



CECIL COUNTY PUBLIC SCHOOLS
DEPARTMENT OF BUSINESS SERVICES
GEORGE WASHINGTON CARVER EDUCATION LEADERSHIP CENTER
201 Booth Street • Elkton, MD 21921

410-996-5497 • FAX 410-996-5137 • www.ccps.org

D'Ette W. Devine, Ed.D.
Superintendent of Schools

Dawn K. Branch
President, Board of Education

November 14, 2017

Dr. Alan McCarthy
 200 Chesapeake Blvd
 Suite 2100
 Elkton, Maryland 21921

Dear Dr. McCarthy:

The Board of Education of Cecil County has taken action and has approved the budget amendment as seen below for October 2017 at their regular Board Meeting on November 13, 2017. Cecil County Public Schools requests the approval of the County Council of Cecil County to make the following changes to the fiscal 2018 operating budget.

Revenue		Expenditure	
Local Appropriation	\$ -	Administration	\$ 56,524
Other Revenue	413,081	Instruction Leadership/Support	(9,145)
State Revenue	627	Instruction Salaries/Wages	56,436
Federal Revenue	108,849	Instruction Materials/Supplies	(12,088)
		Instruction Other Costs	60,670
		Special Education	79,673
		Student Personnel Services	-
		Student Health Services	500
		Student Transportation	18,865
		Operation of Plant	45,747
		Maintenance of Plant	206,413
		Fixed Charges	19,462
		Community Services	(500)
		Capital Outlay	-
Total Revenue	\$ 522,557	Total Expenditures	\$ 522,557

Sincerely,

D'Ette W. Devine, Ed.D.
 Superintendent

DWD/ees

cc: Winston Robinson, Finance Manager
 Jeffrey Koss, Accounting Manager
 Erynn Seato, Assistant in Business Services

The following budget adjustments were recorded for the period 10/1/17 to 10/31/17:

Restricted Other Revenue		
Description	Project Number	Amount
FY18 Maryland 4-H Foundation grant to support STEM professional development opportunities.	13318	\$ 5,000
FY18 CareFirst BlueCross BlueShield Wellness grant to support employee wellness initiatives.	15118	33,000
FY18 Aetna Wellness grant to support employee wellness initiatives.	15618	25,000
FY18 MABE Risk Management grant to provide new cafeteria tables at Elk Neck Elementary and Rising Sun Elementary.	15718	15,000
FY18 Cecil County Arts Council Arts in Education grant to Cecilton Elementary to support cultural enrichment programs for students.	15818	735
FY18 Cecil County Arts Council Opportunity grant to Perryville Elementary to support cultural enrichment programs for students.	15918	300
FY18 American Legion Post #194 of Rising Sun grants to Bay View Elementary, Conowingo Elementary, and Rising Sun Elementary for classroom materials.	17418	4,200
FY18 Theater Program grant from the American Legion Susquehanna Post #135 and the VFW Post 8185 of Port Deposit to support a new stage curtain at Perryville Middle.	17518	1,500
FY18 Elk Neck Elementary PTO donation for Chromebooks to be used in the classrooms.	18118	5,000
FY18 Conowingo Lions Club donation to Conowingo Elementary for classroom and nursing supplies.	19818	5,000
Total		\$ 94,735

Restricted State Revenue		
Description	Project Number	Amount
FY18 Robotics Program grant to provide opportunities for Perryville Middle, Bohemia Manor High, and Rising Sun High to develop Robotics clubs and compete in competitions.	13418	\$ 9,800
Reduction in funding for FY18 Special Education State Intergovernmental Infants and Toddlers grant in contracted services.	41518	(23,000)
Additional funding in FY18 Special Education State Infants and Toddlers grant in contracted services.	41918	13,827
Total		\$ 627

