

CECIL COUNTY PUBLIC SCHOOLS

DEPARTMENT OF BUSINESS SERVICES
GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • www.ccps.org

D'Ette W. Devine, Ed.D. Superintendent of Schools

Dawn K. Branch President, Board of Education

April 17, 2018

Dr. Alan McCarthy 200 Chesapeake Blvd Suite 2100 Elkton, Maryland 21921

Dear Dr. McCarthy:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for March 2018 at their regular Board Meeting on April 16, 2018. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2018 operating budget.

Rev	enue		Expenditure	
Local Appropriation	\$	-	Administration	\$ 573
Other Revenue		25,202	Instruction Leadership/Support	28,246
State Revenue		-	Instruction Salaries/Wages	(127,463)
Federal Revenue		: -	Instruction Materials/Supplies	165,419
			Instruction Other Costs	27,466
			Special Education	70,290
			Student Personnel Services	-
			Student Health Services	-
			Student Transportation	(27,887)
			Operation of Plant	(5,250)
			Maintenance of Plant	-
			Fixed Charges	(111,442)
			Community Services	-
			Capital Outlay	 5,250
Total Revenue	\$	25,202	Total Expenditures	\$ 25,202

Sincerely,

D'EttelW. Devine, Ed.D. Superintendent

DWD/ees

cc:

Lisa Saxton, Finance Manager, Cecil County Government
Jeffrey Koss, Accounting Manager, Cecil County Government
Erynn Seato, Assistant in Business Services, Cecil County Public Schools

The following budget adjustments were recorded for the period 3/1/18 to 3/31/18:

Restricted Other Revenue							
Description	Project		Amount				
Description	Number	Airiount					
Additional FY18 CareFirst Wellness grant supporting wellness initiatives.	15118	\$	547				
Total		\$	547				

Unrestricted Other Revenue									
Description	Project Number	A	Amount						
Donation from Perryville High Band Boosters to support student transportation costs.	n/a	\$	1,504						
Additional funds collected for Upper Chesapeake Summer Center for the Arts.	90300		23,151						
Total		\$	24,655						

Budget Update - Unrestricted Fiscal 2018

Revenues

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	54,459,020	-	27,229,508
22 Other Revenue	465,000	24,655	2,605,687	3,070,687	866,163	-	2,204,524
24 State Revenue	106,763,246	-	-	106,763,246	88,247,572	-	18,515,674
Grand Total	188,916,774	24,655	2,605,687	191,522,461	143,572,755	-	47,949,706

Expenditures by Category

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Administration	5,423,183	-	257,298	5,680,481	4,374,941	1,349,503	(43,963)
02 Instruction -Leadership/Support	14,296,983	27,951	190,926	14,487,909	10,062,181	3,792,523	633,205
03 Instruction -Salaries/Wages	72,448,250	15,148	(366,779)	72,081,471	41,627,510	28,112,767	2,341,194
04 Instruction-Materials/Supplies	3,485,702	(40,903)	270,712	3,756,414	1,992,550	61,463	1,702,401
05 Instruction-Other Costs	3,571,367	20,210	619,039	4,190,406	2,946,204	687,887	556,315
06 Special Education	23,460,582	-	191,299	23,651,881	13,650,401	9,149,350	852,130
07 Student Personnel Services	1,394,170	-	-	1,394,170	951,359	540,887	(98,076)
08 Student Health Services	1,694,515	-	1,757	1,696,272	1,002,341	655,210	38,721
09 Student Transportation	9,690,679	1,504	233	9,690,912	7,837,652	280,769	1,572,491
10 Operation of Plant	11,571,491	(5,250)	(109,571)	11,461,920	7,760,179	1,916,928	1,784,813
11 Maintenance of Plant	3,906,141	-	497,204	4,403,345	3,412,796	778,275	212,274
12 Fixed Charges	37,594,764	745	8,117	37,602,881	24,914,307	9,383,464	3,305,110
14 Community Services	30,000	-	36,383	66,383	52,931	-	13,452
15 Capital Outlay	348,947	5,250	1,009,069	1,358,016	242,865	951,495	163,656
Grand Total	188,916,774	24,655	2,605,687	191,522,461	120,828,217	57,660,521	13,033,723

