

## **CECIL COUNTY PUBLIC SCHOOLS**

DEPARTMENT OF BUSINESS SERVICES
GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • www.ccps.org

D'Ette W. Devine, Ed.D. Superintendent of Schools

Dawn K. Branch President, Board of Education

March 13, 2018

Dr. Alan McCarthy 200 Chesapeake Blvd Suite 2100 Elkton, Maryland 21921

Dear Dr. McCarthy:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for February 2018 at their regular Board Meeting on March 12, 2018. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2018 operating budget.

Revenu	e		Expenditure	
Local Appropriation	ocal Appropriation \$ -		Administration	\$ 106,819
Other Revenue		206,270	Instruction Leadership/Support	(5)
State Revenue		-	Instruction Salaries/Wages	16,624
Federal Revenue		140,409	Instruction Materials/Supplies	44,935
			Instruction Other Costs	41,547
			Special Education	57,152
			Student Personnel Services	-
			Student Health Services	209
			Student Transportation	-
			Operation of Plant	(104,000)
			Maintenance of Plant	170,240
			Fixed Charges	4,217
			Community Services	8,941
			Capital Outlay	 
Total Revenue	\$	346,679	Total Expenditures	\$ 346,679

Sincerely,

D'Ette W. Devine, Ed.D.

Superintendent

DWD/ees

cc:

Lisa Saxton, Acting Finance Manager, Cecil County Government Jeffrey Koss, Accounting Manager, Cecil County Government Erynn Seato, Assistant in Business Services, Cecil County Public Schools The following budget adjustments were recorded for the period 2/1/18 to 2/28/18:

Restricted Other Revenue							
Description	Project Number	Δ	mount				
FY18 Battelle Corporation donation to support the event, "Girls Day in STEM".	13218	\$	8,000				
Additional FY18 American Legion of Rising Sun donation to Calvert Elementary to support classroom supplies.	17418		700				
Additional FY18 PTA/PTO funds supporting Chromebook purchases at Elk Neck Elementary, Chromebook purchases at Cecilton Elementary, and cultural enrichment activities at Gilpin Manor Elementary.	18118		14,430				
FY18 Women's Civic League of North East donation to Bay View Elementary to purchase books for the Media Center.	18218		500				
FY18 Congentrix Energy Power Management donation to Conowingo Elementary to support the purchase of Chromebooks.	19518		2,000				
FY18 Old Dominion Electric Cooperative donation to Rising Sun Middle to support TI-83 graphic calculators for the 7th grade.	19618		1,200				
Carryover FY17 balance of the Conowingo PTO donation for Responsive Classroom training.	19717		700				
Total		\$	27,530				

Restricted Federal Revenue								
Description	Project Number		Amount					
Additional funding for FY18 Title III Immigrant grant.	14218	\$	88					
FY18 Title IV Student Support and Academic Achievement grant for Elkton Middle and North East								
Middle to implement strategies that support well rounded education, safe and healthy students,	14818		80,321					
and effective use of technology.								
FY18 Special Education Early Childhood Local Implementation Plan Grant providing professional	40618		60,000					
development to staff involved in preschool and prekindergarten classrooms.	40018		60,000					
Total		\$	140,409					

Unrestricted Other Revenue		
Description	Project Number	Amount
Community Use Funding		
North East High baseball bleacher repair	n/a	\$ 8,500
Use of Fund Balance		
Bainbridge Elementary - Repairs to Behavior Support Classroom	n/a	1,125
Cecil Manor Elementary - Repairs boiler gasket	n/a	9,958
Cecil Manor Elementary - Repairs to roof replacement	n/a	2,777
Chesapeake City Elementary - Blacktop playground	n/a	9,800
Kenmore Elementary - Secure entrance	n/a	5,086
North East Elementary - Replace controllers on 3 ERU units	n/a	4,244
North East Elementary - Replace fire alarm panel	n/a	14,350
Rising Sun Elementary - Repair well	n/a	18,600
Thomson Estates Elementary - Repairs to Behavior Support Classroom	n/a	3,199
North East Middle - Repairs to sidewalk	n/a	11,807
North East Middle - Remove tree from courtyard	n/a	3,750
Perryville Middle - Repair radiator leak in generator	n/a	3,803
Bohemia Manor High - Repair radiator leak in generator	n/a	3,638
Bohemia Manor High - Repair concession stand floor	n/a	2,902
North East High - Install wall for nurse office	n/a	4,700
North East High - Remove tree near tennis court and in courtyard	n/a	6,270
Perryville High - Repair tube on boiler	n/a	14,600
Perryville High - Replace defective poles and lighting	n/a	5,615
Perryville High - Improvements to turf field	n/a	4,703
Rising Sun High - Repairs to electrical unit - RTU compartment	n/a	4,978
Rising Sun High - Repairs to elevator	n/a	3,000