Restricted Federal Revenue		
Description	Project Number	Amount
FY18 Maryland Open Education Resources / State Longitudinal Data System Grant to support staff development salaries.	15318	\$ 1,332
Additional funding for FY16 NOAA grant providing opportunities for students and staff to have hands-on STEM experiences.	24016	59,038
Additional funding for FY17 Special Education Passthrough grant supporting contracted services.	40117	12,359
Reduction in funding for FY18 Special Education Passthrough grant in contracted services.	40118	(33,832)
FY18 Special Education Local Priority Flexibility Secondary Transition grant to support students entering the work force.	40418	35,365
Reduction in funding for FY18 Special Education Local Priority Flexibility grant in staff development salaries and classroom supplies.	40518	(38,450)
FY18 Special Education Professional Learning Opportunities grant to provide professional development for administrative staff.	40718	500
Reduction in funding for FY18 Special Education Preschool Passthrough grant in fixed charges.	40818	(859)
Additional funding for FY17 Special Education Passthrough Parentally Placed grant for non-public transfers.	40917	142
Additional funding for FY18 Special Education Passthrough Parentally Placed grant for non-public transfers.	40918	15,255
Additional funding for FY18 Special Education Passthrough - Preschool Parentally Placed grant for non-public transfers.	41118	936
FY18 Special Education Local Priority Flexibility Family Partnerships grant to support family involvement.	41318	16,000

The following budget adjustments were recorded for the period 10/1/17 to 10/31/17:

Restricted Federal Revenue (continued)		
Description	Project Number	Amount
Reduction in funding for FY18 Special Education Infants and Toddlers Part C grant in salaries.	41618	(6,008)
Reduction in funding for FY18 Special Education Infants and Toddlers Part B grant in contracted services.	41718	(2,709)
Reduction in funding for FY18 Special Education Infants and Toddlers Part B619 Preschool Extended grant in contracted services.	42018	(221)
FY18 Special Education Part C Discretionary Supplemental grant to support Infants and Toddlers staff professional development opportunities.	42118	50,000
Total		\$ 108,848

Unrestricted Other Revenue		
Description	Project Number	Amount
Use of Fund Balance to install natural gas pipeline at Perryville High.	n/a	\$ 111,934
Use of Fund Balance to replace a chiller compressor at Bay View Elementary.	n/a	59,952
Use of Fund Balance to repair the chimney at North East Middle.	n/a	9,950
Use of Fund Balance to repair the main electrical terminal on a chiller at North East Middle.	n/a	40,040
Use of Fund Balance for pest control at North East Middle.	n/a	16,248
Use of Fund Balance to insulate between the band and music rooms at Perryville High to reduce noise interference.	n/a	7,500
Use of Fund Balance for site improvements for the turf field at Perryville High.	n/a	37,000
Use of Fund Balance to upgrade elevator controls at Rising Sun High.	n/a	21,500
Use of Fund Balance to modify the existing HVAC system for the new Construction Manufacturing classroom at the School of Technology.	n/a	14,223
Total		\$ 318,347

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	20,422,135	-	61,266,393
22 Other Revenue	465,000	318,347	1,178,742	1,643,742	427,288	-	1,216,454
24 State Revenue	106,763,246	-	-	106,763,246	35,152,778	-	71,610,468
Grand Total	188,916,774	318,347	1,178,742	190,095,516	56,002,201	-	134,093,315

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,423,183	60,400	60,400	5,483,583	2,056,521	452,320	2,974,742
02 Instruction -Leadership/Support	14,296,983	(9,805)	161,809	14,458,792	4,032,377	197,598	10,228,817
03 Instruction -Salaries/Wages	72,448,250	23,667	(368,373)	72,079,877	11,071,420	-	61,008,457
04 Instruction-Materials/Supplies	3,485,702	(44,095)	240,769	3,726,471	1,777,550	120,321	1,828,600
05 Instruction-Other Costs	3,571,367	36,020	635,283	4,206,650	818,264	581,230	2,807,156
06 Special Education	23,460,582	-	118,537	23,579,119	3,621,299	1,190,994	18,766,826
07 Student Personnel Services	1,394,170	-	-	1,394,170	300,441	226,499	867,230
08 Student Health Services	1,694,515	-	1,620	1,696,135	325,147	-	1,370,988
09 Student Transportation	9,690,679	-	(1,271)	9,689,408	2,786,963	81,038	6,821,407
10 Operation of Plant	11,571,491	45,747	9,179	11,580,670	3,002,179	1,372,155	7,206,336
11 Maintenance of Plant	3,906,141	206,413	313,464	4,219,605	1,602,700	202,735	2,414,170
12 Fixed Charges	37,594,764	-	7,325	37,602,089	9,538,496	12,145,525	15,918,068
14 Community Services	30,000	-	-	30,000	9,126	-	20,874
15 Capital Outlay	348,947	-	-	348,947	109,935	-	239,012
Grand Total	188,916,774	318,347	1,178,742	190,095,516	41,052,418	16,570,415	132,472,683

