,756,501	\$	5,697,328	\$	5,826,456	\$	(1,930,045)	-24.9%
Variance	\$	-	\$	-	\$	-	\$	-	0.0%
		FY 11		FY 12		FY 12		Change	% Chg.
		Budget		Requested		Approved		Prior Year	PY
WATER SERVICES FUND									
<u>REVENUE</u>									
Interest - 1 % Monthly	\$	-	\$	3,000	\$	3,000	\$	3,000	0.0%
Shut Off Fees		5,000		5,000		5,000		0	0.0%
Water Charges		1,134,967		1,009,298		1,009,298		(125,669)	-11.1%
Water Operation Fees		83,571		85,299		85,299		1,728	2.1%
Fund Balance Available		0		0		0		0	0.0%
Total	\$	1,223,538	\$	1,102,597	\$	1,102,597	\$	(120,941)	-9.9%
<u>EXPENSE</u>									
Capital Projects	\$	-	\$	-	\$	-	\$	-	0.0%
Pine Hills Water District		1,019,151		1,017,298		1,017,298		(1,853)	-0.2%
Pine Hills Water District Depreciation		120,816		0		0		(120,816)	-100.0%
Board of Education Services		83,571		85,299		85,299		1,728	2.1%
Total	\$	1,223,538	\$	1,102,597	\$	1,102,597	\$	(120,941)	-9.9%
Variance	\$	-	\$	-	\$	-	\$	-	0.0%

		FY 11 Budget		FY 12 Requested		FY 12 Approved						Change Prior Year	% Chg. PY
WASTEWATER SERVICES FUND													
REVENUE													
Interest - 1 % Monthly	\$	13,000	\$	13,000	\$	13,000	\$	-	0.0%				
Delinquent Penalties	•	100	•	100	•	100	•	0	0.0%				
State Funding - SRF - NERAWTTP		0		1,500,000		1,500,000		1,500,000	0.0%				
Sewer Charges		4,355,938		4,366,347		4,366,347		10,409	0.2%				
Septic Hauler Fees		200,000		200,000		200,000		0	0.0%				
Septic Hauler Permits		700		800		800		100	14.3%				
Interest		2,000		7,000		7,000		5,000	250.0%				
Developers Contribution		3,500,000		0		0		(3,500,000)	-100.0%				
Benefit Assessment - Cherry Hill SD		0		0		0		0	0.0%				
Benefit Assessment - Charlestown Manor SD		29,749		29,749		29,749		0	0.0%				
Benefit Assessment - Bayview West SD		1,113		1,113		1,113		0	0.0%				
Benefit Assessment - Bayview SD		8,264		8,264		8,264		0	0.0%				
Benefit Assessment - Peninsula SD		4,405		4,405		4,405		0	0.0%				
Benefit Assessment - Indian Falls SD		2,927		2,927		2,927		0	0.0%				
Benefit Assessment - Cool Springs SD		1,581		1,581		1,581		0	0.0%				
Benefit Assessment - Stony Run SD		2,386		2,386		2,386		0	0.0%				
Benefit Assessment - CP Sewer		52,040		52,040		52,040		0	0.0%				
Benefit Assessment - Meadowview		12,273		12,273		12,273		0	0.0%				
Benefit Assessment - NE Industrial		9,900		9,900		9,900		0	0.0%				
Benefit Assessment - NE Sanitary Subd.		65,050		65,050		65,050		0	0.0%				
Benefit Assessment - Route 40 East		44,000		44,000		44,000		0	0.0%				
Proceeds - GLTD		633,000		5,350,000		1,850,000		1,217,000	192.3%				
Gain/Loss on Sale of Fixed Assets		0		0		0		0	0.0%				
Prior Year Revenue Adjustment		0		0		0		0	0.0%				
Wastewater Plant Operation Fee		60,000		0		0		(60,000)	-100.0%				
Miscellaneous Revenue		0		12,000		12,000		12,000	0.0%				
Connection Charges		150,000		400,000		400,000		250,000	166.7%				
Fund Balance Available		650,000		835,000		448,500		(201,500)	-31.0%				
Total	\$	9,798,426	\$	12,917,935	\$	9,031,435	\$	(766,991)	-7.8%				
EXPENSE													
Capital Projects	\$	4,783,000	\$	7,685,000	\$	3,825,000	\$	(958,000)	-20.0%				
North East Sanitary District		2,724,886		2,895,804		2,869,304		144,418	5.3%				
Wastewater Debt - Principal		470,557		859,958		859,958		389,401	82.8%				
Wastewater Debt - Interest		458,613		528,518		528,518		69,905	15.2%				
Wastewater - State Loans - Principal		1,121,700		778,694		778,694		(343,006)	-30.6%				
Wastewater - State Loans - Interest		239,670		169,961		169,961		(69,709)	-29.1%				
Bond Issue Expense		0		0		0		0	0.0%				
Total	\$	9,798,426	\$	12,917,935	\$	9,031,435	\$	(766,991)	-7.8%				
Variance	\$	-	\$	-	\$	-	\$	-	0.0%				