Expenditures by Object

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	121,592,865	14,406	(296,618)	121,296,247	74,205,238	44,403,564	2,687,445
02 Contracted Charges	14,174,807	11,132	1,636,039	15,810,846	11,527,327	1,976,971	2,306,548
03 Supplies and Materials	5,101,955	(20,195)	804,801	5,906,756	3,514,508	219,551	2,172,697
04 Other Charges	43,657,496	19,312	(446,961)	43,210,535	28,653,870	9,459,577	5,097,088
05 Land, Buildings, Equipment	1,852,151	-	908,426	2,760,577	1,757,144	879,409	124,024
08 Transfers	2,537,500	-	-	2,537,500	1,170,130	721,449	645,921
Grand Total	188,916,774	24,655	2,605,687	191,522,461	120,828,217	57,660,521	13,033,723

Budget Update - Restricted Fiscal 2018

Revenues

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
22 Other Revenue	-	547	197,483	197,483	214,655	-	(17,172)
24 State Revenue	602,296	-	84,694	686,990	295,483	-	391,507
26 Federal	8,938,077	-	761,012	9,699,089	3,298,697	-	6,400,392
Grand Total	9,540,373	547	1,043,189	10,583,562	3,808,835	-	6,774,727

Expenditures by Category

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Administration	224,662	573	28,570	253,232	18,478	-	234,754
02 Instruction -Leadership/Support	3,331	295	11,109	14,440	13,644	-	796
03 Instruction -Salaries/Wages	2,341,128	(142,611)	32,771	2,373,899	1,267,690	739,773	366,436
04 Instruction-Materials/Supplies	311,738	206,322	291,039	602,777	364,712	5,692	232,373
05 Instruction-Other Costs	182,605	7,256	222,417	405,022	191,411	15,841	197,770
06 Special Education	3,820,974	70,290	310,770	4,131,744	2,604,093	1,720,902	(193,251)
07 Student Personnel Services	-	-	-	-	-	-	-
08 Student Health Services	-	-	819	819	709	-	110
09 Student Transportation	148,428	(29,391)	57,890	206,318	14,432	-	191,886
10 Operation of Plant	-	-	-	-	-	-	-
11 Maintenance of Plant	96,024	-	-	96,024	44,035	-	51,989
12 Fixed Charges	2,162,284	(112,187)	33,618	2,195,902	1,268,358	777,005	150,539
14 Community Services	249,199	-	54,186	303,385	148,004	69,838	85,543
15 Capital Outlay	-	-	-	-	-	-	-
Grand Total	9,540,373	547	1,043,189	10,583,562	5,935,566	3,329,051	1,318,945

Expenditures by Object

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	5,536,521	(145,874)	114,215	5,650,736	3,066,734	1,811,341	772,661
02 Contracted Charges	856,126	12,551	208,802	1,064,928	805,920	687,174	(428,166)
03 Supplies and Materials	456,387	233,203	389,645	846,032	550,642	11,647	283,743
04 Other Charges	2,403,242	(110,821)	206,603	2,609,845	1,419,517	781,195	409,133
05 Land, Buildings, Equipment	-	11,100	34,895	34,895	28,571	-	6,324
08 Transfers	288,097	388	89,029	377,126	64,182	37,694	275,250
Grand Total	9,540,373	547	1,043,189	10,583,562	5,935,566	3,329,051	1,318,945

Budget Update - Total Fiscal 2018

Revenues

		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	YTD Transactions	Encumbrances	Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	54,459,020	-	27,229,508
22 Other Revenue	465,000	25,202	2,803,170	3,268,170	1,080,818	-	2,187,352
24 State Revenue	107,365,542	-	84,694	107,450,236	88,543,055	-	18,907,181
26 Federal Revenue	8,938,077	-	761,012	9,699,089	3,298,697	-	6,400,392
Grand Total	198,457,147	25,202	3,648,876	202,106,023	147,381,590	-	54,724,433