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	121,592,865	45,667	(344,153)	121,248,712	22,523,806	-	98,724,906
02 Contracted Charges	14,174,807	344,959	1,208,773	15,383,580	4,541,591	2,611,582	8,230,407
03 Supplies and Materials	5,101,955	(35,070)	650,116	5,752,071	2,770,385	266,121	2,715,565
04 Other Charges	43,657,496	(59,657)	(369,810)	43,287,686	10,926,917	12,959,892	19,400,877
05 Land, Buildings, Equipment	1,852,151	22,448	33,816	1,885,967	85,277	7,391	1,793,299
08 Transfers	2,537,500	-	-	2,537,500	204,442	725,429	1,607,629
Grand Total	188,916,774	318,347	1,178,742	190,095,516	41,052,418	16,570,415	132,472,683

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
22 Other Revenue	-	94,734	143,324	143,324	71,931	-	71,393
24 State Revenue	602,296	627	71,265	673,561	38,999	-	634,562
26 Federal	8,938,077	108,849	718,041	9,656,118	654,922	-	9,001,196
Grand Total	9,540,373	204,210	932,630	10,473,003	765,852	-	9,707,151

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	224,662	(3,876)	8,437	233,099	4,280	-	228,819
02 Instruction -Leadership/Support	3,331	660	4,707	8,038	6,420	-	1,618
03 Instruction -Salaries/Wages	2,341,128	32,769	299,569	2,640,697	373,352	-	2,267,345
04 Instruction-Materials/Supplies	311,738	32,007	20,057	331,795	201,332	47,627	82,836
05 Instruction-Other Costs	182,605	24,650	146,135	328,740	99,421	12,645	216,674
06 Special Education	3,820,974	79,673	169,040	3,990,014	883,299	899,681	2,207,034
07 Student Personnel Services	-	-	-	-	-	-	-
08 Student Health Services	-	500	610	610	-	-	610
09 Student Transportation	148,428	18,865	73,705	222,133	6,393	-	215,740
10 Operation of Plant	-	-	-	-	-	-	-
11 Maintenance of Plant	96,024	-	-	96,024	31,254	-	64,770
12 Fixed Charges	2,162,284	19,462	159,548	2,321,832	337,607	-	1,984,225
14 Community Services	249,199	(500)	50,822	300,021	50,552	500	248,969
15 Capital Outlay	-	-	-	-	-	-	-
Grand Total	9,540,373	204,210	932,630	10,473,003	1,993,910	960,453	7,518,640

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	5,536,521	(35,907)	335,549	5,872,070	956,869	-	4,915,201
02 Contracted Charges	856,126	153,570	207,763	1,063,889	341,288	848,939	(126,338)
03 Supplies and Materials	456,387	32,956	70,092	526,479	281,681	74,742	170,056
04 Other Charges	2,403,242	39,634	272,927	2,676,169	392,223	-	2,283,946
05 Land, Buildings, Equipment	-	1,500	1,500	1,500	6,995	-	(5,495)
08 Transfers	288,097	12,457	44,799	332,896	14,854	36,772	281,270
Grand Total	9,540,373	204,210	932,630	10,473,003	1,993,910	960,453	7,518,640

Revenues

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
20 Local Appropriation	81,688,528	-	-	81,688,528	20,422,135	-	61,266,393
22 Other Revenue	465,000	413,081	1,322,066	1,787,066	499,219	-	1,287,847
24 State Revenue	107,365,542	627	71,265	107,436,807	35,191,777	-	72,245,030
26 Federal Revenue	8,938,077	108,849	718,041	9,656,118	654,922	-	9,001,196
Grand Total	198,457,147	522,557	2,111,372	200,568,519	56,768,053	-	143,800,466