	FY 11 Budget	ı	FY 12 Requested		FY 12 Approved				% Chg. PY
HEALTH INSURANCE									
REVENUE									
Contributions - County	\$ 6,413,000	\$	6,464,167	\$	6,464,167	\$	51,167	0.8%	
Contributions - Cecil Community College	1,936,000		1,983,709		1,983,709		47,709	2.5%	
Contributions - Library	557,333		615,575		615,575		58,242	10.5%	
Contributions - Retirees	272,800		300,000		300,000		27,200	10.0%	
Contributions - Cobra	30,000		32,500		32,500		2,500	8.3%	
Interest Earnings	10,000		10,000		10,000		0	0.0%	
Total	\$ 9,219,133	\$	9,405,951	\$	9,405,951	\$	186,818	2.0%	
<u>EXPENSE</u>									
Professional Services	\$ 25,000	\$	25,000	\$	25,000	\$	-	0.0%	
Insurance	352,113		357,826		357,826		5,713	1.6%	
Miscellaneous Revenues	0		0		0		0	0.0%	
Claims Expense	8,319,320		8,550,616		8,550,616		231,296	2.8%	
Administrative Fees	522,700		472,509		472,509		(50,191)	-9.6%	
Total	\$ 9,219,133	\$	9,405,951	\$	9,405,951	\$	186,818	2.0%	
Variance	\$ -	\$	-	\$	-	\$	-	0.0%	
	FY 11		FY 12		FY 12		Change	% Chg.	
	Budget	ı	Requested		Approved		Prior Year	PY	
CENTRAL GARAGE									
REVENUE									
Central Garage	\$ 1,291,800	\$	1,489,402	\$	1,489,402	\$	197,602	15.3%	
Total	\$ 1,291,800	\$	1,489,402	\$	1,489,402	\$	197,602	15.3%	
EXPENSE									
Central Garage	\$ 1,291,800	\$	1,489,402	\$	1,489,402	\$	197,602	15.3%	
Total	\$ 1,291,800	\$	1,489,402	\$	1,489,402	\$	197,602	15.3%	

### PROPERTY TAX REVENUES

In compliance with Section 3, Chapter 141 of the Acts of the General Assembly of Maryland, 1918, the Board of Estimates of Cecil County as constituted by said Act, herewith submits the following list or schedule of all resources from which any income to said County will accrue during the fiscal year, to wit:

	Estimated Assessable Base 2010-2011	Estimated Assessable Base 2011-2012	Approved Tax Rates	Ta	Approved Property ax Revenues
Real Property	10,012,924,406	9,786,831,608	0.9401	\$	92,006,004
Real Property - New Construction	15,506,000	7,500,000	0.9401		70,508
Railroad Operating Property - Real	4,544,000	4,768,000	0.9401		44,824
Railroad Operating Property - Personal	3,515,000	3,543,000	2.3503		83,269
Public Utilities Operating Property - Real	33,671,000	21,148,000	2.3503		497,031
Public Utilities Operating Property - Personal	100,295,000	96,670,000	2.3503		2,271,987
Other Business Personal Property	174,808,000	178,275,000	2.3503		4,189,908
Total Estimated Assessable Base & Revenue	10,345,263,406	10,098,735,608		\$	99,163,531