Expenditures by Category

		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	YTD Transactions	Encumbrances	Balance
01 Administration	5,647,845	573	285,868	5,933,713	4,393,419	1,349,503	190,791
02 Instruction -Leadership/Support	14,300,314	28,246	202,035	14,502,349	10,075,825	3,792,523	634,001
03 Instruction -Salaries/Wages	74,789,378	(127,463)	(334,008)	74,455,370	42,895,200	28,852,540	2,707,630
04 Instruction-Materials/Supplies	3,797,440	165,419	561,751	4,359,191	2,357,262	67,155	1,934,774
05 Instruction-Other Costs	3,753,972	27,466	841,456	4,595,428	3,137,615	703,728	754,085
06 Special Education	27,281,556	70,290	502,069	27,783,625	16,254,494	10,870,252	658,879
07 Student Personnel Services	1,394,170	-	-	1,394,170	951,359	540,887	(98,076)
08 Student Health Services	1,694,515	-	2,576	1,697,091	1,003,050	655,210	38,831
09 Student Transportation	9,839,107	(27,887)	58,123	9,897,230	7,852,084	280,769	1,764,377
10 Operation of Plant	11,571,491	(5,250)	(109,571)	11,461,920	7,760,179	1,916,928	1,784,813
11 Maintenance of Plant	4,002,165	-	497,204	4,499,369	3,456,831	778,275	264,263
12 Fixed Charges	39,757,048	(111,442)	41,735	39,798,783	26,182,665	10,160,469	3,455,649
14 Community Services	279,199	-	90,569	369,768	200,935	69,838	98,995
15 Capital Outlay	348,947	5,250	1,009,069	1,358,016	242,865	951,495	163,656
Grand Total	198,457,147	25,202	3,648,876	202,106,023	126,763,783	60,989,572	14,352,668

Expenditures by Object

		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	YTD Transactions	Encumbrances	Balance
01 Salaries & Wages	127,129,386	(131,468)	(182,403)	126,946,983	77,271,972	46,214,905	3,460,106
02 Contracted Charges	15,030,933	23,683	1,844,841	16,875,774	12,333,247	2,664,145	1,878,382
03 Supplies and Materials	5,558,342	213,008	1,194,446	6,752,788	4,065,150	231,198	2,456,440
04 Other Charges	46,060,738	(91,509)	(240,358)	45,820,380	30,073,387	10,240,772	5,506,221
05 Land, Buildings, Equipment	1,852,151	11,100	943,321	2,795,472	1,785,715	879,409	130,348
08 Transfers	2,825,597	388	89,029	2,914,626	1,234,312	759,143	921,171
Grand Total	198,457,147	25,202	3,648,876	202,106,023	126,763,783	60,989,572	14,352,668