Expenditures by Category

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Administration	5,647,845	56,524	68,837	5,716,682	2,060,801	452,320	3,203,561
02 Instruction -Leadership/Support	14,300,314	(9,145)	166,516	14,466,830	4,038,797	197,598	10,230,435
03 Instruction -Salaries/Wages	74,789,378	56,436	(68,804)	74,720,574	11,444,772	-	63,275,802
04 Instruction-Materials/Supplies	3,797,440	(12,088)	260,826	4,058,266	1,978,882	167,948	1,911,436
05 Instruction-Other Costs	3,753,972	60,670	781,418	4,535,390	917,685	593,875	3,023,830
06 Special Education	27,281,556	79,673	287,577	27,569,133	4,504,598	2,090,675	20,973,860
07 Student Personnel Services	1,394,170	-	-	1,394,170	300,441	226,499	867,230
08 Student Health Services	1,694,515	500	2,230	1,696,745	325,147	-	1,371,598
09 Student Transportation	9,839,107	18,865	72,434	9,911,541	2,793,356	81,038	7,037,147
10 Operation of Plant	11,571,491	45,747	9,179	11,580,670	3,002,179	1,372,155	7,206,336
11 Maintenance of Plant	4,002,165	206,413	313,464	4,315,629	1,633,954	202,735	2,478,940
12 Fixed Charges	39,757,048	19,462	166,873	39,923,921	9,876,103	12,145,525	17,902,293
14 Community Services	279,199	(500)	50,822	330,021	59,678	500	269,843
15 Capital Outlay	348,947	-	-	348,947	109,935	-	239,012
Grand Total	198,457,147	522,557	2,111,372	200,568,519	43,046,328	17,530,868	139,991,323

Expenditures by Object

Row Labels	Original Budget	Current Amendments	YTD Amendments	Current Budget	YTD Transactions	Open Encumbrances	Available Balance
01 Salaries & Wages	127,129,386	9,760	(8,604)	127,120,782	23,480,675	-	103,640,107
02 Contracted Charges	15,030,933	498,529	1,416,536	16,447,469	4,882,879	3,460,521	8,104,069
03 Supplies and Materials	5,558,342	(2,114)	720,208	6,278,550	3,052,066	340,863	2,885,621
04 Other Charges	46,060,738	(20,023)	(96,883)	45,963,855	11,319,140	12,959,892	21,684,823
05 Land, Buildings, Equipment	1,852,151	23,948	35,316	1,887,467	92,272	7,391	1,787,804
08 Transfers	2,825,597	12,457	44,799	2,870,396	219,296	762,201	1,888,899
Grand Total	198,457,147	522,557	2,111,372	200,568,519	43,046,328	17,530,868	139,991,323

Unrestricted Expenditures
% of Current Budget to Prior Year Trend

Category	Fiscal Year	Original Budget	Revised Budget	YTD Actual	% to Date	Comments
01 - ADMINISTRATION	2018	5,423,183	5,483,583	2,056,521	38%	
	2017	5,034,213	5,069,864	1,927,875	38%	
02 - INSTRUCTION-LEAD/SUPPORT	2018	14,296,983	14,458,792	4,032,377	28%	
	2017	14,135,911	14,061,902	4,248,771	30%	
03 - INSTRUCTION-SALARIES/WAGES	2018	72,448,250	72,079,877	11,071,420	15%	DIFFERENCE IN THE NUMBER OF PAYS
	2017	70,384,369	70,701,478	13,170,817	19%	
04 - INSTRUCTION-MATERIALS/SUPPLIES	2018	3,485,702	3,726,471	1,777,550	48%	FY17 PURCHASE OF NEW MATH & LANGUAGE ARTS CURRICULUM
	2017	3,863,144	4,307,233	1,406,744	33%	
05 - INSTRUCTION-OTHER COSTS	2018	3,571,367	4,206,650	818,264	19%	TIMING OF TRANSACTIONS
	2017	2,959,360	3,042,530	1,688,717	56%	
06 - SPECIAL EDUCATION	2018	23,460,582	23,579,119	3,621,299	15%	DIFFERENCE IN THE NUMBER OF PAYS
	2017	23,263,167	22,957,288	4,083,567	18%	
07 - STUDENT PERSONNEL SERVICES	2018	1,394,170	1,394,170	300,441	22%	
	2017	963,127	1,187,127	271,832	23%	
08 - STUDENT HEALTH SERVICES	2018	1,694,515	1,696,135	325,147	19%	DIFFERENCE IN THE NUMBER OF PAYS
	2017	1,625,301	1,601,435	339,478	21%	
09 - STUDENT TRANS	2018	9,690,679	9,689,408	2,786,963	29%	
	2017	9,466,507	9,481,507	2,650,076	28%	
10 - OPER PLANT	2018	11,571,491	11,580,670	3,002,179	26%	
	2017	12,079,489	12,077,244	3,160,799	26%	
11 - MAINTENANCE PLANT	2018	3,906,141	4,219,605	1,602,700	38%	FY17 HVAC & ELECTRICAL REPAIRS COMPLETED
	2017	4,035,079	4,028,079	1,757,371	44%	
12 - FIXED CHARGES	2018	37,594,764	37,602,089	9,538,494	25%	
	2017	38,152,140	38,152,840	9,262,155	24%	
14 - COMMUNITY SERVICES	2018	30,000	30,000	9,126	30%	
	2017	15,000	15,000	8,466	56%	
15 - CAPITAL OUTLAY	2018	348,947	348,947	109,935	32%	
	2017	355,244	355,244	117,528	33%	
TOTAL	2018	188,916,774	190,095,516	41,052,418	22%	
	2017	186,332,051	187,038,771	44,094,194	24%	
2018 - 2017		2,584,723	3,056,745	(3,041,776)		