# NON-PROFIT ORGANIZATIONS

	FY 11 Budget		FY 12 Requested		FY 12 Approved				% Chg. PY	
Haven House - (Pass-through)	\$	133,291	\$	135,580	\$	135,580	\$	2,289	1.7%	
Bayside Community Network & Cecil County Camp C.A.R.E.		19,620		19,620		19,620		0	0.0%	
Cecil County Arts Council		15,000		20,000		15,000		0	0.0%	
Cecil County Men's Shelter		7,750		25,000		7,750		0	0.0%	
Cecil Partnerships for Children, Youth and Families		14,725		15,000		0		(14,725)	-100.0%	
Lower Susquehanna Heritage Greenway		10,000		10,000		10,000		0	0.0%	
Maryland Rural Development Corporation		14,827		14,827		14,827		0	0.0%	
Meeting Ground, Inc.		11,750		25,000		11,750		0	0.0%	
Community Mediation Upper Shore Inc.		0		3,000		0		0	0.0%	
Upper Bay Counseling		9,500		9,500		9,500		0	0.0%	
Total Non-Profit Organizations	\$	236,463	\$	277.527	\$	224.027	\$	(12.436)	-5.3%	

### **DEBT SERVICE**

			FY 12	FY 12	FY 12
Series	Bond Name	Fund	Principal	Interest	Approved
1997	Cons. Public Improvement	GF	425,000	32,943	457,943
2001 A	Cons. Public Improvement	GF	0	0	0
2001 B	Cons. Public Improvement	GF	710,000	422,648	1,132,648
2002 N/R	Cons. Public Improvement	GF	1,245,000	187,828	1,432,828
2003 N/R	Cons. Public Improvement	GF	765,000	311,581	1,076,581
2004	Cons. Public Improvement	GF	385,000	265,654	650,654
2005	Cons. Public Improvement	GF	2,610,000	1,225,938	3,835,938
2006	Cons. Public Improvement	GF	1,060,000	880,575	1,940,575
2007	Cons. Public Improvement	GF	973,458	940,869	1,914,327
2008	Capital Lease - Suntrust	GF	614,194	30,825	645,019
2009	Cons. Public Improvement	GF	1,151,208	808,542	1,959,750
2010 - A	Cons. Public Improvement	GF	426,778	165,073	591,851
2010 - BAB	Cons. Public Improvement	GF	596,263	152,392	748,655
2011	Capital Lease - Vehicles 2011	GF	345,989	57,802	403,791
1997	Shore Erosion	GF	7,187	0	7,187
2004	Shore Erosion	GF	6,099	0	6,099
Total Debt Se	ervice - General Fund		11.321.176	5.482.670	16.803.846

			FY 12	FY 12	FY 12
Series	Bond Name	Fund	Principal	Interest	Approved
2009	Cons. Public Improvement	LF	48,759	34,245	83,004
2010 - A	Cons. Public Improvement	LF	521,959	201,887	723,846
2010 - BAB	Cons. Public Improvement	LF	0	443,871	443,871
Total Debt S	ervice - Landfill Fund		570.718	680.003	1.250.721