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The following budget adjustments were recorded for the period 2/1/18 to 2/28/18:

Unrestricted Other Revenue							
Description	Project Number		Amount				
Use of Fund Balance							
School of Technology - Repair tube on boiler	n/a	\$	4,331				
Administrative Services Center - Paving of parking lot	n/a		9,800				
Carver Center - Carpeting, carpentry, asbestos removal	n/a		17,204				
Total		\$	178,740				

Approval Request 3/12/18 Board Meeting \$ 346,679

Previously Approved Budget Amendment - 2/12/18 Board Meeting							
Description	Project		Amount				
Security cameras at all high schools, including the School of Technology.	n/a	\$	1,003,819				

Budget Update - Unrestricted Fiscal 2018

#### Revenues

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	Transactions	Encumbrances	Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	54,459,020	-	27,229,508
22 Other Revenue	465,000	1,182,559	2,581,032	3,046,032	790,321	-	2,255,711
24 State Revenue	106,763,246	-	-	106,763,246	70,562,901	-	36,200,345
Grand Total	188,916,774	1,182,559	2,581,032	191,497,806	125,812,242	-	65,685,564

**Expenditures by Category** 

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	Transactions	Encumbrances	Balance
01 Administration	5,423,183	104,798	257,298	5,680,481	3,920,635	1,602,660	157,186
02 Instruction -Leadership/Support	14,296,983	(1,275)	162,975	14,459,958	8,966,011	4,819,003	674,944
03 Instruction -Salaries/Wages	72,448,250	102	(381,926)	72,066,324	36,009,596	33,449,871	2,606,857
04 Instruction-Materials/Supplies	3,485,702	(9,175)	311,614	3,797,316	1,762,248	123,683	1,911,385
05 Instruction-Other Costs	3,571,367	9,062	598,829	4,170,196	2,805,676	782,626	581,894
06 Special Education	23,460,582	-	191,299	23,651,881	11,840,659	10,906,777	904,445
07 Student Personnel Services	1,394,170	-	-	1,394,170	849,633	617,602	(73,065)
08 Student Health Services	1,694,515	-	1,757	1,696,272	874,804	779,586	41,882
09 Student Transportation	9,690,679	-	(1,271)	9,689,408	6,811,519	347,951	2,529,938
10 Operation of Plant	11,571,491	(104,000)	(104,321)	11,467,170	7,006,735	2,478,021	1,982,414
11 Maintenance of Plant	3,906,141	170,240	497,204	4,403,345	3,152,345	979,075	271,925
12 Fixed Charges	37,594,764	47	7,372	37,602,136	21,194,919	13,551,665	2,855,552
14 Community Services	30,000	8,941	36,383	66,383	47,534	-	18,849
15 Capital Outlay	348,947	1,003,819	1,003,819	1,352,766	195,361	99,760	1,057,645
Grand Total	188,916,774	1,182,559	2,581,032	191,497,806	105,437,675	70,538,280	15,521,851

**Expenditures by Object** 

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	121,592,865	543	(311,023)	121,281,842	64,739,434	53,491,752	3,050,656
02 Contracted Charges	14,174,807	339,003	1,624,907	15,799,714	10,213,794	2,135,082	3,450,838
03 Supplies and Materials	5,101,955	67,759	824,996	5,926,951	3,158,483	272,237	2,496,231
04 Other Charges	43,657,496	(104,155)	(466,274)	43,191,222	24,576,509	13,745,518	4,869,195
05 Land, Buildings, Equipment	1,852,151	879,409	908,426	2,760,577	1,744,042	12,702	1,003,833
08 Transfers	2,537,500	-	1	2,537,500	1,005,413	880,989	651,098
Grand Total	188,916,774	1,182,559	2,581,032	191,497,806	105,437,675	70,538,280	15,521,851