**Unrestricted Budget Report
By Department**

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
ADMINISTRATIVE SERVICES	19,307,527	260,785	19,568,312	6,797,067	2,423,290	10,347,955	47%
10000 - BOARD	198,910	-	198,910	136,384	32,180	30,346	85%
20000 - SUPERINTENDENT	78,465	-	78,465	31,999	-	46,466	41%
30000 - DIV OF ADMIN SERVICES	7,750	1,600	9,350	5,067	-	4,283	54%
30100 - HR AND BENEFITS	67,650	7,400	75,050	22,776	10,191	42,083	44%
30200 - INFORMATION TECHNOLOGY	2,585,700	(176,774)	2,408,926	1,694,496	609,796	104,634	96%
30300 - ASST/ACCTBLTY	156,030	-	156,030	90,527	-	65,503	58%
30400 - SAFE SCHOOLS	51,500	(1,600)	49,900	1,423	-	48,477	3%
50000 - OFFICE OF FINANCE	1,882,664	(6,796)	1,875,868	204,858	200,487	1,470,524	22%
50100 - BUS SVCS	152,213	-	152,213	112,294	25,461	14,458	91%
50200 - PURCHASING	557,658	53,000	610,658	233,567	330,982	46,109	92%
50300 - UTILITIES	4,357,731	(60,400)	4,297,331	817,270	566,340	2,913,721	32%
60100 - STUDENT TRANS	7,149,319	-	7,149,319	2,180,016	23,008	4,946,295	31%
60200 - OPER PLANT	1,143,631	111,934	1,255,565	387,269	439,203	429,093	66%
60300 - MAINTENANCE PLANT	377,356	(35,987)	341,369	129,151	51,568	160,650	53%
60310 - ELECTRICAL SERVICES	151,450	180,743	332,193	201,173	77,285	53,735	84%
60320 - HVAC SERVICES	336,000	124,215	460,215	282,695	32,592	144,928	69%
60330 - SAFETY SERVICES	49,000	-	49,000	19,089	465	29,445	40%
60340 - CARPENTRY SERVICES	147,000	(23,550)	123,450	66,939	4,300	52,211	58%
60350 - GROUNDS MAINTENANCE	196,300	37,000	233,300	125,227	19,432	88,641	62%
60600 - CAPITAL OUTLAY	131,200	-	131,200	39,870	-	91,330	30%
92500 - INSURANCE RECOVERY	-	50,000	50,000	19,257	-	30,743	39%
99100 - INDIRECT FEES	(470,000)	-	(470,000)	(4,280)	-	(465,720)	1%
EDUCATION SERVICES	13,570,191	875,570	14,445,761	2,364,067	1,960,344	10,121,352	30%
40000 - DIV OF ED SERVICES	2,542,200	534,828	3,077,028	319,389	7,393	2,750,247	11%
40100 - CAREER & TECHNOLOGY PROG	541,304	56,302	597,606	372,067	31,790	193,749	68%
40200 - GIFTED AND TALENTED	4,470	765	5,235	861	-	4,374	16%
40300 - SPECIAL EDUCATION	1,879,237	(366,082)	1,513,155	345,847	29,390	1,137,919	25%
40310 - NONPUBLIC SCHOOL PROGRAM	2,617,500	-	2,617,500	204,419	725,429	1,687,652	36%
40320 - PSYCHOLOGICAL SERVICES	115,000	493,000	608,000	82,684	343,646	181,670	70%
40330 - SPED RELATED SERVICES	-	366,082	366,082	71,538	296,369	(1,825)	100%
40340 - INFANTS AND TODDLERS	100,000	-	100,000	14,688	78,209	7,103	93%
40350 - STEP	-	117,937	117,937	15,494	-	102,444	13%
40400 - EARLY CHILDHOOD	38,986	-	38,986	17,298	-	21,688	44%
40500 - STUDENT PERSONNEL SERVICE	1,358,086	-	1,358,086	16,200	225,333	1,116,553	18%
40610 - HOME/HOSP	339,000	-	339,000	7,062	60,432	271,506	20%
40620 - ALTERNATIVE EDUCATION	420,000	(585)	419,415	56,947	-	362,468	14%
40700 - STUDENT HEALTH SERVICES	90,716	-	90,716	56,209	-	34,507	62%
40800 - MEDIA PROGRAMS	327,916	17,385	345,301	206,027	10,486	128,788	63%
40900 - GUIDANCE SERVICES	47,035	6,903	53,938	9,625	600	43,713	19%