Unrestricted Expenditures % of Current Budget to Prior Year Trend

Includes Position Salaries

Category	Fiscal Year	Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2018	5,423,183	5,680,481	4,374,941		LEGAL FEES, STORAGE AREA NETWORK (SAN)
	2017	5,034,213	5,086,683	3,880,038	76%	EQUIPMENT
02 - INSTRUCTION-LEAD/SUPPORT	2018	14,296,983	14,487,909	10,062,181	69%	
	2017	14,135,911	14,112,858	9,956,523	71%	
03 - INSTRUCTION-SALARIES/WAGES	2018	72,448,250	72,081,472	41,627,510	58%	
	2017	70,384,369	70,548,586	42,349,041	60%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2018	3,485,702	3,756,414	1,992,550	53%	FY17 PURCHASE OF NEW MATH &
	2017	3,863,144	4,107,907	2,628,555	64%	LANGUAGE ARTS CURRICULUM
05 - INSTRUCTION-OTHER COSTS	2018	3,571,367	4,190,406	2,946,204	70%	
	2017	2,959,360	3,588,251	2,486,855	69%	
06 - SPECIAL EDUCATION	2018	23,460,582	23,651,881	13,650,401	58%	
	2017	23,263,167	22,900,023	13,619,467	59%	
07 - STUDENT PERSONNEL SERVICES	2018	1,394,170	1,394,170	951,359	68%	
	2017	963,127	1,187,899	856,180	72%	
08 - STUDENT HEALTH SERVICES	2018	1,694,515	1,696,272	1,002,341	59%	
	2017	1,625,301	1,603,144	1,010,441	63%	
09 - STUDENT TRANS	2018	9,690,679	9,690,912	7,837,652	81%	CONTRACTED BUS COSTS
	2017	9,466,507	9,491,755	7,299,559	77%	CONTRACTED BOS COSTS
10 - OPER PLANT	2018	11,571,491	11,461,920	7,760,179	68%	
	2017	12,079,489	11,919,673	7,641,944	64%	
11 - MAINTENANCE PLANT	2018	3,906,141	4,403,345	3,412,796	78%	
	2017	4,035,079	4,466,374	3,435,361	77%	
12 - FIXED CHARGES	2018	37,594,764	37,602,881	24,914,307	66%	
	2017	38,152,140	38,111,060	24,542,844	64%	
14 - COMMUNITY SERVICES	2018	30,000	66,383	52,931	80%	
	2017	15,000	112,375	27,673	25%	
15 - CAPITAL OUTLAY	2018	348,947	1,358,016	242,865	18%	TIMING OF FY17 PROJECT COMPLETION
	2017	355,244	487,513	353,909	73%	THINING OF TITT FROJECT CONFEETION
TOTAL	2018	188,916,774	191,522,461	120,828,217	63%	
TOTAL	2017	186,332,051	187,724,100	120,088,390	64%	
2018 - 2017		2,584,723	3,798,361	739,827		

Unrestricted Expenditures % of Current Budget to Prior Year Trend

Does Not Include Position Salaries

Category	Fiscal Year	Original Budget	Revised Budget	YTD Actual	% to Date	Comments	
01 - ADMINISTRATION	2018	1,933,249	2,190,547	1,835,204		LEGAL FEES, STORAGE AREA NETWORK (SAN)	
	2017	1,687,514	1,739,984	1,385,475		EQUIPMENT	
02 - INSTRUCTION-LEAD/SUPPORT	2018	1,179,302	1,370,228	782,014	57%		
	2017	1,190,409	1,167,356	794,218	68%		
03 - INSTRUCTION-SALARIES/WAGES	2018	3,102,762	3,235,985	1,769,465	55%		
	2017	2,749,670	2,913,887	1,850,648	64%		
04 - INSTRUCTION-MATERIALS/SUPPLIES	2018	3,485,702	3,756,414	1,992,550	53%	FY17 PURCHASE OF NEW MATH &	
	2017	3,863,144	4,107,907	2,628,555	64%	LANGUAGE ARTS CURRICULUM	
05 - INSTRUCTION-OTHER COSTS	2018	3,571,367	4,190,406	2,946,204	70%		
	2017	2,959,360	3,588,251	2,486,855	69%		
06 - SPECIAL EDUCATION	2018	3,951,175	4,142,474	1,958,206	47%		
	2017	4,376,049	4,012,905	2,054,771	51%		
07 - STUDENT PERSONNEL SERVICES	2018	293,114	293,114	131,104	45%		
	2017	22,349	247,121	125,711	51%		
08 - STUDENT HEALTH SERVICES	2018	98,327	100,084	88,195	88%		
	2017	114,418	92,261	75,684	82%		
09 - STUDENT TRANS	2018	8,940,050	8,940,283	7,366,084	82%	CONTRACTED BUS COSTS	
	2017	8,718,117	8,743,365	6,806,559	78%	CONTRACTED BUS COSTS	
10 - OPER PLANT	2018	6,137,730	6,028,159	3,826,781	63%		
	2017	6,700,846	6,541,030	3,734,408	57%		
11 - MAINTENANCE PLANT	2018	1,379,620	1,876,824	1,607,021	86%		
	2017	1,528,981	1,960,276	1,646,150	84%		
12 - FIXED CHARGES	2018	37,594,764	37,602,881	24,914,307	66%		
	2017	38,152,140	38,111,060	24,542,844	64%		
14 - COMMUNITY SERVICES	2018	30,000	66,383	52,931	80%		
	2017	15,000	112,375	27,673	25%		
15 - CAPITAL OUTLAY	2018	131,830	1,140,899	71,956	6%	TIMING OF FY17 PROJECT COMPLETION	
	2017	141,200	273,469	195,357	71%	THINING OF FITT PROJECT COMPLETION	
TOTAL	2018	71,828,992	74,934,680	49,342,023	66%		
TOTAL	2017	72,219,197	73,611,246	48,354,907	66%		
2018 - 2017		(390,205)	1,323,434	987,116			