Budget Update - Restricted Fiscal 2018

#### Revenues

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	Transactions	Encumbrances	Balance
22 Other Revenue	-	27,530	196,936	196,936	148,178	-	48,758
24 State Revenue	602,296	-	84,694	686,990	232,024	-	454,966
26 Federal	8,938,077	140,409	761,012	9,699,089	1,933,163	-	7,765,926
Grand Total	9,540,373	167,939	1,042,642	10,583,015	2,313,365	-	8,269,650

**Expenditures by Category** 

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	Transactions	Encumbrances	Balance
01 Administration	224,662	2,021	27,997	252,659	18,477	-	234,182
02 Instruction -Leadership/Support	3,331	1,270	10,814	14,145	13,481	-	664
03 Instruction -Salaries/Wages	2,341,128	16,522	175,382	2,516,510	1,104,503	902,266	509,741
04 Instruction-Materials/Supplies	311,738	54,110	84,717	396,455	323,753	20,896	51,806
05 Instruction-Other Costs	182,605	32,485	215,161	397,766	168,715	11,160	217,891
06 Special Education	3,820,974	57,152	240,480	4,061,454	2,242,641	1,999,819	(181,006)
07 Student Personnel Services	-	-	-	-	-	-	-
08 Student Health Services	-	209	819	819	709	-	110
09 Student Transportation	148,428	-	87,281	235,709	12,641	-	223,068
10 Operation of Plant	-	-	-	-	-	-	-
11 Maintenance of Plant	96,024	-	-	96,024	31,254	-	64,770
12 Fixed Charges	2,162,284	4,170	145,805	2,308,089	1,106,312	928,731	273,046
14 Community Services	249,199	-	54,186	303,385	135,117	82,929	85,339
15 Capital Outlay	-	-	-	-	-	-	-
Grand Total	9,540,373	167,939	1,042,642	10,583,015	5,157,603	3,945,801	1,479,611

**Expenditures by Object** 

		Current	YTD		YTD	Open	Available
Row Labels	Original Budget	Amendments	Amendments	Current Budget	Transactions	Encumbrances	Balance
01 Salaries & Wages	5,536,521	51,963	260,089	5,796,610	2,677,841	2,177,335	941,434
02 Contracted Charges	856,126	29,690	209,751	1,065,877	675,903	775,108	(385,134)
03 Supplies and Materials	456,387	55,587	156,442	612,829	500,057	23,891	88,881
04 Other Charges	2,403,242	26,283	317,424	2,720,666	1,233,379	928,731	558,556
05 Land, Buildings, Equipment	-	-	10,295	10,295	15,790	-	(5,495)
08 Transfers	288,097	4,416	88,641	376,738	54,633	40,736	281,369
Grand Total	9,540,373	167,939	1,042,642	10,583,015	5,157,603	3,945,801	1,479,611

Budget Update - Total Fiscal 2018

#### Revenues

		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	YTD Transactions	Encumbrances	Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	54,459,020	-	27,229,508
22 Other Revenue	465,000	1,210,089	2,777,968	3,242,968	938,499	-	2,304,469
24 State Revenue	107,365,542	-	84,694	107,450,236	70,794,925	-	36,655,311
26 Federal Revenue	8,938,077	140,409	761,012	9,699,089	1,933,163	-	7,765,926
Grand Total	198,457,147	1,350,498	3,623,674	202,080,821	128,125,607	-	73,955,214