			FY 12	FY 12	FY 12
Series	Bond Name	Type	Principal	Interest	Approved
2007	Cons. Public Improvement	WW	241,521	233,436	474,957
2009	Cons. Public Improvement	WW	185,033	129,957	314,990
2003A	Sanitary District - USDA - Cherry Hill Upg.	WW	11,438	32,606	44,044
2004A	Sanitary District - USDA - CPWWTP	WW	19,714	65,942	85,656
1991	Sanitary District - MWQFA - Charlestown	ST	0	0	0
2002	Sanitary District - MWQFA - Cherry Hill	ST	98,854	26,517	125,371
2008	Septage Acceptance Station - WQSRF	ST	40,000	0	40,000
2008	Washington St. Pump & CP - WQSRF	ST	133,720	23,077	156,797
2010	Carpenter's Point Sewer Ph. III - WQSRF	ST	61,353	13,613	74,966
2002B	Sanitary District - MWQFA - NEWWTP	ST	310,633	86,112	396,745
2003B	Sanitary District - MWQFA - NE & Rt. 272	ST	134,134	20,642	154,776
2004B	Sanitary District - MWQFA - Meadowview	ST	402,252	66,577	468,829
Total Debt S	ervice - Wastewater Fund		1,638,652	698,479	2,337,131
Total Debt S	ervice - All Funds	ALL	13,530,546	6,861,152	20,391,698

# POSITION ALLOCATION TABLE

1 FTE = 2080 HOURS	FY 12	FY 11	FY 12	FY 12
	Requested FTE	Authorized FTE	Approved	Approved Total
COUNTY COMMISSIONERS	7.00	7.00	Adjustments	7.00
COUNTY ADMINISTRATOR	1.50	2.00	(0.50)	1.50
HUMAN RESOURCES	7.00	7.00	(0.00)	7.00
CIRCUIT COURT	23.00	23.00		23.00
STATE'S ATTORNEY	23.00	21.00	0.00	21.00
TREASURER	19.50	21.00	(1.50)	19.50
BUDGET	1.00	1.00	(1.00)	1.00
PURCHASING	3.00	3.00		3.00
LIQUOR BOARD	2.00	2.00	(0.50)	1.50
PLANNING AND ZONING	12.00	8.00	4.00	12.00
CRITICAL AREA	0.00	4.00	(4.00)	0.00
FACILITIES MAINTENANCE	19.38	19.38	,	19.38
DETENTION CENTER MAINT.	3.00	3.00		3.00
HEALTH DEPARTMENT MAINT.	1.50	1.50		1.50
INFORMATION TECHNOLOGY	9.00	9.00		9.00
LAW ENFORCEMENT	99.80	97.80	2.00	99.80
CARC - MERGED WITH WORK REL.	18.00	18.00	(18.00)	0.00
DETENTION CENTER	78.00	71.00	0.00	71.00
COUNTY WORK RELEASE	13.00	13.00	15.00	28.00
COMMUNITY WORK SERVICE	0.00	0.00		0.00
EMERGENCY SERVICES	43.20	43.20	(1.00)	42.20
EMS PROGRAM	35.30	35.30		35.30
PERMITS AND INSPECTIONS	11.00	11.00		11.00
DPW - OFFICE OF THE DIRECTOR	3.00	3.00		3.00
DPW - DEVELOPMENT SERVICES	15.60	15.60	(3.00)	12.60
DPW - ENGINEERING AND CONSTR.	8.00	8.00		8.00
DPW - ROADS	45.00	45.00	(0.50)	44.50
DPW - CENTRAL LANDFILL	19.00	19.00		19.00
DPW - WOODLAWN	4.00	4.00		4.00
DPW - STEMMERS RUN	2.00	2.00		2.00
DPW - WEED CONTROL	1.00	1.00		1.00
DPW - WATER	3.00	3.00		3.00
DPW - WASTEWATER	12.00	12.00		12.00
COMMUNITY TRANSIT	14.90	13.90	1.00	14.90
SENIOR SERVICES	20.94	19.94	1.00	20.94
SOCIAL SERVICES	14.00	14.00		14.00
DOMESTIC VIOLENCE	11.39	11.39		11.39
PARKS AND RECREATION	8.00	8.00		8.00
SOIL CONSERVATION	6.00	5.00	0.00	5.00
HOUSING	7.00	7.00	(4.00)	7.00
ECONOMIC DEVELOPMENT	6.60	6.60	(1.00)	5.60
	631.61	619.61	(7.00)	612.61