Unrestricted Budget Report By Budget Rollup Code

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
ADMINISTRATIVE SERVICES	19,307,527	1,648,050	20,955,577	15,443,391	1,955,071	3,557,112	83%
10000 - BOARD	198,910	104,000	302,910	246,175	14,853	41,882	86%
20000 - SUPERINTENDENT	78,465	-	78,465	59,290	13,967	5,208	93%
30000 - DIV OF ADMIN SERVICES	7,750	1,600	9,350	5,693	-	3,657	61%
30100 - HR AND BENEFITS	67,650	28,198	95,848	57,994	2,250	35,604	63%
30200 - INFORMATION TECHNOLOGY	2,585,700	(96,849)	2,488,851	1,555,339	273,469	660,042	73%
30300 - ASST/ACCTBLTY	156,030	-	156,030	90,645	-	65,385	58%
30400 - SAFE SCHOOLS	51,500	1,002,219	1,053,719	22,179	1,006,088	25,452	98%
50000 - OFFICE OF FINANCE	1,882,664	(6,355)	1,876,309	1,867,438	-	8,871	100%
50100 - BUS SVCS	152,213	25,000	177,213	165,966	736	10,511	94%
50200 - PURCHASING	557,658	100,100	657,758	500,355	149,156	8,247	99%
50300 - UTILITIES	4,357,731	(169,650)	4,188,081	2,663,061	60,577	1,464,443	65%
60100 - STUDENT TRANS	7,149,319	-	7,149,319	5,892,228	41,995	1,215,096	83%
60200 - OPER PLANT	1,143,631	102,434	1,246,065	785,771	266,908	193,386	84%
60300 - MAINTENANCE PLANT	377,356	(16,462)	360,894	213,359	50,194	97,341	73%
60310 - ELECTRICAL SERVICES	151,450	244,572	396,022	343,569	40,844	11,609	97%
60320 - HVAC SERVICES	336,000	179,923	515,923	493,158	7,905	14,859	97%
60330 - SAFETY SERVICES	49,000	(10,000)	39,000	31,366	465	7,168	82%
60340 - CARPENTRY SERVICES	147,000	24,168	171,168	123,806	18,840	28,522	83%
60350 - GROUNDS MAINTENANCE	196,300	79,902	276,202	268,125	6,824	1,253	100%
60600 - CAPITAL OUTLAY	131,200	5,250	136,450	53,921	-	82,529	40%
92500 - INSURANCE RECOVERY	-	50,000	50,000	13,131	-	36,869	26%
99100 - INDIRECT FEES	(470,000)	-	(470,000)	(9,178)	-	(460,822)	2%
EDUCATION SERVICES	13,570,191	935,265	14,505,456	8,046,378	1,955,855	4,503,222	69%
40000 - DIV OF ED SERVICES	2,542,200	223,734	2,765,934	1,423,146	36,230	1,306,558	53%
40100 - CAREER & TECHNOLOGY PROGRAM	541,304	165,572	706,876	495,963	12,695	198,218	72%
40200 - GIFTED AND TALENTED	4,470	765	5,235	2,027	-	3,208	39%
40300 - SPECIAL EDUCATION	1,879,237	(312,082)	1,567,155	1,184,257	70,142	312,756	80%
40310 - NONPUBLIC SCHOOL PROGRAMS	2,617,500	-	2,617,500	1,175,949	721,449	720,102	72%
40320 - PSYCHOLOGICAL SERVICES	115,000	443,000	558,000	253,935	221,761	82,303	85%
40330 - SPED RELATED SERVICES	-	384,082	384,082	254,148	139,945	(10,011)	103%
40340 - INFANTS AND TODDLERS	100,000	-	100,000	31,455	61,442	7,103	93%
40350 - STEP	-	117,937	117,937	58,057	-	59,880	49%
40400 - EARLY CHILDHOOD	38,986	-	38,986	19,875	-	19,111	51%
40500 - STUDENT PERSONNEL SERVICES	1,358,086	-	1,358,086	664,317	473,384	220,385	84%
40610 - HOME/HOSP	339,000	-	339,000	115,187	74,628	149,185	56%
40620 - ALTERNATIVE EDUCATION	420,000	(585)	419,415	231,157	-	188,258	55%
40700 - STUDENT HEALTH SERVICES	90,716	137	90,853	78,933	-	11,920	87%