**Expenditures by Category** 

, , , , , , , , ,		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	YTD Transactions	Encumbrances	Balance
01 Administration	5,647,845	106,819	285,295	5,933,140	3,939,112	1,602,660	391,368
02 Instruction -Leadership/Support	14,300,314	(5)	173,789	14,474,103	8,979,492	4,819,003	675,608
03 Instruction -Salaries/Wages	74,789,378	16,624	(206,544)	74,582,834	37,114,099	34,352,137	3,116,598
04 Instruction-Materials/Supplies	3,797,440	44,935	396,331	4,193,771	2,086,001	144,579	1,963,191
05 Instruction-Other Costs	3,753,972	41,547	813,990	4,567,962	2,974,391	793,786	799,785
06 Special Education	27,281,556	57,152	431,779	27,713,335	14,083,300	12,906,596	723,439
07 Student Personnel Services	1,394,170		-	1,394,170	849,633	617,602	(73,065)
08 Student Health Services	1,694,515	209	2,576	1,697,091	875,513	779,586	41,992
09 Student Transportation	9,839,107	1	86,010	9,925,117	6,824,160	347,951	2,753,006
10 Operation of Plant	11,571,491	(104,000)	(104,321)	11,467,170	7,006,735	2,478,021	1,982,414
11 Maintenance of Plant	4,002,165	170,240	497,204	4,499,369	3,183,599	979,075	336,695
12 Fixed Charges	39,757,048	4,217	153,177	39,910,225	22,301,231	14,480,396	3,128,598
14 Community Services	279,199	8,941	90,569	369,768	182,651	82,929	104,188
15 Capital Outlay	348,947	1,003,819	1,003,819	1,352,766	195,361	99,760	1,057,645
Grand Total	198,457,147	1,350,498	3,623,674	202,080,821	110,595,278	74,484,081	17,001,462

**Expenditures by Object** 

		Current	YTD			Open	Available
Row Labels	Original Budget	Amendments	Amendments	<b>Current Budget</b>	YTD Transactions	Encumbrances	Balance
01 Salaries & Wages	127,129,386	52,506	(50,934)	127,078,452	67,417,275	55,669,087	3,992,090
02 Contracted Charges	15,030,933	368,693	1,834,658	16,865,591	10,889,697	2,910,190	3,065,704
03 Supplies and Materials	5,558,342	123,346	981,438	6,539,780	3,658,540	296,128	2,585,112
04 Other Charges	46,060,738	(77,872)	(148,850)	45,911,888	25,809,888	14,674,249	5,427,751
05 Land, Buildings, Equipment	1,852,151	879,409	918,721	2,770,872	1,759,832	12,702	998,338
08 Transfers	2,825,597	4,416	88,641	2,914,238	1,060,046	921,725	932,467
Grand Total	198,457,147	1,350,498	3,623,674	202,080,821	110,595,278	74,484,081	17,001,462

# Unrestricted Expenditures % of Current Budget to Prior Year Trend

Category	Fiscal Year	Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2018	5,423,183	5,680,481	3,920,635	69%	
	2017	5,034,213	5,065,407	3,492,398	69%	
02 - INSTRUCTION-LEAD/SUPPORT	2018	14,296,983	14,459,958	8,966,011	62%	
	2017	14,135,911	14,105,163	8,911,842	63%	
03 - INSTRUCTION-SALARIES/WAGES	2018	72,448,250	72,066,324	36,009,597	50%	
	2017	70,384,369	70,547,495	36,990,318	52%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2018	3,485,702	3,797,316	1,762,248	46%	FY17 PURCHASE OF NEW MATH & LANGUAGE ARTS CURRICULUM
	2017	3,863,144	4,096,610	2,528,188	62%	F117 FORCHASE OF NEW MATH & LANGUAGE ARTS CORRICGEOM
05 - INSTRUCTION-OTHER COSTS	2018	3,571,367	4,170,196	2,805,676	67%	
	2017	2,959,360	3,608,997	2,411,116	67%	
06 - SPECIAL EDUCATION	2018	23,460,582	23,651,881	11,840,659	50%	
	2017	23,263,167	22,850,023	11,799,975	52%	
07 - STUDENT PERSONNEL SERVICES	2018	1,394,170	1,394,170	849,633	61%	
	2017	963,127	1,187,899	773,769	65%	
08 - STUDENT HEALTH SERVICES	2018	1,694,515	1,696,272	874,804	52%	
	2017	1,625,301	1,603,087	871,122	54%	
09 - STUDENT TRANS	2018	9,690,679	9,689,408	6,811,519	70%	CONTRACTED BUS COSTS
	2017	9,466,507	9,491,755	6,396,850	67%	CONTRACTED BOS COSTS
10 - OPER PLANT	2018	11,571,491	11,467,170	7,006,735	61%	
	2017	12,079,489	11,940,949	6,821,742	57%	
11 - MAINTENANCE PLANT	2018	3,906,141	4,403,345	3,152,345	72%	
	2017	4,035,079	4,466,374	3,170,287	71%	
12 - FIXED CHARGES	2018	37,594,764	37,602,136	21,194,919	56%	
	2017	38,152,140	38,110,880	21,020,543	55%	
14 - COMMUNITY SERVICES	2018	30,000	66,383	47,534	72%	
	2017	15,000	109,000	21,137	19%	
15 - CAPITAL OUTLAY	2018	348,947	1,352,766	195,361	14%	TIMING OF FY17 PROJECT COMPLETION
	2017	355,244	487,513	332,629	68%	THINING OF FITT PROJECT CONTRETION
TOTAL	2018	188,916,774	191,497,806	105,437,675	55%	
TOTAL	2017	186,332,051	187,671,151	105,541,917	56%	
2018 - 2017		2,584,723	3,826,655	(104,242)		