Rollup Code	Original Budget	Budget Transfers	Revised Budget	YTD Actual	Encumbrances	Available	% of Budget Used
41000 - MATH-ELEMENTARY	328,373	(288,853)	39,520	4,555	-	34,965	12%
41100 - MATH-SECONDARY	350,538	(218,945)	131,593	81,625	-	49,968	62%
41200 - ELA-ELEMENTARY	147,356	127,744	275,100	20,191	-	254,909	7%
41300 - ELA-SECONDARY	120,610	-	120,610	37,511	10,918	72,180	40%
41400 - ART	52,424	(8,612)	43,812	7,144	-	36,668	16%
41500 - MUSIC	218,460	78,567	297,027	114,941	39,000	143,086	52%
41600 - INTEGRATED ARTS	-	-	-	-	-	-	0%
41700 - FOREIGN LANGUAGE	30,268	-	30,268	14,677	-	15,591	48%
41800 - ESOL	30,690	3,750	34,440	8,514	-	25,926	25%
41900 - SCIENCE	98,220	-	98,220	20,340	35,714	42,166	57%
42000 - STEM	17,520	-	17,520	3,054	-	14,466	17%
42100 - SOCIAL STUDIES	72,752	-	72,752	5,518	-	67,234	8%
42200 - HEALTH EDUCATION	65,000	(65,000)	-	-	-	-	0%
42300 - PHYSICAL EDUCATION	71,226	1,605	72,831	17,555	-	55,276	24%
42400 - ATHLETICS	1,235,304	1,572	1,236,876	209,880	65,635	961,361	22%
70000 - EXEC DIR FOR ELEMENTARY	-	-	-	-	-	-	0%
80000 - EXEC DIR FOR MIDDLE	310,000	17,207	327,207	22,207	-	305,000	7%
90000 - EXEC DIR FOR HIGH	-	-	-	-	-	-	0%
ELEMENTARY SCHOOLS	646,462	340,230	986,692	266,474	18,344	701,873	29%
MIDDLE SCHOOLS	296,184	83,469	379,653	83,027	3,502	293,123	23%
HIGH SCHOOLS	413,864	111,364	525,228	139,917	19,413	365,898	30%
FTE SALARIES	154,682,546	(492,676)	154,189,870	31,401,866	12,145,522	110,642,482	28%
99999 - FTE SALARIES	117,087,782	(500,000)	116,587,782	21,863,371	-	94,724,411	19%
60400 - FIXED CHARGES	37,594,764	7,324	37,602,088	9,538,495	12,145,522	15,918,071	58%
TOTAL	188,916,774	1,178,742	190,095,516	41,052,418	16,570,415	132,472,683	30%