Unrestricted Budget Report By Budget Rollup Code

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
40800 - MEDIA PROGRAMS	327,916	22,051	349,967	207,680	3,498	138,789	60%
40900 - GUIDANCE SERVICES	47,035	2,688	49,723	11,468	-	38,255	23%
41000 - MATH-ELEMENTARY	328,373	(288,853)	39,520	4,858	-	34,662	12%
41100 - MATH-SECONDARY	350,538	(188,995)	161,543	108,496	-	53,047	67%
41200 - ELA-ELEMENTARY	147,356	127,744	275,100	91,339	58,988	124,773	55%
41300 - ELA-SECONDARY	120,610	-	120,610	75,690	-	44,920	63%
41400 - ART	52,424	(12,812)	39,612	21,640	-	17,972	55%
41500 - MUSIC	218,460	102,100	320,560	216,954	17,333	86,273	73%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	30,268	-	30,268	16,421	-	13,847	54%
41800 - ESOL	30,690	22,750	53,440	19,644	-	33,796	37%
41900 - SCIENCE	98,220	36,465	134,685	94,389	7,143	33,153	75%
42000 - STEM	17,520	-	17,520	3,541	-	13,979	20%
42100 - SOCIAL STUDIES	72,752	26,700	99,452	36,765	25,098	37,589	62%
42200 - HEALTH EDUCATION	65,000	(65,000)	-	-	-	-	0%
42300 - PHYSICAL EDUCATION	71,226	3,242	74,468	19,325	-	55,143	26%
42400 - ATHLETICS	1,235,304	1,572	1,236,876	699,150	32,119	505,607	59%
70000 - EXEC DIR FOR ELEMENTARY	-	-	-	-	-	-	0%
80000 - EXEC DIR FOR MIDDLE	310,000	68,106	378,106	376,687	-	1,420	100%
90000 - EXEC DIR FOR HIGH	-	54,947	54,947.00	53,925	-	1,021	98%
ELEMENTARY SCHOOLS	646,462	318,834	965,296	468,731	20,251	476,317	51%
MIDDLE SCHOOLS	296,184	82,953	379,137	191,360	4,360	183,415	52%
HIGH SCHOOLS	413,864	112,468	526,332	277,856	1,470	247,006	53%
FTE SALARIES	154,682,546	(491,883)	154,190,663	96,400,501	53,723,514	4,066,651	97%
99999 - FTE SALARIES	117,087,782	(500,000)	116,587,782	71,486,194	44,340,050	761,538	99%
60400 - FIXED CHARGES	37,594,764	8,117	37,602,881	24,914,307	9,383,464	3,305,113	91%
TOTAL	188,916,774	2,605,687	191,522,461	120,828,217	57,660,521	13,033,723	93%