# **Unrestricted Budget Report By Budget Rollup Code**

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
ADMINISTRATIVE SERVICES	19,307,527	1,648,050	20,955,577	13,967,858	1,301,157	5,686,562	73%
10000 - BOARD	198,910	104,000	302,910	213,796	17,982	71,132	77%
20000 - SUPERINTENDENT	78,465	-	78,465	54,949	17,958	5,558	93%
30000 - DIV OF ADMIN SERVICES	7,750	1,600	9,350	5,593	-	3,757	60%
30100 - HR AND BENEFITS	67,650	28,198	95,848	50,396	3,849	41,603	57%
30200 - INFORMATION TECHNOLOGY	2,585,700	(96,849)	2,488,851	1,408,667	412,388	667,796	73%
30300 - ASST/ACCTBLTY	156,030	-	156,030	90,527	-	65,503	58%
30400 - SAFE SCHOOLS	51,500	889,722	941,222	4,761	19,687	916,774	3%
50000 - OFFICE OF FINANCE	1,882,664	(6,355)	1,876,309	1,862,041	-	14,268	99%
50100 - BUS SVCS	152,213	25,000	177,213	157,883	131	19,199	89%
50200 - PURCHASING	557,658	100,100	657,758	417,017	192,751	47,990	93%
50300 - UTILITIES	4,357,731	(164,400)	4,193,331	2,366,743	172,768	1,653,820	61%
60100 - STUDENT TRANS	7,149,319	-	7,149,319	5,128,397	46,625	1,974,298	72%
60200 - OPER PLANT	1,143,631	102,434	1,246,065	752,881	278,029	215,155	83%
60300 - MAINTENANCE PLANT	377,356	(16,462)	360,894	194,962	65,490	100,441	72%
60310 - ELECTRICAL SERVICES	151,450	244,572	396,022	325,787	41,447	28,789	93%
60320 - HVAC SERVICES	336,000	169,923	505,923	479,380	16,667	9,875	98%
60330 - SAFETY SERVICES	49,000	-	49,000	30,159	465	18,376	62%
60340 - CARPENTRY SERVICES	147,000	24,168	171,168	119,284	-	51,884	70%
60350 - GROUNDS MAINTENANCE	196,300	79,902	276,202	246,570	6,824	22,808	92%
60600 - CAPITAL OUTLAY	131,200	112,497	243,697	46,004	-	197,693	19%
92500 - INSURANCE RECOVERY	-	50,000	50,000	21,238	8,096	20,666	59%
99100 - INDIRECT FEES	(470,000)	-	(470,000)	(9,177)	-	(460,823)	2%
EDUCATION SERVICES	13,570,191	911,031	14,481,222	6,959,421	2,242,174	5,279,626	64%
40000 - DIV OF ED SERVICES	2,542,200	234,740	2,776,940	1,209,275	43,449	1,524,216	45%
40100 - CAREER & TECHNOLOGY PROGRAM	541,304	164,942	706,246	473,980	9,800	222,466	69%
40200 - GIFTED AND TALENTED	4,470	765	5,235	2,027	-	3,208	39%
40300 - SPECIAL EDUCATION	1,879,237	(312,082)	1,567,155	1,014,189	83,139	469,827	70%
40310 - NONPUBLIC SCHOOL PROGRAMS	2,617,500	-	2,617,500	1,010,054	880,989	726,458	72%
40320 - PSYCHOLOGICAL SERVICES	115,000	443,000	558,000	235,086	251,154	71,759	87%
40330 - SPED RELATED SERVICES	-	384,082	384,082	218,864	170,712	(5,494)	101%
40340 - INFANTS AND TODDLERS	100,000	-	100,000	28,205	64,692	7,103	93%
40350 - STEP	-	117,937	117,937	49,265	-	68,673	42%
40400 - EARLY CHILDHOOD	38,986	-	38,986	19,875	-	19,111	51%
40500 - STUDENT PERSONNEL SERVICES	1,358,086	-	1,358,086	611,599	473,384	273,103	80%
40610 - HOME/HOSP	339,000	-	339,000	94,748	53,682	190,569	44%
40620 - ALTERNATIVE EDUCATION	420,000	(585)	419,415	196,214	-	223,201	47%
40700 - STUDENT HEALTH SERVICES	90,716	137	90,853	74,757	-	16,096	82%

## Unrestricted Budget Report By Budget Rollup Code

	Original	Budget	Revised				% of Budget
Rollup Code	Budget	Transfers	Budget	YTD Actual	Encumbrances	Available	Used
40800 - MEDIA PROGRAMS	327,916	22,051	349,967	207,680	3,498	138,789	60%
40900 - GUIDANCE SERVICES	47,035	2,688	49,723	10,787	600	38,336	23%
41000 - MATH-ELEMENTARY	328,373	(288,853)	39,520	4,858	-	34,662	12%
41100 - MATH-SECONDARY	350,538	(188,995)	161,543	107,318	-	54,225	66%
41200 - ELA-ELEMENTARY	147,356	127,744	275,100	40,640	109,000	125,460	54%
41300 - ELA-SECONDARY	120,610	-	120,610	73,264	-	47,346	61%
41400 - ART	52,424	(12,812)	39,612	21,522	-	18,090	54%
41500 - MUSIC	218,460	78,190	296,650	209,624	12,085	74,941	75%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	30,268	-	30,268	16,107	-	14,161	53%
41800 - ESOL	30,690	22,750	53,440	16,616	-	36,824	31%
41900 - SCIENCE	98,220	36,465	134,685	49,288	50,751	34,646	74%
42000 - STEM	17,520	-	17,520	3,541	-	13,979	20%
42100 - SOCIAL STUDIES	72,752	16,000	88,752	34,292	-	54,460	39%
42200 - HEALTH EDUCATION	65,000	(65,000)	-	-	-	-	0%
42300 - PHYSICAL EDUCATION	71,226	3,242	74,468	19,325	-	55,143	26%
42400 - ATHLETICS	1,235,304	1,572	1,236,876	572,695	35,239	628,942	49%
70000 - EXEC DIR FOR ELEMENTARY	-	-	-	-	-	-	0%
80000 - EXEC DIR FOR MIDDLE	310,000	68,106	378,106	328,240	-	49,866	87%
90000 - EXEC DIR FOR HIGH	-	54,947	54,947.00	5,486	-	49,460	10%
ELEMENTARY SCHOOLS	646,462	319,158	965,620	423,515	23,990	518,117	46%
MIDDLE SCHOOLS	296,184	82,953	379,137	174,285	-	204,849	46%
HIGH SCHOOLS	413,864	112,468	526,332	263,405	2,265	260,661	50%
FTE SALARIES	154,682,546	(492,628)	154,189,918	83,649,191	66,968,694	3,572,036	98%
99999 - FTE SALARIES	117,087,782	(500,000)	116,587,782	62,454,272	53,417,029	716,481	99%
60400 - FIXED CHARGES	37,594,764	7,372	37,602,136	21,194,919	13,551,665	2,855,555	92%
TOTAL	188,916,774	2,581,032	191,497,806	105,437,675	70,538,280	15,521,851	92%